



Sustainability Report

2025

CONTENTS

ABOUT US	3
CORE VALUES.....	3
VISION AND MISSION	4
ABOUT THIS REPORT	4
ALIGNMENT WITH THE ADX ESG GUIDE.....	5
ALIGNMENT WITH GRI.....	5
BUSINESS OVERVIEW.....	6
FINANCIAL PERFORMANCE BUSINESS OVERVIEW (AED THOUSANDS).....	6
OUR SHAREHOLDERS.....	7
RATINGS.....	7
SUSTAINABILITY AT EIC.....	8
SUSTAINABLE DEVELOPMENT GOALS	8
SUSTAINABILITY FRAMEWORK.....	9
EIC'S ALIGNMENT WITH THE SDGS.....	11
RISK MANAGEMENT FRAMEWORK	20
COMPLIANCE & AUDIT	20

ABOUT US

(102-1), (102-2), (102-3), (102-4), (102-5), (102-6), (102-7), (102-16)

One of the pioneering insurance companies in the region, Emirates Insurance Company (EIC) was incorporated in 1982 under Royal Decree. Listed on the Abu Dhabi Securities Market, it is one of the longest established insurance companies in the United Arab Emirates. EIC has an authorized and issued share capital of AED 150 million, with assets close to AED 2.86 billion. EIC's two major shareholders are MZI Holding Ltd. (17.14%) and Al Dhabi Investments (13.74%).

EIC has a vision to be a national force in the insurance industry, combining professional resources and skills with customer focus to deliver profitable growth.

EIC is primarily involved in corporate lines business in the UAE and specialty reinsurance lines in Africa, the Middle East and Asia. The company has built a loyal customer base by offering Fire & General Accident, Engineering, Marine, Energy, Medical, Life and Motor Insurance and reinsurance to its clients. EIC is exposed to risks associated with extreme weather events, including heavy rainfall and flooding.

EIC employs around 351 employees across the UAE. Our extensive branch network includes our head office in Abu Dhabi, with branches in Dubai and Al Ain and further outlets inside Abu Dhabi and Al Ain traffic departments and ADNOC testing facilities and our Tamm Centre network in Western Region.

CORE VALUES

- Engagement: thorough understanding and responding to our stakeholder's needs.
- Excellence: through expertise, efficiency and sound decision-making in all we do.
- Sustainability: through balance in economic, societal and environmental development.
- Integrity: through uncompromising commitment to transparency and ethical principles

To underscore commitment to our values, and to provide our stakeholders with additional information relevant to our communities and the environment, we are pleased to present EIC's Sustainability Report. This report demonstrates our performance across multiple indicators of environmental, social, and governance-related operations and activities in 2025.

As an insurance company, we invest in providing robust risk transfer solutions and effective indemnification to safeguard our clients' financial interests. With this in mind, we invested in the development of digital solutions to enable customers to complete transactions from the safety and comfort of their homes. We have also supported our customers with an extensive network of assistance providers, add-ons and benefits on a range of different products as well as dedicated customer support.

We are proud of EIC's continued positive wider contribution to our stakeholders. Employees are at the core of our business, and we are committed to helping them become the best they can be. We regularly provide a carefully selected suite of learning and development courses and opportunities. Additionally, we promote Emiratisation and customised career development plans.

As we move into a progressive future, we want to ensure we keep enhancing our commitments towards sustainable partnerships, policies and products. We will achieve this through investing in the activities described in this report and strategize to develop them further by incorporating the best practices from sustainability. We hope that our stakeholders, whom we would like to thank for their support in the creation of this report, continue to back us to achieve our vision and shared values. The process of publishing this report has been a reflective experience and has enabled us to learn how to integrate sustainable practices into our daily operations, systems, and policies. It has also further motivated us to nurture a culture of responsible environmental, social, and governing practices.

In 2025, we continued to focus on becoming an ever more responsible and reliable business, ensuring the long-term benefits for our customers and employees, our local communities, and our environment. Doing so will truly enable our vision to continue to be a trusted insurer in the UAE and beyond.

VISION AND MISSION

Our Vision is:

To be a leading national force in the insurance industry, combining professional resources and skills with customer focus to deliver profitable growth.

Mission

- “ To operate our national company to international standards.”
- Sound underwriting skill: provide competitive products and ensure EIC’s superior profitability.
 - Proactive sales approach: target most attractive client relationships.
 - Performance culture and compensation of individual contribution: attract most talented staff.
 - Need-driven product offering: closely align product development with client requirements.
 - Uncompromising Risk Management Philosophy: Not only to underwriting decisions but also Investment management.

Our Mission Presupposes

- A clear course for sustained profitable growth and value creation for our stakeholders.
- Operating within our Risk Appetite
- Actions consistently geared to the individual needs of our clients.
- A strong capital base, integrated risk management and the concentration of our resources on commercial success.
- The strengths of our staff who develop the best possible solutions with their knowledge of the insurance markets and their capacity for innovation.
- A pronounced performance culture that motivates our staff, setting clear objectives, giving feedback openly, learning from our mistakes and rewarding success.
- Our entrepreneurial responsibility, with a commitment to transparency, sustainability and an obligation to society as a whole.

ABOUT THIS REPORT

(102-48), (102-49), (102-54)

EIC protects people and enterprises from unforeseen events by providing a reliable safety net and quality assistance. EIC has stepped towards formally establishing its emphasis on conducting business in a manner that is not only beneficial for profit but also creates a positive impact for people and the planet. As part of this increased

emphasis, EIC is proud to present its Sustainability Report, establishing its commitment to environmental, social and governance (ESG) related best-practices and its performance for the year 2025. This report has been prepared in accordance with GRI Standards: Core option. The GRI Standards is the most widely used framework for ESG reporting.

ALIGNMENT WITH THE ADX ESG GUIDE

(102-50), (102-51), (102-52), (102-53), (102-56)

This report showcases EIC’s sustainability performance for the calendar year 2025, across its operations in the UAE only. Operations, subsidiaries, partners, and third-party suppliers outside the UAE are not referenced. All monetary values in this report are expressed in UAE dirhams, unless otherwise stated.

Wherever feasible, EIC has aligned with the reporting ESG disclosures set out in guidelines produced by the Abu Dhabi Securities Exchange (ADX). These guidelines emphasise 31 specific indicators under environmental, social and governance topics which are deemed essential for reporting by the Sustainable Stock Exchanges Initiative and the World Federation of Exchanges. As the company’s experience and expertise in sustainability reporting grows, it aims to meet as many as possible relevant to insurance companies.



ALIGNMENT WITH GRI



In this document, reference is being made to paragraphs under headings for example (102-50). As this is our third Sustainability Report, we have not fully adopted the GRI standards, but as we progress, we might fully implement the GRI Core standard.

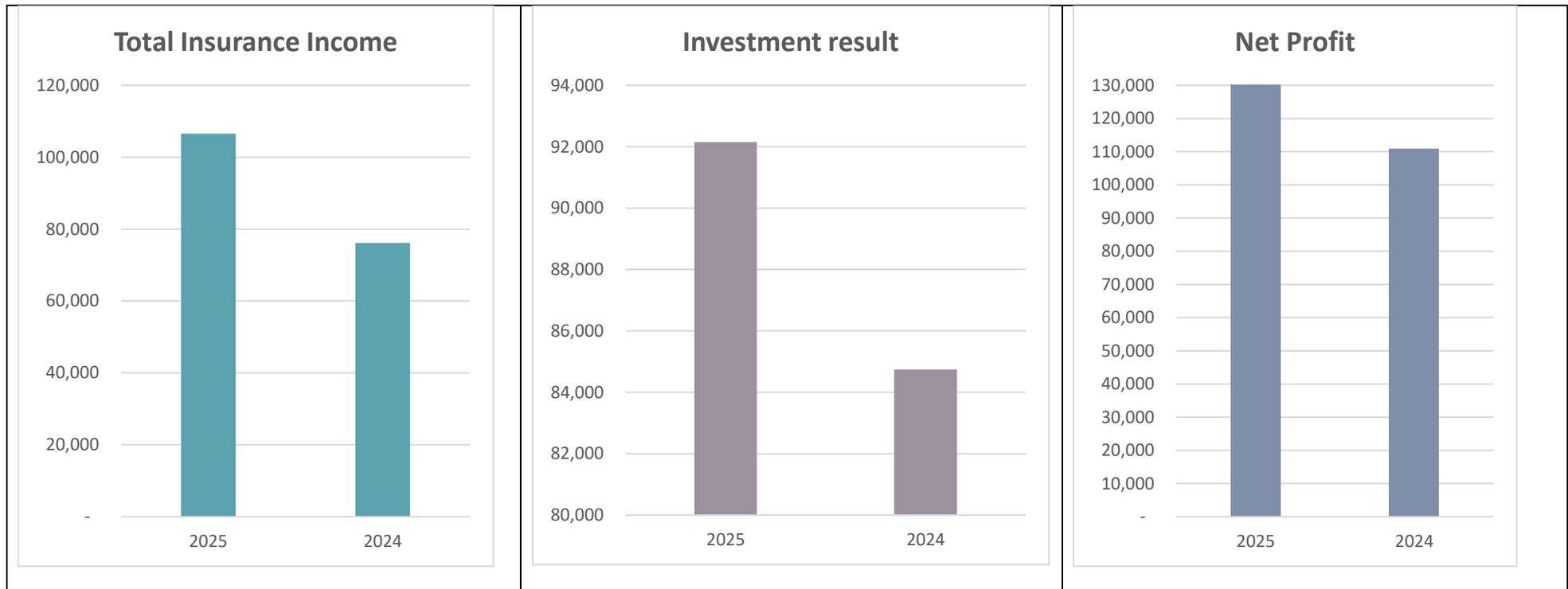
BUSINESS OVERVIEW

(102-7), (102-45)

EIC is a national insurance company that provides multi-line insurance and reinsurance products and services, catering to both individuals and Corporates. There are many products and services provided to individuals such as motor insurance, medical insurance, home insurance, travel insurance, personal accident insurance and marine insurance. With corporate insurance, EIC offers protection to multiple sectors, including aviation, engineering and construction, energy, financial lines, group medical, group life, corporate liability, marine cargo, marine hull, motor fleet, property and corporate travel.

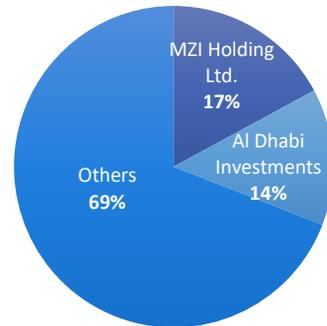
FINANCIAL PERFORMANCE BUSINESS OVERVIEW (AED THOUSANDS)

(103-1), (103-2), (103-3), (201-1)



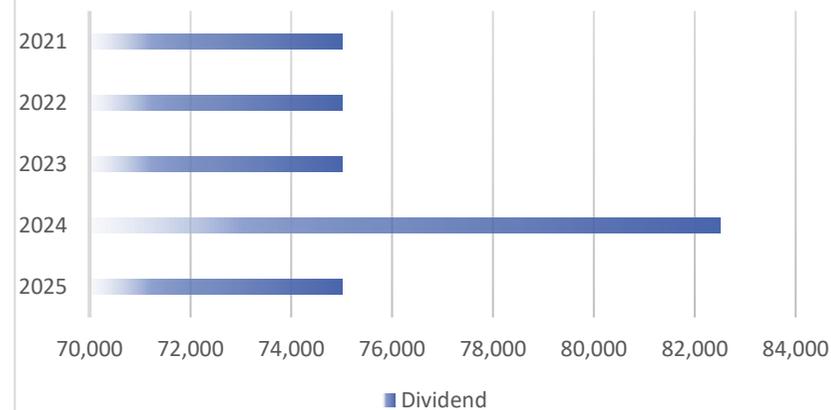
OUR SHAREHOLDERS

EIC Shareholding. Issued Capital AED 150m



Shareholder Categories		No. of shares	% Ownership
Individual	Local	72,589,207	48.39%
	GCC	46,807	0.03%
	Arab	0	0%
Companies	Local	77,237,775	51.5%
	GCC	126,211	0.08%
	Arab	0	0%
Government	Local	0	0%
	GCC	0	0%
	Arab	0	0%
Total		150,000,000	100%

DIVIDEND PAID HISTORY



RATINGS

In 2011, EIC was awarded an A- insurer strength rating with a stable outlook by the international credit rating agency, AM Best. EIC thus joined the elite group of rated insurers – a club with a handful of members in the Middle East. The A- rating was reconfirmed in 2025.

During 2015, EIC also achieved the elite status of an A- rating from S&P Global. This was also reconfirmed in 2025.

S&P Global
Ratings



SUSTAINABILITY AT EIC

(102-12), (102-15)

Sustainability in the corporate world is defined as the management of environmental, social, governance and financial demands that ensure businesses operate in a responsible and ethical manner. A sustainable business is one that creates shared value by investing in its relationship with both shareholders and stakeholders, including but not limited to customers, employees, community, the environment, and any entities who may be affected by the business' operations.

Sustainability is particularly important to insurance companies, as they play an integral role in sustainable development. In recent years, there has been an increase in pressure to respond to sustainability challenges among all sectors, due to the United Nations Sustainable Development Goals (SDGs) and the Paris Agreement on Climate Change. Insurers along with businesses, communities and society as a whole share environmental, social and governance (ESG) risks, therefore providing an incentive to urgently address these pressing issues.

Integrating ESG into the risk management framework and underwriting process has been growing in the insurance and financial sector. Sustainability topics such as corporate governance, ethics, responsible investment, and financial performance, are particularly material to the insurance industry. The benefits of recognising and implementing strategies to optimise performance on these topics will increase companies' reputation, mitigate risks, meet societal expectations and gain them a competitive advantage.

One of the strategic objectives of EIC is to place an emphasis on defining its ESG goals and progress towards them. EIC ensures that all employees and staff comply with best practices in place to maintain accountability, transparency and integrity in all transactions. This boosts confidence and morale, therefore achieving the highest level of compliance with the governance rules set in place. EIC recognises that being a national insurance company comes with a responsibility towards the local community and integrating sustainable insurance will help long term sustainability goals to be achieved.

SUSTAINABLE DEVELOPMENT GOALS

The 17 Sustainable Development Goals (SDGs) were created by the United Nations (UN) in 2015 in order for the international community to address world-wide sustainability issues to protect the environment, ensure peace and end poverty by 2030. All 17 goals are interrelated to each other, suggesting that improving one area will result in improving others. The SDGs aim to ensure that development occurs equally between social, economic and environmental sustainability.



SUSTAINABILITY FRAMEWORK

For its Sustainability Report, EIC has created a framework that can guide its approach to sustainability management. It is comprised of following three elements:

IMPACT:	A statement of the overall effect that EIC envisions having on society.	<ul style="list-style-type: none">• PROVIDE EXTENSIVE, RELIABLE, RESPONSIBLE AND AFFORDABLE FINANCIAL SECURITY
KEY AREAS:	Business factors that are related to the company's vision, mission and operations, which can assist in achieving the intended impact.	<ul style="list-style-type: none">• GOVERNANCE, COMPLIANCE AND ETHICS• RISK MANAGEMENT• SUSTAINABLE INVESTMENT• SUSTAINABLE UNDERWRITING• APPROPRIATE PRICING• PRODUCT & SERVICE DEVELOPMENT
ALIGNMENTS:	Commitments and forces which can drive the company's performance in terms of sustainability.	<ul style="list-style-type: none">• EIC'S VISION, MISSION AND VALUES• UN SUSTAINABLE DEVELOPMENT GOALS• ABU DHABI SECURITIES EXCHANGE• SUSTAINABLE STOCK EXCHANGE INITIATIVES

STAKEHOLDER ENGAGEMENT

(102-21), (102-40), (102-42), (102-43), (102-44), (102-47)

EIC's stakeholders are those groups which can impact and can be impacted by its operations. These include its employees, customers, government entities, partners and vendors, shareholders, community organisations, and media bodies. To balance the relationship between the business and these groups, it is necessary to maintain open communication channels with them, understand their sustainability concerns, and aim to meet their needs.

STAKEHOLDER GROUP	HOW EIC ENGAGES WITH THIS STAKEHOLDER GROUP	PRIORITY SUSTAINABILITY CONCERNS	EIC'S ACTIONS
EMPLOYEES	<ul style="list-style-type: none"> • Performance reviews • Regular dialogue and interaction with employees • Training and educational programmes 	<ul style="list-style-type: none"> • Job satisfaction • Fair compensation • Fair and transparent appraisal system • Staff engagement • Providing a stimulating work environment • Safe and friendly working environment 	<ul style="list-style-type: none"> • Automated HR function • Employee engagement • Learning and career development opportunities • Non-discriminatory compensation
CUSTOMERS	<ul style="list-style-type: none"> • Call Centres • Company website • Wide network of partners • Media and social media channels • Other market facing disclosures 	<ul style="list-style-type: none"> • Information security • Effective and friendly customer service • Innovative and convenient products and services • Enhanced use of technology and improved access to insurance services 	<ul style="list-style-type: none"> • Assurance of customers' data safety through • Cybersecurity and data backup procedures • Dedicated customer service Customer complaint and communication channels • Digitalising services and innovating based on market research • Records of handling customer complaints
GOVERNMENT (INCLUDING REGULATORY BODIES)	<ul style="list-style-type: none"> • Investment in the national economy • Supporting initiatives of national importance 	<ul style="list-style-type: none"> • Contribution to the national economy • Regulatory compliance and transparency 	<ul style="list-style-type: none"> • Annual Report • Corporate Governance Report • Alignment with ADX ESG reporting requirements CSR initiatives
PARTNERS AND VENDORS	<ul style="list-style-type: none"> • Company website • Internal communications 	<ul style="list-style-type: none"> • Business growth 	<ul style="list-style-type: none"> • Internal relationship management
SHAREHOLDERS/ INVESTORS	<ul style="list-style-type: none"> • Integrated reporting • Investor relations team • Shareholder meetings 	<ul style="list-style-type: none"> • Creating value adding products and services for shareholders and investors • Steady net income and asset growth 	<ul style="list-style-type: none"> • Annual General Meeting of shareholders • Annual Report • Integrated report including Corporate Governance and Sustainability Reports • Investor Relations page on company website
LOCAL COMMUNITY / NON-PROFIT AND OTHER CHARITABLE ORGANISATIONS	<ul style="list-style-type: none"> • CSR activities 	<ul style="list-style-type: none"> • Responsibility towards all-round development of society • Working closely with social and voluntary associations and non-government establishments 	<ul style="list-style-type: none"> • CSR programmes e.g. contributions to health and wellness and cultural development • Sustainability reporting
LOCAL, REGIONAL & INTERNATIONAL MEDIA	<ul style="list-style-type: none"> • Media, social media and other publications • Blogs and publications 	<ul style="list-style-type: none"> • Clear and effective communication Transparency 	<ul style="list-style-type: none"> • Media centre on the website with press releases • Integrated report

MATERIALITY TOPICS

(102-44), (102-46), (102-47)

The following table shows whether the selected materiality topics are of low , medium , or major/high  importance to our different stakeholder groups.

	WITHIN THE COMPANY		OUTSIDE THE COMPANY				
	MANAGEMENT	EMPLOYEES	CUSTOMERS	GOVERNMENT	PARTNERS/VENDORS	INVESTORS	NGOs
GOVERNANCE, COMPLIANCE AND ETHICS	●	●	●	●	●	●	●
REGULATORY MANAGEMENT COMPLIANCE	●	●	●	●	●	●	●
BUSINESS ETHICS	●	●	●	●	●	●	●
BUSINESS CONTINUITY AND RISK MANAGEMENT	●	●	●	●	●	●	●
PRIVACY AND SECURITY	●	●	●	●	●	●	●
TRANSPARENCY	●	●	●	●	●	●	●
RESPONSIBLE INVESTMENT	●	●	●	●	●	●	●
FINANCIAL PERFORMANCE	●	●	●	●	●	●	●
FINANCIAL INCLUSION	●	●	●	●	●	●	●
DIGITISATION AND INNOVATION	●	●	●	●	●	●	●
APPROPRIATE PRICING	●	●	●	●	●	●	●
CUSTOMER ENGAGEMENT AND SATISFACTION	●	●	●	●	●	●	●
EMIRATISATION	●	●	●	●	●	●	●
DIVERSITY AND GENDER EQUALITY	●	●	●	●	●	●	●
TRAINING AND DEVELOPMENT	●	●	●	●	●	●	●

EIC'S ALIGNMENT WITH THE SDGS

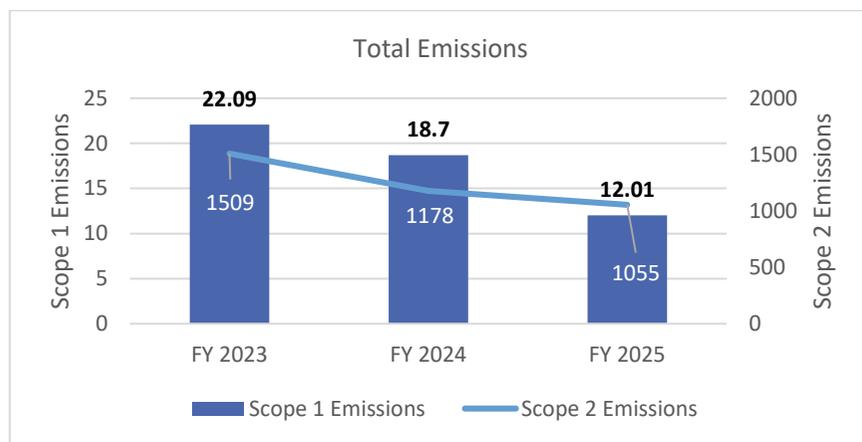


ENVIRONMENT

Environmental Responsibility

The UAE is a country with scarce water resources and high temperatures, therefore is highly susceptible to the risks of climate change. As a company operating in this region, EIC aims to help mitigate these environmental risks by engaging with stakeholders to understand their concerns and creating adaptive strategies. EIC is dedicated to reducing its environmental footprint and becoming more efficient with resources and technology, taking action to reduce electricity and water consumption and investing in energy efficient technology that will help business productivity and sustainability practices.

EIC made a significant progress in reducing our Total Emissions (Scope 1 and Scope 2)



E1. GHG EMISSIONS



(103-1), (103-2), (103-3), (305-1), (305-2), (305-3)

During 2025 the vehicles owned consumed 5198litres of petrol. An average consumption of 9 litres/100 km then corresponds to $9 \text{ l} \times 2310 \text{ g/l} / 100 \text{ (per km)} = 208 \text{ g CO}_2/\text{km}$. The total emission from petrol for the company is therefore estimated at 12.01 TCO₂E.

E3. ENERGY CONSUMPTION



(103-1), (103-2), (103-3), (302-1), (302-4)

EIC has installed motion-sensing lights along staircases, which only turn on when that area is occupied. The elevators at Head Office have been programmed to respond intelligently to where passengers are waiting. The company also replaced the water chillers a few years ago with more environmentally friendly chillers saving energy.

In 2025, EIC's electricity consumption increased marginally from 2023.

Electricity consumption:	2025	2,221,865 KWH or 1,055 TCO ₂ E.
	2024	2,480,951 KWH or 1,178 TCO ₂ E

E6. WATER MANAGEMENT



(103-1), (103-2), (103-3), (303-5)

In 2024, EIC's non-drinking water consumption was almost in line with the previous year.

Non-drinking water consumption:	2025	2,176 m ³
	2024	2,363 m ³

E7. WASTE MANAGEMENT

(103-1), (103-2), (103-3), (306-2)

Paper is a large source of waste in the insurance industry, due to the heavy reliance on paper documents such as paper forms and agreements. EIC is combating this waste generation by digitalising many of its paper-based activities, and by environmentally friendly shredding. Every year, the company confirms which paper files are eligible to be shredded as per company Document Retention Policy, and the shredding is completed in a green-certified manner only through an authorized recycling supplier. EIC recently reduced printers in the company by 50%, indicating a huge reduction in energy as well as paper and storage space. .

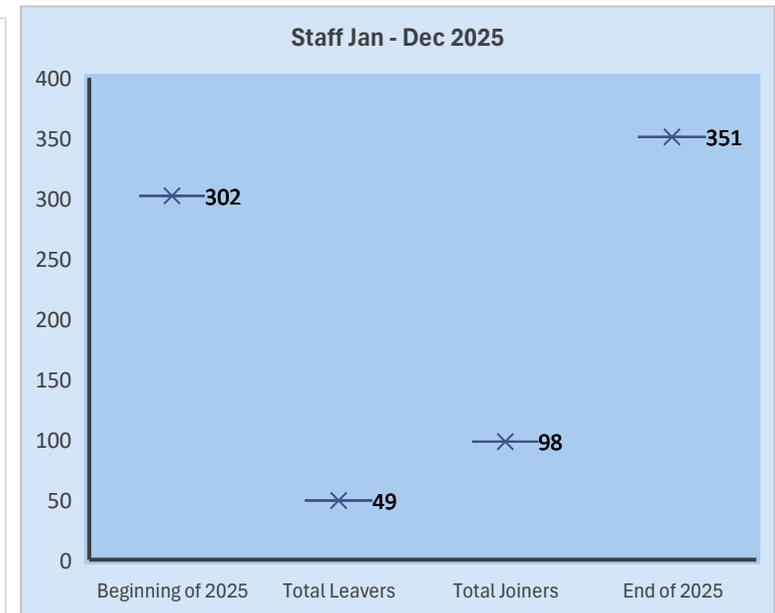
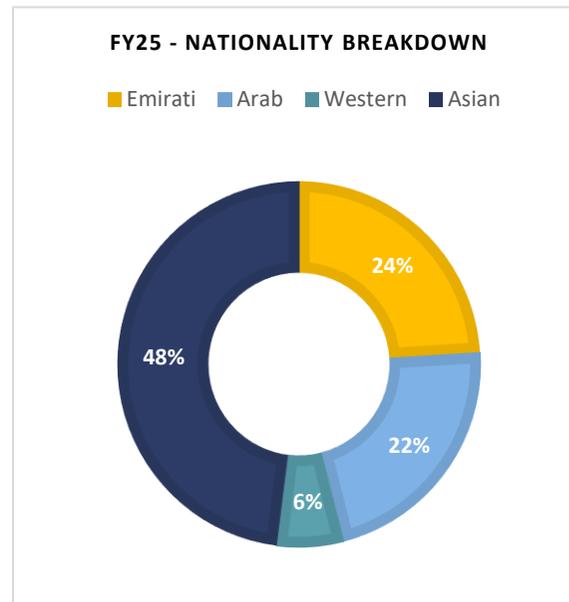
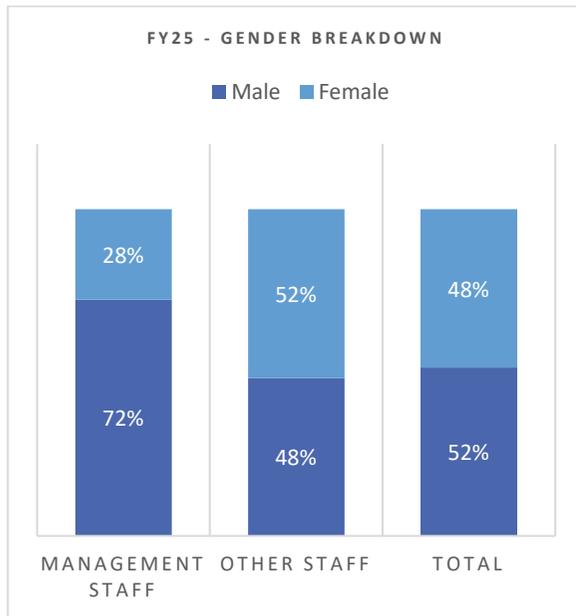
SOCIAL

(102-8), (401-1)

Investing in Human Resources is a crucial part of EIC's sustained growth plans. Employees are the foundation on which the organisation can thrive, and the HR department is responsible for creating company culture as well as managing performance, pay, talent, recruitment and onboarding. EIC believes that investing in employees and their wellbeing is a core responsibility as an employer, which will in turn lead to increased productivity and profitability.

As a company operating in the diverse country of the UAE, which is home to people from over 200 nationalities, EIC places diversity and inclusion on a high pedestal. Working towards creating a workplace where everyone can thrive, EIC is currently focused on:

- Gender equality,
- Emiratisation,
- Training and development,
- Benefits provision and wellbeing.



S2. GENDER PAY RATIO



(103-1), (103-2), (103-3), (405-1)

Compensation and benefits are paid based on the job role of an employee at EIC rather than gender.

S3. EMPLOYEE TURNOVER RATIO

The current staff turnover ratio over the past 12 months is 15%.

S4. DIVERSITY & INCLUSION



(103-1), (103-2), (103-3), (405-1)

EIC believes in gender equality and opportunities are provided solely based on merit, not gender. EIC endeavours to create a working environment where women feel safe, seen and empowered.

Women currently make up 48% of the workforce.

S6. NON-DISCRIMINATION



(103-3), (405-1)

EIC does not discriminate against any religion, gender, language or ethnicity. This is clearly articulated in the Company's Human resources manual.

S8. HEALTH AND SAFETY



(103-3), (403,406)

EIC promotes a work environment that contributes to the overall well-being of both individuals and the organization. A work life balance is a principle imbibed at EIC along with a comprehensive health insurance coverage for employees which is over and above the mandate of the law.

EIC provides its employees with free of cost initiatives such as annual check-up and flu shot vaccination at company expense. The company also ensures that EIC is safe for customers and non-customers to visit. Health and safety are accorded a very high priority at EIC.

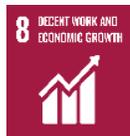
S9. CHILD AND FORCED LABOUR



(103-3), (408,409)

EIC will not participate in child or forced labour and will not engage with any vendors/partners who does make use of the vulnerable to obtain economic advantage.

S11. EMIRATIZATION



EIC is working in alignment with the government of the UAE's strategy to promote employment in the local population. Through a career development programme targeting Emiratisation, EIC is able to train and develop UAE nationals and support them in their careers with various training opportunities and mentoring. The Central Bank of the UAE sets targets for Emiratisation, which EIC surpassed in 2025.

English language assistance, career development plans and targeted talent development are provided for Emirati employees and graduate hires. Graduate hires also receive tailored on-the-job training, and the Central Bank of the UAE provides specific technical courses and certifications on insurance for UAE nationals. EIC also provides Emirati employees with specific training in insurance concepts and responsibilities through the Emirates Institute of Finance (EIF).

UAE nationals constitute 24% of EIC's workforce.

TRAINING & DEVELOPMENT

(103-1), (103-2), (103-3), (404-1), (404-2), (404-3)

EIC believes that nurturing talent is essential for the company's ongoing success. Training and development needs are embedded in the Company's performance appraisal process.

EIC has a professional certification reimbursement policy as a part of its HR Manual to encourage advanced qualifications and rewards employees who achieve professional certifications.

EIC has created Career Development Plans targeted specifically for UAE nationals.

In addition to the mandatory AML and other compliance programs, EIC facilitated the following training programs by leveraging on Emirates Institute of Finance

Summary of Training Hours			
	Male	Female	Total
Emirati Staff	80	1700	1780
Non-Emirati Staff	650	420	1070
Total	2120	730	2850

During 2025, the Company implementing an E-Learning system that aids the on-going training process across the company. EIC employees shall be required to complete the on-line courses pertaining to AML, Sanctions, Fraud, Code of conduct and business ethics and other governance aspects. The platform provides customization and monitoring capabilities.

LRNCatalyst
The market leading Ethics and Compliance platform from LRN

- Inspire Library**: Choose from 200+ award winning compliance courses
- Design**: Customize your content
- Reach**: Deploy, track and manage your E&C content campaigns
- Disclosures**: Deploy, track and manage disclosures and policy acknowledgements
- Supplier**: Deploy, track and manage Code and content engagement with your suppliers
- Mobile**: Engage your learners wherever they are
- Reveal**: Analytics to benchmark your program and prove results
- ECCA**: Gain insight into your ethical culture, programme, and performance
- Smart Code**: Engage your teams with a web-based, interactive code of conduct

LRN Recommended Solution

Inspire Library	• Up to 6 courses + 6 Micro Learnings
Design	• Included
Reach	• Included
Reveal	• Included

BENEFITS & RECOGNITION

(103-1), (103-2), (103-3), (401-2), (401-3), (402-1)

Benefits for employees include housing, salary advances and educational support. Salary advances can be provided up to twice in a calendar year based on eligibility, up to 50% of net salary. For housing, employees are assisted in that the annual rent is paid in advance and deducted over the period of the lease, not exceeding 12 months. Employees were also reimbursed for educational expenditure during 2025 in line with the HR Manual provisions. Employees are notified of employment-related changes one month in advance.

HEALTH & WELLBEING

(103-1), (103-2), (103-3), (403-2), (403-6)

EIC ensures the health and safety of its employees. To ensure there is no spread of any infections in the work environment, EIC continues to follow the protocols set by the Department of Health and other government agencies. Regular pest control activities are undertaken at EIC for various reasons, primarily to manage and

mitigate the negative impacts of pests on human health, and the environment. EIC ensures that pest control methods are effective and sustainable results while minimizing the use of potentially harmful chemicals.

EIC ensures that it provides a safe work environment by implementing measures to prevent accidents, injuries, and illnesses, contributing to the physical and mental health of employees. In 2025 there were no work-related employee health incidents reported.

The company also promotes the wellbeing of management where an active lifestyle is encouraged and hence the company makes contribution towards reimbursement of the fees to a health or fitness club.

CULTURAL CELEBRATIONS

(103-1), (103-2), (103-3), (413-1)

As an organisation that is interconnected with the Emirati community, EIC takes steps to promote and celebrate Emirati culture. EIC is a prominent, well-reputed company in the insurance sector within the UAE, and we recognise our responsibility to the local community. It is essential as an insurance company to address the role and impact the company has on economic and social development.

Corporate Social Responsibility (CSR) is interwoven throughout the organisation and is fundamental in building loyalty and trust in stakeholder relationships, and to achieve long-term sustainability goals.

EIC continues to make CSR donations to the needy.

GOVERNANCE & COMPLIANCE

The Company's Board of directors is committed to promoting good corporate governance within the Company. Consistent with its aim of being a leader in corporate governance in the UAE and the region, the Company has adopted extensive corporate governance framework in line with the principles set out in the Central Bank of UAE Corporate Governance Regulations and Standards, UAE Securities and Commodities Authority Code on Corporate Governance and international best practice.

The Company recognizes the benefit of good corporate governance for all shareholders and the Corporate Governance framework is designed to ensure efficient, dynamic and entrepreneurial management throughout the Company.

The Company published its Seventeenth Corporate Governance Report in compliance with SCA Board of Directors' Resolution No. 3 R.M of 2020, and the UAE Central Bank instructions and Commercial Company Law requirements.

The report reflects the Company's ESG disclosure as of 31 December 2025 and forms a part of the Integrated Report. It is filed with the SCA and the CBUAE; published on the Company's Website; and made available to all shareholders in advance of the AGM.

WHISTLEBLOWER POLICY

(102-16), (102-17) (102-11), (102-18), (102-19), (102-20)

EIC seeks to conduct its business with integrity and expects all stakeholders to maintain high standards of business conduct and to report any wrongdoing that falls short of these fundamental principles. It is the responsibility of Board Members, Employees (including contractual/part-time staff), and External Parties (including suppliers, service providers, consultants, and business partners) to raise any concerns they might have about malpractice at EIC. The Company has a Whistleblower Policy, approved by the Audit Committee and provides guidelines and procedures by which concerns about possible or actual malpractice or irregularities can be made. Governing Bodies & Committees

GOVERNING BODIES & COMMITTEES

(102-11), (102-18), (102-19), (102-20)

EIC's Board of Directors is responsible for supervising management, overseeing Internal Control and Corporate Governance, and monitoring the human resources which are required for EIC's strategies to be successfully implemented. The Board is also responsible for approving investments, business plans, budgets and financial statements, and ensuring that all shareholders receive relevant information in a timely manner. Strategies and activities that are approved by the Board are subsequently implemented by EIC's Executive Management. The Board of Directors consists of seven non-executive members, of whom eight are independent as per the classification from the Securities and Commodities Authority of the UAE.

EIC issues annually a comprehensive Corporate Governance Report which is published on the company website and SCA website.

The Company has the following Board and Management Committees



INVESTOR RELATIONS

EIC also has an investor relations department, which maintains relationships with its shareholders and incorporates their opinions into the decision-making process. This ensures that the business is open to thoughts from those who have vested interests in its growth and profitability.

GENERAL ASSEMBLY

EIC's Annual General Assembly meetings welcome the attendance of all shareholders to contribute to major decisions by voting on current issues, such as;

- Election of the company's Board of Directors (BoD),
- Board members' remuneration,
- Dividend payments,
- The appointment of external auditors.

These issues are critical to the cultivation of profitable, sustainable and valuable practices in the Company.

RISK MANAGEMENT & BUSINESS CONTINUITY

(102-11)

EIC recognises the critical importance of having efficient and effective enterprise risk management systems in place. The goal of the Company's risk management process is to ensure that the operations that expose it to risk are consistent with its strategy, business objectives and risk philosophy, while maintaining an appropriate risk/reward balance and enhancing stakeholder value.

EIC's risk management framework is structured based on a number of guiding principles with the primary objective to protect its shareholders from events that hinder the sustainable achievement of the set financial performance objectives.

The Board of Directors have tasked the Board Risk Committee oversees and monitors EIC's risk management framework, processes and practices, and to review and approve overall risk appetite. Senior management shares responsibility and accountability for effective management of risk across the organisation. This enables a cross-functional perspective on risk management, enhanced by the frequency of contact across the management team.

Additionally, EIC's business continuity planning ensures business disruption risk for the organisation as a whole can be managed. It is supported by business continuity and disaster recovery policies and procedures. These steps, which apply to safety procedures, Information Technology practices and dealing with vendors and partners, define its emergency continuity response with the aim of achieving business resilience during a disaster. EIC carries out testing of these plans regularly and shares the results and feedback with senior management for subsequent improvements.

RISK MANAGEMENT FRAMEWORK

The Three Lines of Defence model underpins EIC's Risk Management

1st Line of Defense

Risk management is carried out by the business

- Accountable for embedding and implementing risk management within the business
- Delivering the business plan within the risk appetite and managing the risk profile
- Identifying and evaluating all material risks in decision making
- Monitoring and analysing changes in the risk profile on a regular basis and assessing these against Risk Appetite
- Producing regular and timely reports on all material risk positions and reporting to Risk Management function as necessary

2nd Line of Defense

Risk oversight is carried out by the Risk Management function

- Accountable for providing an independent and forward-looking view of the risk profile to the Board Risk Committee
- Accountable for developing and maintaining the Risk Management framework for the 1st Line to use in its day-to-day business
- Provide assurance to the BRC that the Risk Management framework is being operated effectively by the 1st Line. Make remedial recommendations as needed.
- Provide value-adding challenge and support to help ensure that risk has been adequately considered in all significant business decisions

3rd Line of Defense

Independent Assurance is provided by Internal Audit

- Accountable for providing independent assurance on the adequacy and effectiveness of risk management and control



COMPLIANCE & AUDIT

(102-16), (102-17)

EIC is committed to complying with the governance guidelines as provided by the Central Bank of the UAE and the Securities and Commodities Authority of the UAE. The Company ensures that all employees also integrate and exhibit the best practices in accountability, transparency, and integrity in their business dealings, reflecting EIC's dedication to the highest standards in corporate governance.

EIC also undertakes audits to assess its performance towards compliance standards. Internal audit, which is a part of the third line of defence in the Three Lines of Defence model, provides independent assurance on activities and policies within an organisation. EIC's internal audits, which involve identifying departmental risks, are conducted by the Internal Audit Department which is supervised by the Audit Committee. The Internal Audit Department ensures that all audits are carried out in

compliance with its Internal Audit SOP, which details procedures and compliance for internal departmental audits; discussion of the purpose, timing, and conduct of the audit; channels of communication; required fieldwork; and drafting process. Auditing procedures at EIC cover perceived risks to the effectiveness of controls, compliance or governance within the company, potential fraud risks, and handling of other irregularities.

EIC has both internal and external auditors to examine business documents and financial statements on a regular basis in order to review them and ensure that they comply with financial reporting standards.



J LIGHT
Chief Executive Officer



A MAZRUI
Chairman

