

Management Discussion & Analysis

for Fourth Quarter and Full year ended 31st December 2025

Invest Bank delivers a turnaround year with a Profit Before Tax of ₪165M, driven by a strong momentum in Income & both sides of balance sheet, complemented by robust recoveries

Sharjah, 23rd February'2026 - Invest Bank P.S.C. today reported its financial results for the fourth quarter and full year ended 31st December 2025

Key Highlights FY Dec-2025

Total Assets	Loans & Advances	Customer Deposits
₪ 14.2B ▲	₪ 7.2B ▲	₪ 11.3B ▲
+28% YoY	+51% YoY	+30% YoY
Operating Income	CASA Ratio	Return on Equity
₪ 434.7M ▲	29.8% ▲	10.5% ▲
+106% YoY	FY'24: 26.6%	FY'24: (10.7%)

Financial Highlights - FY Dec-2025

Total Assets increased by ₪3.1B reaching ₪14.2B (up by 28% vs. 2024).

Net Loans increased by ₪ 2.4B reaching ₪ 7.2B. (up by 51% vs. 2024) across all business segments as the bank focuses on growing its core business and diversifying the customer base. Growth represents the strong quality of underlying assets, while maintaining 100% provision against stage 3 loans (net of IIS & collateral). The bank continues its diversification strategy to expand its Retail portfolio offering various products viz, Real Estate Loan against Rental, Home loans, Cards with multiple benefits etc.

Customer Deposits increased by ₪ 2.6B reaching ₪11.3 B. (up by 30% vs. 2024), with a CASA ratio of 29.8% (vs. 26.6% in 2024) providing the bank with a stable & low cost funding base. This growth is a reflection of customer focused strategy providing cutting-age digital banking solutions through introduction of new products to cater to customer's banking requirements.

Profit before tax: Group recorded profit before tax of ₪165.4M. (vs. Loss of ₪189.3M in 2024) reflecting a complete turn-around during 2025

Operating income increased by 106%, reaching **₪ 434.7M** (vs. **₪ 211.4M**. 2024), contributed by growth across interest and non-interest income.

Net Interest Income increased by 43% reaching **₪ 201.3M**. vis-à-vis **₪ 140.4M** (+61M) during 2024, driven by growth in overall balance sheet size (+**₪ 3.1B**, +28% vs. 2024), with Net Interest Margin improving to 1.6% (FY-24 : 1.2%).

Non-interest income was higher (+162M, +229% vs. 2024), as higher loan volumes drive core business fees and foreign exchange income coupled with gain on sale of properties (**₪ 96.5M**).

Operating expenses increased by **₪ 80M** (+28%) as the bank continues to invest in talent and technology for future growth.

Net impairment charges: Robust recovery strategies yielded positive results with a net recovery of **₪ 90.8M** (vs. net charge of **₪ 120.2M** during the year ended Dec'24).

Capital Adequacy ratio (CAR): The Bank remains well capitalized with a healthy capital adequacy ratio of 20.2% (Dec'24 : 28.7%), driven by growth in balance sheet & efficient capital utilization.

Strong Liquidity Position with Eligible Liquid Asset Ratio of 20.7% as at Dec 2025 (Dec-24: 15.6%) and Advances to Stable Resources Ratio at 75.4% (Dec-24: 68.8%) showing strong liquidity and opportunity to expand.

Reimbursement Asset (RA): During the year, the Group received **₪ 561.8M** from Government of Sharjah under the Guarantee Agreement, reducing the balance to **₪ 1.5B** at Dec-25 (vs. **₪ 2.1B** in 2024).

Cash and Cash Equivalents: reported at **₪ 2.2B**, with YoY increase of **₪ 1.1B** (+99% vs. 2024), of which **₪ 1.1B** was generated through operating activities, **₪ 0.2B** financing activities. This was partially utilized towards investing activities amounting to **₪ 0.2B**.

Rating

Invest bank is rated by Capital Intelligence, which recently upgraded the Core Financial Strength (CFS) rating to 'b+' from 'b' and Bank standalone rating (BSR) to 'bb' from 'bb-'. The long term & short term foreign currency ratings (LT/ST FCR) were affirmed at BBB-/A3, with Extra ordinary support rating (ESL) of 'High'. The outlook for LT FCR and BSR is 'stable'.



Edris Al Raï

Chief Executive Officer

Financial Highlights FY 2025

Income Statement Highlights (₪M)

	FY-2025	FY-2024	YoY %	Q4-2025	Q3-2025	QoQ %
Net interest income	201.3	140.4	43.4%	52.9	70.7	-25.2%
Non-interest income	233.4	71.0	228.8%	130.3	35.1	271.2%
Total operating income	434.7	211.4	105.7%	183.2	105.8	73.1%
Operating expenses	(360.1)	(280.5)	-28.4%	(127.7)	(96.6)	-32.3%
Operating Profit	74.6	(69.1)	207.9%	55.5	9.3	>300%
Net Impairments (Chg)/Release	90.8	(120.2)	175.6%	8.0	42.5	-81.2%
Profit Before Tax	165.4	(189.3)	187.4%	63.5	51.8	22.5%
Tax	(3.9)	-	100.0%	(1.6)	(1.1)	47.9%
Profit After Tax	161.5	(189.3)	185.3%	61.8	50.7	22.0%

Balance Sheet Highlights (₪B)

	Dec - 25	Dec - 24*	YoY %
Total Assets	14.17	11.07	28.0%
Net Loans & Advances	7.19	4.78	50.6%
Deposits From Customers	11.33	8.72	29.9%

*restated

Key Ratio (%)

	FY-2025	FY-2024***	YoY (%)
Return on Assets	1.3%	-1.7%	2.9%
Return on Equity	10.5%	-10.7%	21.3%
Net Interest Margin	1.6%	1.2%	0.3%
Stage 3 Loans to Total loans (%)*	37.9%	53.3%	15.4%
Provision Coverage Ratio (Stage-3)**	100.1%	100.3%	-0.3%
Eligible Liquid Asset Ratio	20.7%	15.6%	5.1%
Capital Adequacy Ratio	20.2%	28.7%	-8.5%

* net of Interest in suspense

** net of Interest in suspense & collateral

*** restated



ABOUT INVEST BANK

Invest Bank P.S.C. was established in 1975 as a public shareholding company, in the Emirate of Sharjah and its shares are publicly listed on the Abu Dhabi Securities Exchange (ADX).

Since inception, the Bank has made significant contribution to the economic development of Sharjah and the wider UAE. The Bank has built a solid reputation and strong relationships with its loyal corporate and retail clients and continues to be their trusted bank of choice. Invest Bank offers a wide range of banking services, adopting a customer driven, time and effort saving policy under the supervision of a highly qualified and specialized team.

DISCLAIMER

The information presented in this document has been prepared by Invest Bank P.S.C. and is intended to present general background information about the Invest Bank and its activities. The document is intended for the investors of the Bank and may include information about expectation on future events which are based on certain assumptions and judgements of the management, which should not be regarded as an investment advice.