

## **INTERNATIONAL HOLDING COMPANY PJSC**

Review report and interim financial information

For the three-months period ended 31 March 2024



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CL No. 1001276

#### **REPORT ON REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

#### TO THE BOARD OF DIRECTORS OF INTERNATIONAL HOLDING COMPANY PJSC

#### Introduction

We have reviewed the accompanying interim condensed consolidated financial statements of International Holding Company PJSC (the "Company") and its subsidiaries (together referred to as the "Group") as at 31 March 2024, comprising of the interim consolidated statement of financial position as at 31 March 2024, and the related interim consolidated statements of profit or loss, comprehensive income, changes in equity and cash flows for the three months period then ended and explanatory notes. Management is responsible for the preparation and fair presentation of these interim condensed consolidated financial statements in accordance with International Accounting Standard 34 *Interim Financial Reporting* ("IAS 34"). Our responsibility is to express a conclusion on these interim condensed consolidated financial statements.

#### Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, "*Review of Interim Financial Information Performed by the Independent Auditor of the Entity*". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed consolidated financial statements are not prepared, in all material respects in accordance with IAS 34, *"Interim Financial Reporting"*.

Signed by: Anthony O'Sullivan Partner Ernst & Young Registration No 687

6 May 2024 Abu Dhabi



### INTERIM CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at 31 March 2024

	Notes	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
ASSETS			
Non-current assets			<b>2</b> 0 00 <b>5 5</b> 0 <b>2</b>
Property, plant and equipment	4	30,355,454	20,885,783
Intangible assets and goodwill Right-of-use assets		11,789,840 2,992,385	9,946,938 2,077,712
Investment properties	5	56,240,158	30,675,823
Investment in associates and joint ventures	6	32,209,433	38,060,257
Investments in financial assets	7	20,037,000	21,840,683
Derivative financial instruments		7,143	8,311
Trade and other receivables		3,554,604	2,922,578
Loans receivable		8,070,464	-
Biological assets Due from related parties	14	156,468 951	155,430 951
Loans to related parties	14	683,106	616,505
Deferred tax assets		621,445	135,559
		<u>166,718,451</u>	127,326,530
Current assets	_		
Inventories	8	21,059,043	15,321,904
Development work-in-progress Biological assets		8,610,997 42,173	9,110,394 40,643
Investment in financial assets	7	58,827,371	39,912,437
Derivative financial instruments		23,488	24,602
Due from related parties	14	2,805,873	1,827,597
Loans to related parties	14	4,300	5,700
Contract assets		9,515,728	9,976,615
Trade and other receivables		32,778,873	25,461,145
Loans receivable Cash and bank balances	10	94,002 <u>37,286,262</u>	33,918,559
Cash and bank balances	10		
Assets held for sale	9	171,048,110 <u>683,328</u>	135,599,596 1,348,827
Assets field for sale	)		
		<u>171,731,438</u>	<u>136,948,423</u>
TOTAL ASSETS		<u>338,449,889</u>	264,274,953
EQUITY AND LIABILITIES Equity			
Share capital	13	2,193,540	2,193,540
Merger, acquisition and other reserves		37,466,022	18,243,811
Statutory reserve		1,096,770	1,096,770
Contributed capital Cumulative changes on revaluation of investments		940,015 (585,680)	940,015 (597,229)
Currency translation reserve		(977,049)	(364,533)
Hedging reserve		30,954	28,735
Retained earnings		78,398,563	73,697,738
Equity attributable to owners of the Company		118,563,135	95,238,847
Other equity instruments	11	4,939,396	1,815,646
Non-controlling interests		83,018,001	59,682,378
Total equity		206,520,532	<u>156,736,871</u>

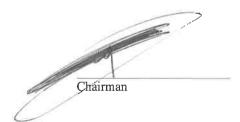


## INTERIM CONSOLIDATED STATEMENT OF FINANCIAL POSITION continued As at 31 March 2024

	Notes	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
EQUITY AND LIABILITIES continued			
Non-current liabilities			
Employees' end of service benefits		1,701,044	1,515,587
Lease liabilities		2,676,324	1,896,446
Borrowings	15	43,592,348	36,613,733
Non-convertible sukuk		5,459,421	5,456,856
Trade and other payables		6,320,988	5,794,202
Contract liabilities		272,109	-
Loans from related parties	14	2,277,796	122,118
Due to related parties	14	2,520	2,520
Deferred tax liabilities		1,728,560	875,042
		64,031,110	52.276.504
Current liabilities			
Due to related parties	14	2,540,561	1,348,893
Loans from related parties	14	433,068	38,060
Lease liabilities		496,434	256,301
Borrowings	15	14,765,041	6,321,583
Non-convertible sukuk		63,975	46,098
Derivative financial instruments		3,629	12,138
Contract liabilities		17,020,383	15,775,359
Trade and other payables		32,567,141	31,421,160
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T is hild and the star should be it and the second build for solo	0	67,890,232	55,219,592
Liabilities directly associated with assets held for sale	9	8,015	41,986
		67,898,247	55,261,578
Total liabilities		131,929,357	107,538.082
TOTAL EQUITY AND LIABILITIES		<u>338,449,889</u>	<u>264,274,953</u>

Chief Financial Officer

Managing L



The attached notes 1 to 23 form part of these interim condensed consolidated financial statements.

3



### INTERIM CONSOLIDATED STATEMENT OF PROFIT OR LOSS (UNAUDITED) For the three months period ended 31 March 2024

			ths period 1 March	
		2024	2023	
	Notes	AED'000	AED '000	
Revenue	16	19,287,672	15,743,828	
Cost of revenue		( <u>14,379,925</u> )	( <u>12,435,648</u> )	
Gross profit		4,907,747	3,308,180	
General and administrative expenses		(2,232,347)	(2,534,529)	
Selling and distribution expenses		(152,439)	(47,784)	
Share of profit from investment in associates and joint ventures	6	912,433	69,254	
Fair value gain on revaluation of previously held equity interest	6	461,509	210	
Gain on partial disposal of investment in associates	6	2,999	1,213	
Investment and other losses, net	17	(2,347,139)	(3,797,283)	
Gain on acquisition of subsidiaries	12.2	4,926,850	825	
Gain on derecognition of subsidiaries	12.4	2,678,557	7,770,740	
Finance costs		(849,755)	(490,098)	
Profit before tax		8,308,415	4,280,728	
Taxation	19	(291,383)	(8,351)	
Profit for the period		8,017,032	4,272,377	
Attributable to:				
Owners of the Company		4,755,230	2,610,436	
Non-controlling interests		3,261,802	1,661,941	
Profit for the period		<u>8,017,032</u>	4,272,377	
Basic and diluted earnings per share (AED)	18	2.17	1.19	



# INTERIM CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME (UNAUDITED)

For the three months period ended 31 March 2024

		Three months period ended 31 March		
	Notes	2024 AED'000	2023 AED '000	
Profit for the period		8,017,032	4,272,377	
Other comprehensive loss: Items that may be reclassified subsequently to profit or loss: Foreign exchange difference on translation of foreign operations, net of tax Change in fair value of hedging instruments Change in the fair value of financial assets carried at fair value through other comprehensive income Net (loss) gain on hedging instruments reclassified to profit or loss Share of other comprehensive (loss) income of associates and joint ventures	7.1	(1,114,626) 5,525 (4,692) (13,353)	(400,082) (16,194) 1,101 1,665 237	
Items that will not be reclassified subsequently to profit or loss: Share of other comprehensive (loss) income of associates and joint ventures Change in the fair value of financial assets carried at fair value through other comprehensive income	7.1	(10,343) <u>70,115</u>	2,524 _(215,664)	
Total other comprehensive loss		( <u>1,067,374</u> )	(626,413)	
Total comprehensive income for the period		<u>6,949,658</u>	<u>3,645,964</u>	
Attributable to: Owners of the Company Non-controlling interests		4,155,287 <u>2,794,371</u>	2,287,889 <u>1,358,075</u>	
Total comprehensive income for the period		<u>6,949,658</u>	3,645,964	



### INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (UNAUDITED) For the three months period ended 31 March 2024

				Attributa	ble to equity	holders of the C	Company						
	Share capital AED'000	Share premium AED'000	Merger, acquisition and other reserves AED'000	Statutory reserve AED'000	Contributed capital AED'000	Cumulative changes on revaluation of investments AED'000	Currency translation reserve AED '000	Hedging reserve AED'000	Retained earnings AED'000	Total AED'000	Other equity instruments AED'000	Non - controlling interests AED'000	Total equity AED'000
Balance at 1 January 2023 (audited)	2,193,540	151,188,827	(109,900,410)	1,096,770	940,015	(146,055)	(236,526)	22,619	22,701,803	67,860,583	1,815,646	59,687,880	129,364,109
Profit for the period Other comprehensive loss for the period	-		-			( <u>177,484</u> )	- ( <u>144,039</u> )	(1,024)	2,610,436	2,610,436 (322,547)	-	1,661,941 (303,866)	4,272,377 (626,413)
Total comprehensive income for the period Disposal of investments carried at fair value through	-	-	-	-	-	(177,484)	(144,039)	(1,024)	2,610,436	2,287,889	-	1,358,075	3,645,964
other comprehensive income Acquisition of subsidiaries	-	-	-	-	-	(10,879)	-	-	10,879	-	-	- 183,519	183,519
Acquisition of assets from an entity under common control Coupon paid on hybrid equity instrument	-	-	543,700	-	-	-	-	-	- (51,645)	543,700 (51,645)	-	-	543,700 (51,645)
Dividend paid to non-controlling interest Disposal of partial interest in subsidiaries	-	-	(9,333)	-	-	-	-	-	(31,043)	(9,333)	-	(1,053,353) 9,711	(1,053,353) 378
Additional contributions by non-controlling interest Derecognition of a subsidiary		-		-	-			-	-		-	105,660 (6,231,391)	105,660 (6,231,391)
Balance at 31 March 2023 (unaudited)	<u>2,193,540</u>	<u>151,188,827</u>	( <u>109,366,043</u> )	<u>1,096,770</u>	<u>940,015</u>	( <u>334,418</u> )	( <u>380,565</u> )	<u>21,595</u>	<u>25,271,473</u>	70,631,194	<u>1,815,646</u>	<u>54,060,101</u>	126,506,941
Balance at 1 January 2024 (audited)	2,193,540	-	18,243,811	1,096,770	940,015	(597,229)	(364,533)	28,735	73,697,738	95,238,847	1,815,646	59,682,378	156,736,871
Profit for the period Other comprehensive loss for the period	-	-	-	-	-	10,354	- ( <u>612,516</u> )	2,219	4,755,230	4,755,230 (599,943)	-	3,261,802 (467,431)	8,017,032 (1,067,374)
Total comprehensive income for the period	-	-	-	-	-	10,354	(612,516)	2,219	4,755,230	4,155,287	-	2,794,371	6,949,658
Disposal of investments carried at fair value through other comprehensive income Business combination of entities under	-	-	-	-	-	1,195	-	-	(1,195)	-	-	-	-
common control (note 12.1) Acquisition of subsidiaries (note 12.2)	-	-	18,947,062	-	-	-	-	-	-	18,947,062	-	3,638,290 1,758,969	22,585,352 1,758,969
Derecognition of subsidiaries (note 12.4) Disposal of partial interest in subsidiaries (note 12.5)	-	-	7,380,002	-	-	-	-	-	-	7,380,002	-	(947,700) 4,535,776	(947,700) 11,915,778
Acquisition of non-controlling interest (note 12.6) Non-controlling interest share of newly issued shares (note 12.2) Coupon paid on hybrid equity instrument	-	-	(7,072,794)	-	-	-	-	-	(51,645)	(7,072,794) (51,645)	-	(3,454,895) 16,104,876	(10,527,689) 16,104,876 (51,645)
Dividend paid to non-controlling interest Additional contributions by non-controlling interest	-	-	-	-	-	-	-	-	(31,045) -		-	(1,397,750) 255,968	
Contributions received (note 11) Other equity movement	-	-	(32,059)	-				-	- (1,565)	(33,624)	3,123,750	47,718	3,123,750 14,094
Balance at 31 March 2024 (unaudited)	<u>2,193,540</u>	<u> </u>	_37,466,022	<u>1,096,770</u>	<u>940,015</u>	( <u>585,680</u> )	( <u>977,049</u> )	<u>30,954</u>	<u>78,398,563</u>	<u>118,563,135</u>	<u>4,939,396</u>	<u>83,018,001</u>	206,520,532



### INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED) For the three months period ended 31 March 2024

		Three months period ended 31 March	
	Notes	2024 AED'000	2023 AED '000
OPERATING ACTIVITIES		0 200 41 5	1 200 520
Profit before tax		8,308,415	4,280,728
Adjustments for:			
Depreciation of property, plant and equipment		453,116	491,323
Depreciation of right-of-use asset	-	112,058	88,030
Depreciation of investment properties	5	229,547	219,505
Amortisation of intangible assets Amortisation of biological assets		105,516 5,180	117,923 1,166
Impairment loss on property, plant and equipment	4	416,213	1,100
Impairment of investment properties	5	20,367	-
Impairment loss on development work-in-progress		54,868	-
Write-off of intangible assets		18	-
Write-off of project costs relating to development work-in-progress		1,445	-
Share of profit from investment in associates and joint ventures	6	(912,433)	(69,254)
Change in the fair value of financial assets carried	5.0	2 =00 101	5 001 000
at fair value through profit or loss	7.2	3,708,104	5,031,999
Gain on acquisition of subsidiaries Gain on derecognition of subsidiaries	12.2 12.4	(4,926,850) (2,678,557)	(825) (7,770,740)
Change in fair value of biological assets	12.4	(2,078,337) 3,121	(7,770,740) (70)
Loss on sale of biological assets		9,869	665
Provision for employees' end of service benefit		94,466	108,744
Gain on disposal of property, plant and equipment		(1,087)	(24,321)
Property, plant and equipment written off	4	37	54
Gain on disposal of investment properties		(68,314)	(8,455)
Gain on partial disposal of investment in associates	6	(2,999)	(1,213)
Allowance for slow moving inventories Allowance for expected credit losses	8	9,604 234,804	44,830 518,229
Fair value gain on revaluation of previously held equity interest	6	(461,509)	(210)
Unwinding of discounting of long-term receivables	0	(31,966)	(38,696)
Amortisation of deferred income		(96,500)	(95,440)
Loss on reassessment of non-current receivable		-	184,548
Loss on termination of leases		-	353
Covid-19 rent concessions		-	(10)
Interest and dividend income	17	(1,035,503)	(614,376)
Finance costs		849,755	490,098
Operating cash flows before working capital changes		4,400,785	2,954,585
Working capital changes:			
Decrease (increase) in inventories		21,901	(481,468)
Increase in biological assets		(16,393)	(1,799)
Decrease in due from related parties		548,921	221,764
Increase in trade and other receivables		(1,281,481)	(2,239,197)
Increase in contract assets		(1,345,046) (250,492)	(3,636,379)
Increase in development work in progress Decrease in assets held for sale		95,229	(244,516)
Increase (decrease) in due to related parties		401,948	(959,766)
(Decrease) increase in trade and other payables		(2,544,281)	1,712,092
Increase in contract liabilities		1,498,694	148,966
Cash generated from (used in) operations		1,529,785	(2,525,718)
Employees' end of service benefit paid		(62,470)	(138,103)
Tax paid		(4,332)	10,447
Net cash generated from (used in) operating activities		1,462,983	(2,653,374)



### INTERIM CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED) continued For the three months period ended 31 March 2024

			onths period 31 March
	Notes	2024 AED'000	2023 AED '000
INVESTING ACTIVITIES			
Movement in term deposits and wakala deposits with			
original maturities of more than three months		137,256	1,424,293
Additions to property, plant and equipment		(1,246,901)	(849,153)
Additions to intangible assets		(33,121)	(29,151)
Proceeds from sale of property, plant and equipment		44,298	42,537
Purchase of investment in associates and joint ventures		(1,799,448)	(1,371,640)
Purchase of investment properties	5	(621,273)	(76,938)
Dividends received from associates and joint ventures	6	-	6,750
Cash given up on derecognition of subsidiaries, net	12.4	(194,069)	(5,497,768)
Cash acquired (payment) against acquisition of subsidiaries, net	12.2	2,014,993	(308,311)
Cash acquired on business combination of entities under common control	12.1	3,542,735	-
Payment against acquisition of assets under common control		-	(250,000)
Purchase of investment in financial assets	7	(3,134,480)	(1,053,110)
Proceed from sale of investment in financial assets	7	855,002	438,102
Proceeds from sale of investment properties		233,686	34,562
Proceeds from partial disposal of investment in associates		9,068	2,061
Proceeds from disposal of shares of subsidiaries		-	378
Cash paid on acquisition of non-controlling interest	12.6	(99,119)	-
Movement in derivative financial instruments		(5,394)	2,492
Movement in restricted cash		(3,079,067)	874,232
Loans to related parties, net of repayment Movement in loans receivable		4,760	-
Interest and dividends received		2,499	-
interest and dividends received		1,031,441	614,376
Net cash used in investing activities		<u>(2,337,134</u> )	(5,996,288)
FINANCING ACTIVITIES			
Net proceeds from bank borrowings		1,624,060	2,887,552
Dividends paid to non-controlling interest		(1,397,750)	(1,053,353)
Coupon paid on hybrid equity instrument		(51,645)	(51,645)
Capital contribution by non-controlling interest		255,968	105,660
Advance contribution received	11	3,123,750	-
Non-convertible sukuk		-	(2,124)
Loan from related parties		1,539,686	80
Finance costs paid		(798,745)	(450,407)
Repayment of lease liabilities		(165,425)	(81,287)
Net cash generated from financing activities		4,129,899	1,354,476
NET INCREASE (DECREASE) IN CASH AND CASH			
EQUIVALENTS DURING THE PERIOD		3,255,748	(7,295,186)
Cash and cash equivalents at beginning of the period		16,083,638	22,643,185
Effect of foreign exchange rate changes		(289,530)	91,096
CASH AND CASH EQUIVALENTS AT END OF THE PERIOD	10	<u>19,049,856</u>	<u>15,439,095</u>



### 1 GENERAL INFORMATION

International Holding Company PJSC (the "Company" or "IHC") is a Public Shareholding Company incorporated in Abu Dhabi by an Emiri Decree No.15 issued by His Highness the Ruler of Abu Dhabi on 23 November 1998. The registered office of the Company is P.O. Box 32619, Abu Dhabi, United Arab Emirates. Royal Group Holding LLC is the Ultimate Parent of the Company.

These interim condensed consolidated financial statements include the results of operations and financial position of the Company and its subsidiaries (together referred to as the "Group"). The main activities of the Group are:

- management services and investing in diversified projects;
- trading and importing of food items, including fresh consumables, canned, preserved and frozen foods, providing catering, re-packaging and wrapping services;
- rearing, hatching, feed processing and sale of poultry products and providing other farming and livestock related services;
- sport enterprises investment, institution, management services;
- management of cinema shows;
- installation, repair and maintenance of district cooling and air conditioning;
- buying, selling, leasing and other management & development related services of plots and real estate, including interior design related works;
- performing technical, commercial and contracting services related to marine works;
- importing, maintaining, trading and other services relating to spare parts, industrial machineries and equipment;
- medical and health care services including hospitalisation, management of testing laboratories with their related logistics and operating medical laboratories;
- wholesale and trading of cosmetics, personal care and other grooming related services;
- motorcycle trading, repairing and rentals;
- engineering and construction contracting relating to all types of buildings, infrastructure development, earth and civil works;
- engineering, procurement and dredging contracts and associated land reclamation works in the territorial waters of different countries;
- oil and gas transmission engineering consultancy oil and gas productions facilities operations and management services;
- marketing related activities including outdoor media solutions;
- tourism related investments, development and management;
- forestry and natural vegetation management including farming, agricultural related investments and management;
- manufacturing and supply of concrete and other industrial products including installation and fabrication of aluminium and glass panels;
- organisation and event management, newspaper advertisement and other services related to advertisement designing and production;
- coaching and training of motor vehicle drivers and management of driving license issuance related services;
- clinkers and hydraulic cements manufacturing, whole sale of cement products trading;
- development, sales, construction, leasing, management and associated services in real estate;
- development, construction, management and operations of hotels, schools, marinas, restaurants, beach clubs and golf courses;
- procurement of manpower related services;
- information and communication technology services including data centres and cyber security services;
- manage the production and sale of dairy and poultry products;
- facility management services;
- education related services;
- private funds management; and
- mining, exploration activities and trading of metals and minerals.

The interim condensed consolidated financial statements were approved by the Board of Directors and authorised for issue on 6 May 2024.



### 2 BASIS OF PREPARATION

#### 2.1 Statement of compliance

These interim condensed consolidated financial statements have been prepared in accordance with International Accounting Standard ("IAS") 34, Interim Financial Reporting.

The interim condensed consolidated financial statements do not include all the information and disclosures required in the annual consolidated financial statements prepared in accordance with International Financial Reporting Standards, and should be read in conjunction with the Group's annual consolidated financial statements as at 31 December 2023. In addition, results for the three months period ended 31 March 2024 are not necessarily indicative of the results for the year ending 31 December 2024.

These interim condensed consolidated financial statements have been prepared on the historical cost basis, except for investments in financial assets carried at fair value through profit or loss, financial assets carried at fair value through other comprehensive income, biological assets and derivative financial instruments which are stated at fair value.

The interim condensed consolidated financial statements are presented in United Arab Emirates Dirhams (AED), which is the presentation currency of the Group and the functional currency of the Company. All the values are rounded to the nearest thousand (AED '000) except when otherwise indicated.

#### 2.2 Basis for consolidation

The interim condensed consolidated financial statements of the Group comprise the financial information of the Company and its subsidiaries.

Control is achieved when the Group:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally.

The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Group, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Group has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the period are included in the interim condensed consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.



#### 2 BASIS OF PREPARATION continued

#### 2.2 Basis for consolidation continued

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IFRS 9, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Details of the Company's subsidiaries as at 31 March 2024 and 31 December 2023 were as follows:

Name of subsidiary	ame of subsidiary and operation Principal activities		Proporti ownership in voting pow	terest and
			2024	2023
IHC Holdings RSC Limited	United Arab Emirates	Investment company.	100%	100%
IHC Companies Management LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
IHC Utilities Holding LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
IHC Real Estate Holding LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
IHC Digital Holding LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
IHC Industrial Holding LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
IHC Food Holding LLC	United Arab Emirates	Management and operations of public utilities, restaurant management, commercial enterprises investments, institution and management.	100%	100%
IHC Capital Holding LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
IHC Education Holding LLC	United Arab Emirates	Education services enterprises investment, institution and management.	100%	100%
IHC Healthcare Holding LLC	United Arab Emirates	Health services enterprises investment, institution and management.	100%	100%
IHC West Investment – Sole Proprietorship LLC	United Arab Emirates	Agricultural, commercial and industrial enterprises investment, institution and management.	100%	100%
International Aviation Holding – Sole Proprietorship LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
Reset Energy LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	65%	65%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proport ownership in voting pov	terest and
	1	· · · · · · · · · · · · · · · · · · ·	2024	2023
Diqa Technologies Limited**	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	45%	45%
ESG Emirates Stallions Group PJSC	United Arab Emirates	Buying, selling and dividing plots and real estate management and developing and leasing of real estate.	85%	85%
Asmak Al Arab Co. LLC	Kingdom of Saudi Arabia	Wholesale and retail trading of fish, shrimps and other fresh, chilled and frozen aquatic and importing and exporting of those products. Farming of fish, shrimps and other aquatic. Wholesale and retail trading in property, plant and equipment of fish farming.	80%	80%
Palms Sports PJSC	United Arab Emirates	Providing sport enterprises investment, institution and management.	79.44%	79.44%
Ghitha Holding PJSC	United Arab Emirates	Trading and import of fresh consumables, canned, preserved and frozen foods.	86.90%	86.90%
Cine Royal Cinema LLC	United Arab Emirates	Establishment, management services, sale of food and cafeteria items and cinema shows.	100%	100%
International Securities LLC	United Arab Emirates	Share brokerage services.	100%	100%
Serenity Aviation Holding LLC**	United Arab Emirates	Aviation consultancy and commercial enterprises investment, institution and management.	50%	50%
Acutus Investment – Sole Proprietorship LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	100%	100%
Multiply Group PJSC	United Arab Emirates	Advertisement, designing and production services and motor vehicles driving training and installation and maintenance of district cooling and cosmetics and make-up trading.	59.74%	58.74%
Royal Technology Solutions LLC	United Arab Emirates	Computer trading, computer and data processing requisites trading, computer networks maintenance, and on-shore and off-shore oil and gas fields' services.	100%	100%
Easy Lease Motorcycle Rental PSC*	United Arab Emirates	Motorcycles trading, motorcycles repairing and motorcycles rental.	49.57%	49.57%
Al Seer Marine Supplies and Equipment Company PJSC	United Arab Emirates	Importing, maintaining and trading of marine machinery and equipment.	81.1%	81.1%
Alpha Technologies Limited**	United Arab Emirates	Consultancy, research and development and testing with respect of energy generation.	50%	50%
Tamouh Healthcare Group LLC	United Arab Emirates	Health services enterprise investment.	100%	100%
West Investments SPV RSC Ltd.	United Arab Emirates	Investment company.	100%	100%
Retiro Properties LLC	United Arab Emirates	Real estate enterprises investment development, institution and management.	100%	100%
Playa Properties LLC	United Arab Emirates	Real estate enterprises investment development, institution and management.	100%	100%
Shory Technology LLC	United Arab Emirates	Information technology network services.	70%	70%



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proport ownership in voting pow	terest and
			2024	2023
Alpha Dhabi Holding PJSC	United Arab Emirates	Manage a diverse portfolio of businesses in the UAE and aboard, primarily through its subsidiaries.	89.71%	89.70%
CH Artillgence LLC	United Arab Emirates	Investment holding company.	100%	100%
Modon Holding PSC (formerly "Q Holding PSC")*	United Arab Emirates	Commercial enterprises investment, institution and management and investment in properties.	42.41%	55.6%
Theta Bidco Limited	United Kingdom	Investment holding company.	70%	70%
Green Transmission Investment Holding RSC Limited	United Arab Emirates	Power transmission and distribution.	100%	100%
International Tech Group – Sole Proprietorship LLC	United Arab Emirates	Information technology and investment holding company.	100%	100%
Reach Global Services Holding 1 SPV Limited	United Arab Emirates	Holding company.	55%	55%
Avenir Investment RSC LTD	United Arab Emirates	Holding ownership of equity and non-equity assets, real property and intellectual property.	100%	100%
Connaissance Investment RSC LTD	United Arab Emirates	Holding ownership of equity and non-equity assets, real property and intellectual property.	100%	100%
Augmen Enterprise RSC LTD	United Arab Emirates	Holding ownership of equity and non-equity assets, real property and intellectual property.	100%	100%
Slash Data Digital LLC	United Arab Emirates	Information technology network services.	70%	70%
Two Point Zero Group LLC (ii)	United Arab Emirates	Commercial enterprise investment, institution and management.	87%	-
Greystone Holding SA	Republic of Panama	Holding company.	100%	100%
Energia Renewable Holding RSC Ltd.	United Arab Emirates	Special purpose vehicle.	100%	100%
<u>Below is the subsidiary of ESG Emin</u> ESG Holding – Sole Proprietorship LLC	rates Stallions Group PJSC: United Arab Emirates	Management services of companies and private institutions, land and real estate purchase and sale.	100%	100%
<u>Below are the subsidiaries of ESG E</u> ESG Companies Management – Sole Proprietorship LLC	<i>Iolding – Sole Proprietorship I</i> United Arab Emirates	<u>LLC</u> : Management services of the companies and private institutions, commercial enterprises investment, institution and management.	100%	100%
ESG Capital Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Below are the subsidiaries of ESG Co	mnanies Management _ Sole P	ronrietorshin IIC.		
Abu Dhabi Land General Contracting	United Arab Emirates	Technical, building construction & maintenance contracting, general contracting and associated business.	100%	100%
Royal Architect Project Management LLC	United Arab Emirates	Architectural engineering consultancy, construction and projects management consultancy.	100%	100%
Gulf Dunes Landscaping and Agricultural Services Company LLC	United Arab Emirates	Landscaping design and execution. Landscaping, gardening designing and execution, irrigation works, main roads, streets and related works contracting.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proporti ownership ini voting pow	terest and
			2024	2023
<u>Below are the subsidiaries of ESG Con</u> Royal Development Company LLC	<u>mpanies Management – Sole I</u> United Arab Emirates	Proprietorship LLC: continued Real estate development construction, real estate enterprise investment, development, institution and management, lease management, marketing, economic feasibility, and real estate consultancy.	100%	100%
ESG Agro LLC	United Arab Emirates	Agricultural enterprises investment, institution and management.	100%	100%
Tri Star Investment LLC	United Arab Emirates	Commercial brokers, commercial enterprises investment, institution, and management real estate investment, development, institution and management.	100%	100%
Vision Furniture & Decoration Factory LLC	United Arab Emirates	House & office furniture manufacturing, fireproof wooden doors manufacturing, onshore & offshore oil & gas fields and facilities.	100%	60%
<u>Below are the subsidiaries of ESG Ca</u> Century Village Real Estate Investment LLC (iv)	pital Holding LLC: United Arab Emirates	Real estate lease and management services, development construction, facilities management services.	100%	100%
Century Real Estate Investment LLC (v)	United Arab Emirates	Real estate management.	100%	100%
ESG Hospitality Sole Proprietorship LLC	United Arab Emirates	Real estate purchase, sale, lease and management, real estate enterprises investment, development, institution and management, land purchase and sale and facilities management services.	100%	100%
Afkar Financial & Property Investments LLC	United Arab Emirates	Commercial enterprise investment, institution and management, companies' representation, and real estate enterprise investment and development.	60%	60%
ESG Commercial International Investments - Sole Proprietorship LLC	United Arab Emirates	Commercial enterprises investment, institution and management, tourist enterprises investment, institution and management.	100%	100%
Century Human Resources and Logistics LLC OPC	United Arab Emirates	Human resources and logistics consultancy.	100%	100%
Progressive Real Estate Development LLC	United Arab Emirates	Real estate enterprise investment, development, institution and management.	80%	80%
Deco Vision Company – WLL (ii)	United Arab Emirates	Interior design implementation works, retail sale of wallpaper, decor and partitions material and importing.	85%	-
<u>Below is the subsidiary of Royal Devel</u> Royal Development Company d.o.o Beograd – Vracar	<i>lopment Company LLC:</i> Republic of Serbia	Hotel accommodation.	100%	100%
Below are the subsidiaries of ESG Ho	spitality Sole Proprietorship L	<u>LC:</u>		
Royal Dunes Real Estate Development LLC	United Arab Emirates	Real estate development.	51%	51%
Royal Luxury Hotel Management LLC	United Arab Emirates	Hotel management.	51%	51%
<b>Below is the subsidiary of Century Hu</b> United International Group for Manpower Services LLC	uman Resources and Logistics . United Arab Emirates	LLC OPC: Manpower services.	51%	51%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership inte voting powe	erest and
Trance of Substanty			2024	2023
Below are the subsidiaries of United				
Howdra Employment Services LLC	United Arab Emirates	On demand labors supply temporary employment.	100%	100%
Career Line for Employment – Sole Proprietorship LLC	United Arab Emirates	Upon request employees provision services.	100%	100%
Alpha Hub Domestic Workers Services Center LLC	United Arab Emirates	Domestic workers mediation temporary employment and services.	100%	100%
<u>Below are the subsidiaries of Afkar I</u> 2XL Home LLC	Financial & Property Investme United Arab Emirates	ents LLC: Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials.	100%	100%
2XL Furnishings LLC	United Arab Emirates	Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials.	100%	100%
OC Home Furniture LLC	United Arab Emirates	Retail trade of household and office furniture, mats, curtain and upholstery materials and interior decoration materials.	100%	100%
<b>Below is the subsidiary of Deco Visio</b> Vision for Interior LLC Decoration Limited - One Person Company	o <u>n Company – WLL:</u> Kingdom of Saudi Arabia	Decoration and installation works.	100%	-
Below is the subsidiary of Ghitha Hold Ghitha Enterprises Holding RSC	ling PJSC: United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
<i>Below is the subsidiary of Ghitha Ente</i> Ghitha Companies Management LLC	rprises Holding RSC: United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
<u>Below are the subsidiaries of Ghitha C</u> Ghitha Investment Holding LLC	Companies Management LLC: United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Ghitha Trading Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Ghitha Manufacturing Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Ghitha Agriculture Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Ghitha Fruits and Vegetables Holding LLC (formerly "Tamween Group LLC")	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
s Ghitha Agencies and Distribution Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
<u>Below are the subsidiaries of Ghitha In</u> Green Park Investment Sole Proprietorship LLC	nvestment Holding LLC: United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Tamween Companies Management LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Ghitha Culinary RSC LTD	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Ghitha Aeroinvest Holding RSC Ltd (i)	United Arab Emirates	Special purpose vehicle.	100%	-



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting pow	erest and
Hune of substances		T melparaennies	2024	2023
<u>Below are the subsidiaries of Ghitha 1</u> Zee Stores International LLC	Yrading Holding LLC: United Arab Emirates	Wholesale of food and non-food items, including fresh consumables, canned, preserved and frozen foods and providing re-packaging and wrapping services.	100%	100%
Mega Logistics Park Warehouses Management – Sole Proprietorship LLC	United Arab Emirates	Warehouses management and operations.	100%	100%
<u>Below are the subsidiaries of Zee Store</u> Royal Horizon Holding LLC	es International LLC: United Arab Emirates	Holding company.	60%	60%
Delice Supermarket LLC	United Arab Emirates	Supermarket.	100%	100%
<b>Below are the subsidiaries of Royal He</b> Overseas Foodstuff Trading – Sole Proprietorship LLC	orizon Holding LLC: United Arab Emirates	Importing and wholesale of canned and preserved foodstuff trading.	100%	100%
Royal Horizon General Trading – Sole Proprietorship LLC	United Arab Emirates	General trading, retail sale of computer system and software, wholesale of canned and preserved foodstuff trading, importing and exporting, packaging and wrapping of foodstuff.	100%	100%
Royal Horizon Fazaa Stores LLC	United Arab Emirates	Retail and wholesale consumer stores.	100%	100%
<u>Below are the subsidiaries of Ghitha M</u> Al Ajban Poultry LLC	<i>Manufacturing Holding LLC:</i> United Arab Emirates	Rearing, hatching, feed processing and sale of poultry products.	100%	100%
Abu Dhabi Vegetable Oil Company LLC	United Arab Emirates	Manufacturing and refining of vegetable oils, manufacturing of basic organic chemical acid, plastic bottles and similar containers and plastic closures articles.	70%	70%
Al Jaraf Fisheries LLC	United Arab Emirates	Wholesale of fresh fish and marine animal trading.	100%	100%
WAS Commercial Investment- Sole Proprietorship LLC	United Arab Emirates	Holding company.	100%	100%
Al Ajban Fodders Factory LLC	United Arab Emirates	Import, export and production of farm animals' feeds, its concentrates and supplements manufacturing.	100%	100%
Alliance Foods Co. LLC	United Arab Emirates	Trading, processing and packing of seafood products.	100%	100%
<u>Below is the subsidiary of Abu Dhabi</u> Cebag Middle East LLC	Vegetable Oil Company LLC: United Arab Emirates	Food and beverages trading.	98%	98%
Below are the subsidiaries of Al Jaraf	Fisheries LLC:			
Pristine Caviar – Sole Proprietorship LLC	United Arab Emirates	Wholesale of fresh fish and marine animals trading.	100%	100%
Emirates Fish Farms – Sole Proprietorship LLC	United Arab Emirates	Wholesale of fresh fish and marine animals trading.	100%	100%
Pristine Fish Farm – Sole Proprietorship LLC	United Arab Emirates	Land based aquaculture.	100%	100%
Pristine Seafood Production LLC	United Arab Emirates	Fish and seafood processing and preserving.	100%	100%
Below is the subsidiary of WAS Comm				
Al Ain Farms for Livestock Production	United Arab Emirates	Dairy and livestock.	51%	51%



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportic ownership int voting powe	erest and
			2024	2023
<u>Below is the subsidiary of Ghitha Agri</u> AGRINV SPV RSC	<i>culture Holding LLC:</i> United Arab Emirates	Investment company.	100%	100%
<b>Below is the subsidiary of AGRINVSP</b> Al-Hashemiya for Land Reclamation and Cultivation S.A.E.	<u><b>PV RSC:</b></u> Arab Republic of Egypt	Land cultivation, land-reclaimed farming, raising all kinds of livestock and sheep produced and providing other farming and livestock related services.	100%	100%
	ruits and Vegetables Holding	LLC (formerly "Tamween Group LLC"):		
NRTC Food Holding LLC*	United Arab Emirates	Holding company.	41%	41%
NRTC International Investment – Sole Proprietorship LLC (vi)	United Arab Emirates	Holding company.	60%	60%
Below are the subsidiaries of NRTC For NRTC Dubai International Vegetables & Fruits Trading LLC	ood Holding LLC: United Arab Emirates	Fruits & vegetables, food & frozen trading.	100%	100%
Nassar Al Refaee Vegetables & Fruits Trading LLC	United Arab Emirates	Fruits & vegetables trading, food and beverage trading, frozen poultry trading.	100%	100%
Nassar Al Refaee Potatoes Trading LLC	United Arab Emirates	Potatoes trading.	100%	100%
Food Care LLC	United Arab Emirates	Fruits & vegetables trading, food and beverage trading.	100%	100%
Nasser Al Refaee Fruits & Vegetables & Legumes Canning & Packaging Co. LLC	United Arab Emirates	Fruits & vegetables canning and packaging.	100%	100%
Al Rifai Sons Vegetables & Fruits Trading LLC	United Arab Emirates	Fruits & vegetables trading, food and beverage trading.	100%	100%
Wholes Sale Market Fruits & Vegetables Trading LLC	United Arab Emirates	Retail sale of fruits and vegetables, frozen foodstuff, fresh fish and meat, canned and preserved foodstuff.	100%	100%
NRTC International Fruits & Vegetables Trading LLC	United Arab Emirates	Retail sale of fruits and vegetables, frozen food, canned fresh meat.	100%	100%
NRTC Investment SP LLC	United Arab Emirates	Commercial agricultural enterprises investment, institution and management.	100%	100%
Mirak Royal Nature Fruit and Vegetables LLC	United Arab Emirates	Trading of baby food items, food and beverage, vegetable and fruits.	100%	100%
Below is the subsidiary of NRTC Inter	national Investment – Sole Pro	oprietorship LLC:		
NRTC Limited Company	Kingdom of Saudi Arabia	Agriculture, forestry and fishing for wholesale and retail trade of fresh produce and repair of motor vehicles and motorcycles.	100%	100%
<u>Below are the subsidiaries of Multiply</u> Multiply Companies Management – Sole Proprietorship LLC	Group PJSC: United Arab Emirates	Management services of companies and institutions.	100%	100%
MG Communications Holding LLC	United Arab Emirates	Establishing, investing and managing technology projects.	100%	100%
MG Wellness Holding LLC	United Arab Emirates	Investment, institute and management of health services enterprises.	100%	100%
MG Digital Holding LLC	United Arab Emirates	Establishing, investing and managing technology projects.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proport ownership ir voting pov	nterest and
	<b>r</b>		2024	2023
<u>Below are the subsidiaries of Multiply</u> MG Utilities Holding LLC	<u>Group PJSC</u> : continued United Arab Emirates	Establishing, investing and managing infrastructure projects.	100%	100%
MG Ventures Holding LLC	United Arab Emirates	Establishing, investing and managing commercial projects.	100%	100%
MG Entertainment Holding LLC	United Arab Emirates	Entertainment enterprise investment, institution and management.	100%	100%
Multiply Group International Holding Limited	United Arab Emirates	Investments holding company.	100%	100%
Spranza Commercial Investment – Sole Proprietorship LLC	United Arab Emirates	Establishing, investing and managing commercial projects.	100%	100%
Emirates Driving Company PJSC*	United Arab Emirates	Drivers training and road safety education.	48.01%	48.01%
<u>Below is the subsidiary of MG Venture</u> Norm Commercial Investment – Sole Proprietorship LLC	es Holding LLC: United Arab Emirates	Investments holding.	100%	100%
<b>Below is the subsidiary of MG Digital</b> PAL Cooling Holding LLC	Holding LLC: United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
<u>Below are the subsidiaries of MG Con</u> Viola Communications LLC	<i>munications Holding LLC:</i> United Arab Emirates	Communication, marketing, media and events.	100%	100%
		-		
24 7 Media Holding Ltd.	United Arab Emirates	Investment holding company.	60%	60%
Backlite Media LLC (ii)	United Arab Emirates	Outdoor media solution provider.	100%	-
Below are the subsidiaries of MG Well LVL Technology Holding *	Iness Holding LLC: Cayman Islands	Operation of a wellbeing streaming service and marketplace via an online platform and in physical studios.	49.38%	49.38%
Omorfia Group LLC	United Arab Emirates	Women and men personal care and other grooming related services, including procuring beauty products and equipment.	51%	51%
<i>Below are the subsidiaries of 24 7 Med</i> 24-7 Media LLC	<i>lia Holding Ltd.:</i> United Arab Emirates	Advertising billboards contracting.	100%	100%
Media 20-4 Seven DMCC	United Arab Emirates	Public relation management, media studies, consultancies advertising, consultancies services and events management.	100%	100%
Below is the subsidiary of LVL Technol Healthier U Wellness Services LLC	ology Holding: United Arab Emirates	Health enterprise investment, institution and management.	100%	100%
<u>Below is the subsidiary of Emirates Dr</u> Tabieah Property Investment – Sole Proprietorship LLC	<i>iving Company PJSC:</i> United Arab Emirates	Manage investment properties.	100%	100%
Below are the subsidiaries of Omorfia Bedashing Holding Company LLC	Group LLC: United Arab Emirates	Wholesale cosmetic and make-up trading women personal care and other grooming related services.	100%	100%
Tips & Toes Beauty and Spa Centre LLC	United Arab Emirates	Ladies' cosmetic and personal care centre, women salon, ladies oriental bath and ladies spa club.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proporti ownership in voting pow	terest and
<u></u>			2024	2023
<u>Below are the subsidiaries of Omorfia</u> Jazz Lounge Spa LLC	Group LLC: continued United Arab Emirates	Men oriental bath, gents cosmetic and personal care centre, hair fixing centre, perfumes and cosmetic trading, gents haircutting and hairdressing salon.	100%	100%
Ben Suhail Distribution LLC	United Arab Emirates	Perfumes and cosmetic trading, beauty and personal care equipment trading, imitation jewellery trading, soap and hair care products trading and beauty and personal care requisites trading.	100%	100%
Omorfia Institute of Beauty and Wellness Women Beauty Saloon Works Training - Sole Proprietorship LLC	United Arab Emirates	Wholesale cosmetics and make-up trading, women personal care and other grooming related services.	100%	100%
Fisio Therapy and Rehabilitation Centre LLC	United Arab Emirates	Physical medicine and rehabilitation centre and physiotherapy centre.	100%	100%
Juice Lounge SPA and Beauty Center LLC	United Arab Emirates	Ladies' cosmetic and personal care centre, women salon, ladies oriental bath and ladies spa club.	100%	100%
Juice SPA Salon	United Arab Emirates	Ladies health club, oriental bath, cosmetic and personal care centre.	100%	100%
Jamm Salon Supplies	United Arab Emirates	Ladies cosmetic and personal care centre, women salon, hair fixing, and henna.	100%	100%
The Juice Beauty Salon LLC	United Arab Emirates	Perfumes and cosmetics trading, ladies oriental bath, health club, women salon, soap and hair care products trading, ladies massage and relaxation centre.	100%	100%
Acumen International Ltd.	United Arab Emirates	Gents cosmetic and personal care, haircutting and hairdressing salon, ladies cosmetic and personal care, haircutting and hair dressing and spa club.	100%	100%
Atelier Hommage Mens Salon LLC	United Arab Emirates	Men oriental bath, haircutting and hairdressing salon, health club, massage and relaxation centre.	100%	100%
Below are the subsidiaries of Bedashin Bedashing Beauty Lounge – Sole proprietorship LLC	n <u>g Holding Company LLC:</u> United Arab Emirates	Wholesale cosmetics and make-up trading, women personal care and other grooming related services.	100%	100%
Bedashing Beauty Lounge International Limited	United Arab Emirates	Wholesale cosmetics and make-up trading, women personal care and other grooming related services.	100%	100%
Below are the subsidiaries of Viola Co Purple Printing LLC	mmunications LLC: United Arab Emirates	Commercial publication printing.	100%	100%
Purple Exhibition LLC	United Arab Emirates	Commercial publication printing.	100%	100%
Below are the subsidiaries of PAL Coo	oling Holding LLC:			
PAL Cooling Services LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
PAL First Cooling LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
PAL Danat Cooling LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting pow	terest and
			2024	2023
<u>Below are the subsidiaries of PAL Coo</u> PAL Saraya Cooling LLC	o <u>ling Holding LLC:</u> continued United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
PAL Shams Cooling LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
PAL Najmat Cooling LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
PAL 4 Reem Cooling LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
PAL 4 Shams Cooling LLC	United Arab Emirates	Installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.	100%	100%
Below is the subsidiary of MG Utilities PAL 4 Solar Energy LLC (vii)	s <i>Holding LLC:</i> United Arab Emirates	Installation and maintenance of alternative energy equipment.	100%	100%
<u>Below is the subsidiary of PAL 4 Solar</u> International Energy Holding LLC	<u>r Energy LLC:</u> United Arab Emirates	Commercial enterprises, investment, institution and management, power enterprise investment and industrial enterprise investment.	100%	100%
<u>Below are the subsidiaries of Backlite</u> Backlite Media FZ LLC	<u>Media LLC:</u> United Arab Emirates	Outdoor media solution provider.	100%	-
Backlite Digital billboards - Sole proprietorship LLC	United Arab Emirates	Outdoor media solution provider.	100%	-
Below are the subsidiaries of Easy Lea Uplift Delivery Services LLC	ase Motorcycle Rentals PSC: United Arab Emirates	Delivery services.	67%	67%
Yallow Technologies LLC	United Arab Emirates	Computer systems & communication equipment software trading.	80%	80%
1885 Delivery Services LLC	United Arab Emirates	Delivery services.	70%	70%
The Captain Boats and Ships Trading LLC	United Arab Emirates	Marine sports club and wholesale trading of ships and boats.	55%	55%
Easy Lease Vehicles Rental LLC	United Arab Emirates	Rental of vehicles and repairs and maintenance services.	100%	100%
Easy Lease Limousine Luxury Motor Vehicles Services LLC	United Arab Emirates	Rental of limousine and luxury vehicles.	100%	100%
Easy Lease Transport Services One Person Company LLC	Kingdom of Saudi Arabia	Mobility services.	100%	100%
Easy Lease Motorcycle Rental WLL	Kingdom of Bahrain	Motorcycle rental and trading of motorcycle and accessories including motor peds.	100%	100%
Qube Car Park Management LLC	United Arab Emirates	Car park rental and management of valet parking services.	70%	70%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportie ownership int voting pow	terest and
			2024	2023
Below are the subsidiaries of Easy Lea Fully Charged Electrical Fitting Contracting LLC	ise Motorcycle Rentals PSC: co United Arab Emirates	ontinued Electricity transmission and control equipment, solar energy systems installation, electrical fitting contracting.	60%	60%
Ripe Exhibition Organizer Co. LLC	United Arab Emirates	Organisation of events.	60%	60%
Lynx Technology Group Ltd.*	British Virgin Island	IT services.	49%	49%
United Trans General Trading LLC (ii)	United Arab Emirates	Trains and railways construction, fabrication, trains spare parts and security system trading.	60%	-
Mobility HUB FZE (i)	United Arab Emirates	Spare parts and motor vehicles trading.	100%	-
Mobility Spares Trading FZCO (i)	United Arab Emirates	Spare parts and motor vehicles trading.	70%	-
Below is the subsidiary of Easy Lease Sheel Vehicle Transport Towing LLC	Vehicles Rental LLC: United Arab Emirates	Recovery services.	100%	100%
Below is the subsidiary of 1885 Deliver Infinity Logistics Transport LLC	ry Services LLC: United Arab Emirates	Logistics services.	60%	60%
<u>Below is the subsidiary of Uplift Deli</u> Uplift Transport Services LLC	<u>ivery Services LLC:</u> Kingdom of Saudi Arabia	Delivery services.	100%	100%
<u>Below are the subsidiaries of The Ca</u> Nautica Marine Services Navy - Sole Proprietorship LLC	uptain Boats and Ships Tradin United Arab Emirates	<u>g LLC:</u> Boats repairing and services to onshore and offshore oil and gas facilities.	100%	100%
Delta Marine Equipment LLC	United Arab Emirates	Boats repairing and retail sale of marine equipment and machinery.	70%	70%
<u>Below is the subsidiary of Qube Car</u> Al Khaleej Cars Parking Management Sole Proprietorship	Park Management LLC: United Arab Emirates	Car park rental and management valet parking services.	100%	100%
Below are the subsidiaries of Palm S Direct Trading LLC	Sports PJSC: United Arab Emirates	Distribution company.	60%	60%
Palms Sports Events LLC	United Arab Emirates	Organisation and event management.	100%	100%
Securiguard Middle East LLC	United Arab Emirates	Provision of security guards and cleaning services.	100%	100%
Secure Recruitment Services LLC OPC	United Arab Emirates	Provision of recruitment services.	100%	100%
Secure Facilities General Maintenance LLC OPC	United Arab Emirates	Building maintenance and cleaning services.	100%	100%
Securiguard Parking Management- Sole Proprietorship LLC	United Arab Emirates	Valet parking services, car parking and squares management and operation.	100%	100%
Learn Educational Investment LLC – OPC (ii)	United Arab Emirates	Holding company.	100%	-
<u>Below are the subsidiaries of Learn Ec</u> Al Rabeeh School LLC	ducational Investment LLC - O United Arab Emirates	<u>PC:</u> Provision of education services.	100%	-
Al Rabeeh Academy LLC	United Arab Emirates	Provision of education services.	100%	-
<b>Below is the subsidiary of Serenity A</b> Fly Victor Aviation LLC OPC (ii)	viation Holding LLC: United Arab Emirates	Private aviation services, including repair and maintenance of aircrafts, aviation consultancy services and organising ground operations in airports.	100%	



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

#### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting pow	erest and
			2024	2023
<u>Below are the subsidiaries of Al Seen</u> Al Seer Marine Boats Building – Sole Proprietorship LLC		<u>out Company PJSC:</u> Onshore and offshore oil and gas fields and facilities services and building of motorboats.	100%	100%
Al Seer Marine Services Company LLC	United Arab Emirates	Sea shipping lines agents, customs clearance services, ships management and operation, onshore and offshore oil and gas fields and facilities services, yacht management and running.	100%	100%
Al Seer Marine Training Institute LLC	United Arab Emirates	Security and safety training, computer software training, technical training on electrical and electronic devices, training and rehabilitation of marine cadres, onshore and offshore oil and gas fields and facilities services.	100%	100%
Project Ceres One Limited	Cayman Islands	Commercial vessel management.	100%	100%
ASM Chartering	Cayman Islands	Commercial vessel management, cargo management and freight services.	100%	100%
Alcor Marine Limited	Cayman Islands	Commercial vessel management.	100%	100%
Alkaid Limited	Cayman Islands	Commercial vessel management.	100%	100%
Castor Marine Limited	Cayman Islands	Commercial vessel management.	100%	100%
Pollux Marine Limited	Cayman Islands	Commercial vessel management.	100%	100%
Acrux Marine Limited	Cayman Islands	Commercial vessel management.	100%	100%
Meissa Shipping Ltd	Cayman Islands	Commercial vessel management.	100%	100%
Oriental Shipping Limited	Cayman Islands	Commercial vessel management.	100%	100%
Bellatrix Maritime Limited	Cayman Islands	Commercial vessel management.	100%	100%
Betelgeuse Maritime Limited	Cayman Islands	Commercial vessel management.	100%	100%
Mintaka Maritime Limited	Cayman Islands	Commercial vessel management.	100%	100%
Rigel Maritime Limited	Cayman Islands	Commercial vessel management.	100%	100%
Saiph Maritime Limited	Cayman Islands	Commercial vessel management.	100%	100%
Tabit Maritime Limited	Cayman Islands	Commercial vessel management.	100%	100%
<b>Below is the subsidiary of Theta Bi</b> Arena Events Group Limited	i <u>dco Limited:</u> United Kingdom	Integrated event solutions, designing and delivering temporary environments for a variety of sporting, commercial and cultural events.	100%	100%
<u>Below are the subsidiaries of Arena</u> AES Americas Ltd	<u>a Events Group Limited:</u> United Kingdom	Holding company.	100%	100%
AES EMEA Ltd	United Kingdom	Holding company.	100%	100%
Arena Event Services Group Ltd	United Kingdom	Temporary infrastructure works.	100%	100%
AES MEA Ltd	United Kingdom	Holding company.	100%	100%
	<u> </u>	$\mathcal{O}$ · · · J		

Temporary infrastructure works.

Temporary infrastructure works.

Temporary infrastructure works.

100%

100%

100%

100%

100%

100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proporti ownership in voting pow	terest and
Dalam and the surface is a finance of America	Europe Course Limited and in		2024	2023
<u>Below are the subsidiaries of Arena</u> Arena Hong Kong	Hong Kong	Temporary infrastructure works.	100%	100%
Ironmonger Limited	Hong Kong	Temporary infrastructure works.	100%	100%
Arena KSA	Kingdom of Saudi Arabia	Temporary infrastructure works.	100%	100%
AES Inc	United States of America	Temporary infrastructure works.	100%	100%
Arena Stuart Rentals Inc	United States of America	Temporary infrastructure works.	100%	100%
AAS Holdco LLC	United States of America	Holding company.	100%	100%
Arena Aztec Shaffer	United States of America	Temporary infrastructure works.	100%	100%
Arena ME Holdings LLC	United Arab Emirates	Holding company.	100%	100%
<u>Below is the subsidiary of Arena Eve</u> P.J. Steel Construction Limited	ent Services Group Ltd: United Kingdom	Steel fabrication powder coating.	100%	100%
<u>Below is the subsidiary of P.J. Steel</u> Stadium Solutions (UK) Limited	Construction Limited: United Kingdom	Steel fabrication powder coating.	100%	100%
<u>Below are the subsidiaries of Arena</u> AESG Al Khaimah Contracting LLC	ME Holdings LLC: United Arab Emirates	Interior design implementation and décor works.	100%	100%
Top Gear Promotions Event Management LLC	United Arab Emirates	Event organising and management.	100%	100%
Top Gear Promotions LLC	United Arab Emirates	Interior decoration and exhibition stand fittings.	100%	100%
Top Gear Promotions Graphics LLC	United Arab Emirates	Promotional and advertising related works.	100%	100%
Top Gear Promotions Décor LLC	United Arab Emirates	Interior design implementation and décor works.	100%	100%
<u>Below are the subsidiaries of AES E</u> AESG Thailand Limited			1000/	1000/
	Thailand	Temporary infrastructure works.	100%	100%
AES France	France	Temporary infrastructure works.	100%	100%
<u>Below is the subsidiary of Shory Tec</u> Shory Insurance Brokers – SP LLC	hnology LLC: United Arab Emirates	Insurance brokerage.	100%	100%
Below is the subsidiary of Serenity A NAS Airport Services LLC	<i>viation Holding LLC:</i> United Arab Emirates	Organising airport ground operations and managing goods shipping stations in airports.	51%	51%
<b>Below is the subsidiary of Tamouh I</b> Sirius International Holding Limited	Healthcare Group LLC: United Arab Emirates	Research and experimental development on natural sciences and engineering. Manufacture of pharmaceuticals, medicinal chemical and botanical products, medical care services.	83.69%	83.69%
<u>Below are the subsidiaries of Sirius</u> Quant Lase Lab LLC	International Holding Limited United Arab Emirates	<b>1</b> : Development and innovation in chemical solutions, innovation in creating test equipment and solutions for identifying SARS-COV2 infection and related infections.	100%	100%
Cyber Gate Defense LLC	United Arab Emirates	Cyber security related services.	55%	55%
Rebound Limited	United Arab Emirates	Facilitating global trade of recycled plastic.	95%	95%
Green Energy Investment Holding RSC Limited	United Arab Emirates	Implementation of smart technology solutions.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting pow	erest and
	A	· · · · · · · · · · · · · · · · · · ·	2024	2023
Below are the subsidiaries of Sirius Green Enterprises Investment Holding RSC Limited	International Holding Limited United Arab Emirates	<u><i>i</i></u> continued Solar manufacturing.	100%	100%
Oxinus Holding Limited	United Arab Emirates	Information technology and computer services and programming activities.	80%	80%
Quantum Solutions Limited	United Arab Emirates	Applications development in addition to computer programming activities.	82.5%	82.5%
SSI Holding Limited	United Arab Emirates	Holding company.	100%	100%
APEIRO Limited	United Arab Emirates	Digitalisation of healthcare related platform.	100%	100%
Green Vitality RSC LTD	United Arab Emirates	Holding ownership of equity and non-equity assets, real estate property and intellectual property.	100%	100%
Finstreet Limited	United Arab Emirates	Financial services.	95%	95%
Smart Sustainability Solutions Limited	United Arab Emirates	Technology and financial treasury activities.	100%	100%
Derby Group Holding Ltd (ii)	United Arab Emirates	Engaged in the business of debt collection, marketing and other activities.	70%	-
Infraports Holding Ltd (ii)	United Arab Emirates	Holding company.	60%	-
Sirius Digitech Limited (i)	United Arab Emirates	Computer programming activities.	100%	-
New Emerging Technologies Limited (i)	United Arab Emirates	Computer programming activities.	100%	-
<u>Below is the subsidiary of Oxinus H</u> Spotlightpos Limited	olding Limited: Cyprus	Information technology related services.	100%	100%
Below are the subsidiaries of Quanta Quantlase International Holding SPV RSC Limited	l <u>ase Lab LLC:</u> United Arab Emirates	Special purpose vehicle – holding ownership of equity and non-equity assets, including shares, debentures, bonds, other forms of security. Holding ownership of real property, intellectual property, other tangible and intangible assets.	100%	100%
Sanimed International Lab and Management LLC	United Arab Emirates	Pharmaceutical studies and research, development and innovation in chemical solutions, geological and geophysical consultancy, studies and research.	80%	80%
CMC Holding LLC	United Arab Emirates	Health services enterprises investment, institution and management.	60%	60%
Atlas Medical LLC	United Arab Emirates	Sale, installation, repair and maintenance of scientific, practical and medical equipment.	60%	60%
Cellpro International Manufacturing - Sole Proprietorship LLC	United Arab Emirates	Manufacturing of medical consumables.	100%	100%
Esyasoft Holding Ltd	United Arab Emirates	Smart utilities and energy efficiency solutions.	74%	74%
Below are the subsidiaries of Esyaso			<b>6 6 1</b>	
Esyasoft UK Limited	United Kingdom	Professional consultancy services.	90%	90%
Esyasoft CIS LLC	Republic of Azerbaijan	Product and solution using SaaS based technology.	90%	90%
Esyasoft Technologies FZE	United Arab Emirates	Professional consultancy services.	100%	100%
Esyasoft Technologies Private Limited	Republic of India	Providing software solutions and analytics from smart grids for utilities market needs.	100%	100%





#### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting pow	erest and
			2024	2023
<u>Below are the subsidiaries of Esyase</u> Adani Esyasoft Smart Solutions Limited (i)	o <u>ft Holding Ltd:</u> continued United Arab Emirates	Providing software solutions and analytics from smart grids for utilities market needs.	100%	100%
Adani Esyasoft Smart Services Private Limited (i)	Republic of India	Information technology related services.	100%	-
Esyasoft Landis and GYR Limited (i)	Republic of India	Information technology related services.	80%	-
Below are the subsidiaries of CMC	Holding LLC:			
CMC Healthcare Sole Proprietorship LLC	United Arab Emirates	Home health services, management of medical facilities, ambulance services, health consultancy and planning.	100%	100%
Canadian Medical Center – Sole Proprietorship LLC	United Arab Emirates	Home health services, medical complex.	100%	100%
CMC First Aid Clinic – Sole Proprietorship L.L.C	United Arab Emirates	Ambulance services.	100%	100%
Canadian Medical First Aid Clinic Sole Proprietorship LLC	United Arab Emirates	Ambulance services.	100%	100%
Canadian Medical Center and Plastic Surgery LLC	United Arab Emirates	Medical spa center.	100%	100%
Canadian Pharmacy LLC	United Arab Emirates	Pharmacy.	100%	100%
Canadian Medical and Rehabilitation Center	United Arab Emirates	Home health services and medical complex.	68%	68%
Canadian Medical Center for Surgery and Cosmetic	United Arab Emirates	Performance of day surgery operations.	100%	100%
Al Riyadh Medical Center LLC	United Arab Emirates	Medical complex.	75%	75%
Sky Light Corporate Management LLC	United Arab Emirates	Specialised dental clinic, manufacturing of customised dental products and trading of imported dental products.	70%	70%
Below are the subsidiaries of Sky Li	ight Corporate Management L	IC:		
Sky Dental Center - Sole Proprietorship LLC	United Arab Emirates	Specialised dental clinic.	100%	100%
Al Najah Technology Dental Laboratory- Sole Proprietorship LLC	United Arab Emirates	Manufacturing of customised dental products.	100%	100%
Zircon Medical Equipment LLC	United Arab Emirates	Trading of imported dental products.	100%	100%
Dentech Dental Lab - Sole Proprietorship LLC	United Arab Emirates	Manufacturing of customised dental products.	100%	100%
Al Manal Dental Centre LLC OPC (ii)	United Arab Emirates	Dental treatment and surgery services.	70%	-
<u>Below is the subsidiary of Quantum</u> Guardtime SA	<u>Solutions Limited:</u> Switzerland	Development of blockchain protocols and applications.	100%	100%



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership inte voting powe	erest and
v			2024	2023
<u>Below is the subsidiary of Spotlightpo</u> Spotlightpos Hellas Single Member PC Software Services	o <u>s Limited:</u> Greece	Information technology related services.	100%	100%
<u>Below is the subsidiary of Internation</u> Emircom LLC	<i>aal Tech Group – Sole Propriete</i> United Arab Emirates	orship LLC: Information and communication technology services.	54%	54%
<u>Below are the subsidiaries of Emirco</u> Telelogix IT Services LLC	<u>m LLC:</u> United Arab Emirates	Information and communication technology services including installation and maintenance.	100%	100%
Saudi Emircom Company	Kingdom of Saudi Arabia	Supply, installation and maintenance of telecommunication systems.	95%	95%
Emircom Egypt	Republic of Egypt	Information and communication technology services.	100%	100%
DCV Industries – Sole Proprietorship LLC	United Arab Emirates	Electric power distribution control panels manufacturing.	100%	100%
Below are the subsidiaries of Alpha L	Dhabi Holding P.ISC:			
Alpha Dhabi Industries Holding LLC	United Arab Emirates	Industrial and commercial enterprises investment, institution and management.	100%	100%
Trojan Construction Group – Sole Proprietorship LLC	United Arab Emirates	Real estate and construction services.	100%	100%
National Marine Dredging Company PJSC	United Arab Emirates	Dredging and associated land reclamation works, civil engineering, port contracting and marine construction.	68%	68%
Sogno Commercial Investment – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
Sogno Two – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
Sogno Three – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
Sublime Two – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
Was Two Commercial Investment Sole Proprietorship	United Arab Emirates	Investment holding.	100%	100%
Alpha Dhabi Health Holding LLC	United Arab Emirates	Health services and commercial enterprises investment, institution and management.	100%	100%
Sublime Commercial Investment – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
Alpha Dhabi Partners Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%
Alpha Dhabi Construction Holding LLC	United Arab Emirates	Infrastructure and commercial enterprises investment, institution and management.	100%	100%
Alpha Dhabi Commercial Investment – Sole Proprietorship LLC	United Arab Emirates	Industrial and commercial enterprises investment, institution and management.	100%	100%
Alpha Dhabi Hospitality Holding LLC	United Arab Emirates	Entertainment and commercial enterprises investment, institution and management.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proporti ownership in voting pow	terest and
			2024	2023
<u>Below are the subsidiaries of Alpha L</u> Mawarid Holding Investment LLC	Dhabi Holding PJSC: continued United Arab Emirates	Forestry, tourism, and agriculture.	90%	90%
W Solar Investment LLC	United Arab Emirates	Clean energy business.	75%	75%
Murban Energy Limited	United Arab Emirates	Gas and oil transmission engineering consultancy and oil & gas production facilities operation and maintenance services and investment in other companies.	100%	100%
Aldar Properties PJSC*	United Arab Emirates	Development, sales, investment, construction, leasing, management and associated services for real estate, operation of hotels, schools, marinas, restaurants, beach clubs and golf courses.	33.65%	33.63%
Alpha Dhabi Investment Management LLC	United Arab Emirates	Investment holding.	100%	100%
Enigma Commercial Investment – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
Alpha Dhabi Energy Holding LLC	United Arab Emirates	Investment holding.	100%	100%
Emirates Gateway Security Services LLC	United Arab Emirates	Public security guarding services. onshore and offshore oil and gas fields and facilities services.	95%	95%
Churcill LLC	Chechnya, Russia	Retail sale of beverages.	100%	100%
C D Properties – Sole Proprietorship LLC	United Arab Emirates	Investment holding.	100%	100%
ADH Investments RSC Ltd	United Arab Emirates	Investment holding.	100%	100%
Alpha Dhabi Climate Capital RSC LTD	United Arab Emirates	Investment holding.	100%	100%
ADH IFI RSC LTD	United Arab Emirates	Investment holding.	100%	100%
ADH Energy RSC LTD	United Arab Emirates	Investment holding.	100%	100%
ADH Hospitality RSC LTD	United Arab Emirates	Investment holding.	100%	100%
Alpha Dhabi Real Estate Holding LLC	United Arab Emirates	Investment holding.	100%	100%
ADMO Lifestyle Holding Limited	United Arab Emirates	Investment holding.	51%	51%
C 2 R Real Estate Investment - Sole Proprietorship LLC	United Arab Emirates	Real estate investment, development, institution and management.	100%	100%
Below are the subsidiaries of Trojan Trojan General Contracting LLC	Construction Group – Sole Prop. United Arab Emirates	rietorship LLC: Building projects contracting.	100%	100%
Branch of "Trojan General Contracting LLC"	Belarus	Construction.	100%	100%
Royal Advance Electromechanical LLC	United Arab Emirates	Electromechanical services.	100%	100%
Al Maha Modular Industries LLC	United Arab Emirates	Ready-made building manufacturing.	100%	100%
Hi-Tech Concrete Products LLC	Kingdom of Saudi Arabia	Construction.	100%	100%
Trojan Developments LLC	United Arab Emirates	Real estate.	100%	100%



### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 **BASIS OF PREPARATION** continued

#### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ownership interest and voting power held	
		^	2024	2023
<u>Below are the subsidiaries of Trojan</u> National Projects and Construction LLC	<u>Construction Group – Sole Pro</u> United Arab Emirates	prietorship LLC: continued Construction.	100%	100%
Reem Emirates Aluminium LLC	United Arab Emirates	Design, manufacture, sell and install unitised aluminium and glass curtain walls, windows, sliding doors and architectural finishes.	100%	100%
Trojan Property Investments LLC	United Arab Emirates	Real estate enterprises investment, institution and management.	100%	100%
Ersa General Contracting LLC	United Arab Emirates	Building projects contracting.	100%	100%
HI-Tech Concrete Products LLC	United Arab Emirates	Building and selling of properties and lands and general contracting.	100%	100%
HI-Tech Emirates for General Contracting	United Arab Emirates	Building projects contracting.	100%	100%
HI-Tech Line Building Construction LLC	United Arab Emirates	Building projects contracting.	100%	100%
Phoenix Timber Factory LLC	United Arab Emirates	Timber products.	100%	100%
Reem Ready Mix LLC	United Arab Emirates	Building projects contracting.	60%	80%
Trojan Egypt Contracting	Republic of Egypt	Building projects contracting.	100%	100%
Reem Emirates General Contracting LLC- Dubai	United Arab Emirates	Design, manufacture, sell and install unitised aluminium and glass curtain walls, windows, sliding doors and architectural finishes.	100%	100%
7E – Sole Proprietorship LLC	United Arab Emirates	Building, project management and self-owned property management services, design services and security systems consultancy.	100%	100%
Taj Dhabi Company Limited	Kingdom of Saudi Arabia	Building projects contracting.	100%	100%
Mais Interior Design LLC	United Arab Emirates	Interior design related works.	60%	60%
Trojan Tunnelling – Sole Proprietorship LLC	United Arab Emirates	Bridge and tunnelling contracting works.	100%	100%
Trojan Alsahra General Transport LLC – OPC	United Arab Emirates	Passengers and materials transport, heavy machinery and equipment renting, petroleum materials and wastewater transportation.	100%	100%
Reem Emirates Egypt for Contracting Co.	Republic of Egypt	Building projects contracting.	100%	100%
Trojan General Trading LLC	United Arab Emirates	General trading.	100%	100%
Al Mutaqdema Holding LLC	Kingdom of Saudi Arabia	Building projects contracting.	100%	100%
Trojan International RSC Ltd	United Arab Emirates	Investment holding.	100%	100%
Trojan Projects Management - L.L.C - OPC (i)	United Arab Emirates	Project management services	100%	-
Mais Technical Decoration LLC (i)	United Arab Emirates	Interior design implementation works.	60%	-
<u>Below is the subsidiary of W Solar</u> . W solar Investments Single Member Societe Anonyme	Investment LLC: Greece	Power, commercial & industrial enterprises investment.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ownership interest and voting power held	
		^	2024	2023
<u>Below are the subsidiaries of Mawa</u> Mawarid Centre for Research and Scientific Laboratories LLC	<i>urid Holding Investment LLC:</i> United Arab Emirates	Veterinarian hospital and research activities.	100%	100%
Aqua Power Technology LLC	United Arab Emirates	Trading in agricultural machinery, equipment and supplies.	100%	100%
Campaign Facilities Management Services LLC	United Arab Emirates	Facilities management services.	100%	100%
Dicon Investment LLC	United Arab Emirates	Investment in industrial, agricultural and commercial enterprises and management.	100%	100%
Mawarid Al Mutahida Investment owned by Mawarid Holding Investment – Sole Proprietorship LLC	United Arab Emirates	Investment, and management of tourist enterprises, commercial and industrial enterprises and agricultural enterprises.	100%	100%
Barari Natural Resources LLC	United Arab Emirates	Forest and park management, parks construction and maintenance and trading in agricultural machinery.	100%	100%
Best Twasol Government Services LLC	United Arab Emirates	Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services.	100%	100%
Twasol Business Men Service LLC – Dubai	United Arab Emirates	Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services.	100%	100%
Twasol Business Men Service LLC – Abu Dhabi	United Arab Emirates	Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services.	100%	100%
Al Forsan Tadbeer Centre LLC – Dubai	United Arab Emirates	Administrative services, businessmen services, transaction's follow-up services, non-specialised facilities management, typing and documents photocopying services.	100%	100%
Al Tawasol Al Mutamiz Guidance LLC	United Arab Emirates	Workers and employee's guidance centre.	100%	100%
Al Forsan Tadbeer Centre LLC – Abu Dhabi	United Arab Emirates	Administrative and business services.	100%	100%
Al Tawasol Al Mutamiz Guidance LLC – Abu Dhabi	United Arab Emirates	Workers and employee's guidance centre.	100%	100%
Dicon Business LLC	United Arab Emirates	Administrative services for businessmen.	100%	100%
Dicon of Twafouq Services LLC	United Arab Emirates	Operating Twafouq service centres	100%	100%
Mawarid International Investment LLC	United Arab Emirates	Commercial, agricultural, industrial enterprises investment, institution and management.	100%	100%
Al Ain Fodder Factory LLC	United Arab Emirates	Manufacture farm animal feeds, its concentrates and supplements.	100%	100%
Khattar Restaurant & Café – Sole Proprietorship LLC	United Arab Emirates	Restaurant and cafe.	100%	100%
Desert Gate Restaurant - Sole Proprietorship LLC	United Arab Emirates	Tourist restaurant.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 BASIS OF PREPARATION continued

### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportic ownership int voting powe	erest and
	<b>*</b>		2024	2023
Below are the subsidiaries of Mawa Desertology Spa - Sole Proprietorship LLC	rid Holding Investment LLC: United Arab Emirates	continued Relaxation and massage centre.	100%	100%
Desertology - Sole Proprietorship LLC	United Arab Emirates	Women personal care and beauty, health club.	100%	100%
Barari International Limited Company	Kingdom of Saudi Arabia	Land preparation and irrigation systems works and maintenance.	100%	100%
Emirates Safety Laboratory LLC	United Arab Emirates	Compliance certification for building construction products.	100%	100%
Mawarid Security Services LLC	United Arab Emirates	General security services and public security guarding services.	100%	100%
Mawarid Hotels and Hospitality LLC	United Arab Emirates	Management of hotels, tourist resorts and hotel apartments.	100%	100%
Mawarid International Development Company LLC	United Arab Emirates	Real estate development construction, consultancy project development and project management services. Investment, institution and management of tourist, entertainment, and real estate enterprises.	100%	100%
Mawarid Nurseries LLC	United Arab Emirates	Growers and importers of all kinds of ornamental plants with most species of palms, trees, shrubs, ground covers and fruit plants in its portfolio.	100%	100%
Mawarid Services Company LLC	United Arab Emirates	Facilities management services, commercial enterprises investment, land reclamation for agricultural purposes, wholesale of plants and trees saplings trading, fighting agricultural epidemics, agricultural enterprise investment, institution and management tourist enterprises investment.	100%	100%
Telal Resort LLC	United Arab Emirates	Management and development of hotels, resorts, and other tourist enterprises; operation of hunting preservations for sport purposes; and investment in, incorporation and management of tourist enterprises.	100%	100%
Mawarid Desert Control LLC	United Arab Emirates	Land preparation and irrigation systems works and maintenance.	100%	100%
Desert Control Liquid Natural Clay LLC	United Arab Emirates	Land preparation and irrigation systems works and maintenance.	100%	100%
<u>Below are the subsidiaries of Murba</u> Murban BVI Holding Inc (BVI)	<u>an Energy Limited:</u> British Virgin Islands	Holding company.	100%	100%
Sitax Investment Ltd (BVI)	British Virgin Islands	Holding company.	100%	100%
Sitax Holding Ltd (BVI)	British Virgin Islands	Holding company.	100%	100%
I & T Management Private Limited	Republic of Maldives	Tourist resort operation.	100%	100%
Hill View (Seychelles) Limited	Republic of Seychelles	Hotel resort.	100%	100%
Lindere Villa Limited	Republic of Seychelles	Management of presidential villas.	100%	100%
Murban Investment Limited	British Virgin Islands	Investment holding.	100%	100%
Etihad International Hospitality LLC – Sole Proprietorship LLC	United Arab Emirates	Hospitality services, indoor cleaning services, cleaning of interface building, onshore and offshore gas field and facilities services and foodstuff catering	100%	100%

catering.

30



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ownership interest and voting power held	
	<b>A</b>		2024	2023
Below are the subsidiaries of Etihan Int'l Fresh Harvest Fruits and Vegetables Trading – Sole Proprietorship LLC	d International Hospitality LL United Arab Emirates	<u>C:</u> Trading of foodstuff.	100%	100%
Abu Dhabi United Hospitality-Sole Proprietorship LLC	United Arab Emirates	Tourist enterprise investment, institution and management, restaurants management, land and real estate purchase and sale, real estate lease and management services, foodstuff catering.	100%	100%
<u>Below are the subsidiaries of Abu 1</u> Le Noir Cafe – Sole Proprietorship LLC	Dhabi United Hospitality-Sole A United Arab Emirates	Proprietorship LLC: Foodstuff catering, hospitality services and restaurants.	100%	100%
St. Regis Saadiyat Island Resort Abu Dhabi	United Arab Emirates	Hotels.	100%	100%
Al Wathba A Luxury Collection Desert Resort & Spa – Sole Proprietorship LLC	United Arab Emirates	Fitness club, relaxation and massage centre.	100%	100%
<i>Below are the subsidiaries of C D Pre</i> Sandstorm Motor Vehicles Manufacturing LLC	operties – Sole Proprietorship L. United Arab Emirates	<u>LC:</u> Motor vehicles manufacturing.	65%	65%
Perfect Alpha Auto Services LLC	United Arab Emirates	Motor vehicles repairing services.	65%	65%
Below are the subsidiaries of National NMDC Energy PJSC	al Marine Dredging Company F United Arab Emirates	<u>2JSC:</u> Engineering procurement and construction.	100%	100%
Emarat Europe Fast Building Technology System Factory LLC	United Arab Emirates	Manufacturing and supply of precast concrete.	100%	100%
National Marine Dredging Company (Industrial)	United Arab Emirates	Manufacturing of steel pipes and steel pipe fittings.	100%	100%
ADEC Engineering Consultancy LLC	United Arab Emirates	Consultancy services in the fields of civil, architectural, drilling and marine engineering along with related laboratory services.	100%	100%
Abu Dhabi Marine Dredging S.P.C.	Kingdom of Bahrain	Offshore reclamation contracts, services for fixing water installation for marine facilities and excavation contracts.	100%	100%
National Marine and Infrastructure India Private Limited	Republic of India	Dredging and associated land reclamation works, civil engineering, port contracting and marine construction.	100%	100%
<u>Below are the subsidiaries of NMDC</u> National Petroleum Construction Company (Saudi) Ltd.	<u><b>Energy PJSC:</b></u> Kingdom of Saudi Arabia	Engineering procurement and construction.	100%	100%
NPCC Engineering Limited	Republic of India	Engineering.	100%	100%
ANEWA Engineering Pvt. Ltd.	Republic of India	Engineering.	80%	80%
NPCC Services Malaysia SDN	Malaysia	Engineering, procurement and construction.	100%	100%
Abu Dhabi for Construction Projects	Republic of Iraq	Engineering, procurement and construction.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting powe	erest and
			2024	2023
<u>Below are the subsidiaries of Aldar 1</u> Aldar Education - Sole Proprietorship LLC	United Arab Emirates	Investment in, and management of entities providing educational services.	100%	100%
Aldar Hotels and Hospitality LLC	United Arab Emirates	Investment in, and management of, entities providing hotels and hospitality services.	100%	100%
Aldar Marinas LLC	United Arab Emirates	Managing and operating marinas, sports clubs and marine machinery.	100%	100%
Yas Links LLC	United Arab Emirates	Ownership and management of golf courses and golf clubs.	100%	100%
Pivot Engineering & General Contracting Co. (WLL)	United Arab Emirates	Engineering and general construction works.	65.2%	65.2%
Aldar Investment Properties LLC	United Arab Emirates	Investment, management and associated services for real estate assets and the operation of hotels.	88.1%	88.1%
Aldar Investment Holding Restricted Limited	United Arab Emirates	Special purpose vehicle, proprietary asset management company.	88.1%	88.1%
Aldar Logistics Holding Limited	United Arab Emirates	Holding company.	100%	100%
Twafq Projects Development Property – Sole Proprietorship LLC	United Arab Emirates	Real estate lease and management services.	70%	70%
Aldar Lifestyle - Sole Proprietorship LLC	United Arab Emirates	Hospitality services.	100%	100%
Saadiyat Accommodation Village LLC	United Arab Emirates	Accommodation village.	100%	100%
Aldar Sukuk (No. 1) Ltd.	Cayman Island	Funding company.	100%	100%
Aldar Sukuk (No. 2) Ltd.	Cayman Island	Funding company.	100%	100%
Aldar Investment Properties Sukuk Limited	Cayman Island	Funding company.	100%	100%
Cloud Spaces - Sole Proprietorship LLC	United Arab Emirates	Real estate lease and management services.	100%	100%
Eastern Mangroves Marina – Sole Proprietorship LLC	United Arab Emirates	Managing and operating marinas.	100%	100%
Marsa Al Bateen - Sole Proprietorship LLC	United Arab Emirates	Managing and operating marinas.	100%	100%
Aldar Investments Limited	United Arab Emirates	Holding company.	100%	100%
Aldar Ventures International Holding RSC Limited	United Arab Emirates	Investment holding company.	100%	100%
Aldar Projects LLC	United Arab Emirates	Project management services.	100%	100%
Six October for Development and Investment Co. S.A.E.	Republic of Egypt	Real estate development.	59.9%	59.9%
Tasareeh Engineer Services - Sole Proprietorship LLC	United Arab Emirates	Development consultancy.	100%	100%
Advanced Real Estate Services – Sole Proprietorship LLC	United Arab Emirates	Real estate services.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ownership interest and voting power held	
			2024	2023
<u>Below are the subsidiaries of Aldar I</u> Aldar Logistics - Sole Proprietorship LLC	United Arab Emirates	Real estate lease and management services.	100%	100%
The Gateway Engineering Services – Sole Proprietorship LLC	United Arab Emirates	Development consultancy.	100%	100%
Al Seih Real Estate Management LLC	United Arab Emirates	Management and leasing of real estate; real estate projects investment.	91.4%	91.4%
Seih Sdeirah Real Estate LLC	United Arab Emirates	Property rental and management; real estate projects investment.	91.4%	91.4%
Saadiyat Grove - Sole Proprietorship LLC	United Arab Emirates	Real estate development.	100%	100%
Al Shohub Private School – Sole Proprietorship LLC	United Arab Emirates	Providing educational services.	100%	100%
Abu Dhabi Business Hub – Sole Proprietorship LLC	Unites Arab Emirates	Real estate lease and management services.	70%	70%
Confluence Partners (HQ) RSC LTD	United Arab Emirates	Special purpose company.	100%	100%
Aldar Hansel SPV Restricted LTD	United Arab Emirates	Real estate development.	51%	51%
Al Maryah Property Holding Limited	United Arab Emirates	Real estate holding.	60%	60%
Double Tree by Hilton Resort & SPA Marjan Island LLC	United Arab Emirates	Hospitality services.	100%	100%
Aldar Island Hotel – Sole Proprietorship LLC	United Arab Emirates	Hospitality services.	100%	100%
Bab Resorts LLC	United Arab Emirates	Hospitality services.	100%	100%
Mustard and Linen Interior Design Holdings Limited	United Arab Emirates	Interior design related works.	75%	75%
Aldar Estates Holding Limited (viii)	United Arab Emirates	Special purpose vehicle.	100%	82.55%
AURORA Holding Company Limited	United Arab Emirates	Special purposes vehicle.	51%	51%
AURORA SPV 1 LLC	United Arab Emirates	Real estate trading and development.	51%	51%
AURORA SPV 2 LLC	United Arab Emirates	Real estate trading and development.	51%	51%
AURORA SPV 3 LLC	United Arab Emirates	Real estate trading and development.	51%	51%
Kent College LLC – FZ	United Arab Emirates	Providing education related services.	100%	100%
Kent Nursery LLC – FZ	United Arab Emirates	Education and nursery related services.	100%	100%
Virgina International Private School - Sole Proprietorship LLC	United Arab Emirates	Providing education related services	100%	100%
Aldar Development Holdings Limited	United Arab Emirates	Real estate holding and trading.	100%	100%
The Sustainable Investment Yas - Sole Proprietorship LLC	United Arab Emirates	Real estate development.	100%	100%

33





### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ownership interest and voting power held	
i			2024	2023
<u>Below are the subsidiaries of Aldar P</u> The Sustainable Investment Company SPV Limited	Properties PJSC: continued United Arab Emirates	Special purposes vehicle.	100%	100%
Aldar Development LSQ Limited	United Kingdom	Real estate development.	100%	100%
Aldar Hamra Holdings Limited	United Arab Emirates	Holding company.	100%	100%
AMI Properties Holding Limited	United Arab Emirates	Special purposes vehicle.	60%	60%
Aldar Development - UK Holdings Limited	United Kingdom	Real estate development.	100%	100%
Aldar Education Overseas Holding Limited (i)	United Arab Emirates	Special purposes vehicle.	100%	-
Below is the subsidiary of Aldar De	welopment LSQ Limited:			
LSQ Management Limited	United Kingdom	Real estate development.	100%	100%
Below is the subsidiary of LSQ Ma. London Square Developments Holdings Limited	nagement Limited: United Kingdom	Real estate development.	100%	100%
<u>Below are the subsidiaries of Aldar</u> Provis Real Estate Management – Sole Proprietorship LLC	Estates Holding Limited: United Arab Emirates	Management and leasing of real estate.	100%	100%
Provis Real Estate Brokers LLC	United Arab Emirates	Real estate brokerage.	100%	100%
Khidmah - Sole Proprietorship LLC	United Arab Emirates	Management and leasing of real estate.	100%	100%
Asteco Property Management LLC	United Arab Emirates	Property management services.	100%	100%
Spark Securities Services – Sole Proprietorship LLC	United Arab Emirates	Security solutions.	100%	100%
Spark Securities Services LLC	United Arab Emirates	Security solutions.	100%	100%
Mace Macro Technical Services LLC	United Arab Emirates	Facilities management services.	100%	100%
Pactive Sustainable Solutions LLC	United Arab Emirates	Green building consultant, building energy efficiency services.	100%	100%
Saga International Owners Association Management Services LLC	United Arab Emirates	Property management services.	100%	100%
Saga OA DMCC	United Arab Emirates	Property management services.	100%	100%
Pacific Owners Association Management Services LLC	United Arab Emirates	Management of real estate.	100%	100%
Aldar Estates Investment - Sole Proprietorship LLC	United Arab Emirates	Real estate enterprises investment and development.	100%	100%
Basatin Holding SPV Ltd.	United Arab Emirates	Education related services.	75%	75%
Eltizam Asset Management Estate - Sole Proprietorship LLC	United Arab Emirates	Real estate lease and management services.	100%	100%
FAB Properties - Sole Proprietorship LLC	United Arab Emirates	Management and brokerage of real estate properties.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ownership interest and voting power held	
			2024	2023
<u>Below are the subsidiaries of ADM</u> ADMO One Holding Limited	United Arab Emirates	Holding company.	100%	100%
Nammos Holding STA Ltd	Cyprus	Holding company.	62%	62%
MRINLON2SUB Ltd	Cyprus	Holding company.	62%	62%
Nammos Restaurant London Limited	United Kingdom	Restaurant.	62%	62%
Nammos Restaurant LLC	United Arab Emirates	Restaurant.	62%	62%
ADMO Hospitality Holding Limited	United Arab Emirates	Holding company.	100%	100%
Mystic Quartz Resorts Ltd	Cyprus	Holding company.	100%	100%
Monte London Limited	United Kingdom	Hospitality.	100%	100%
Damesin LTD	Cyprus	Holding company.	100%	100%
Benestar SA	Greece	Hospitality.	100%	100%
ADMO Hotel Management Holding Limited	United Arab Emirates	Hotels management.	100%	100%
Monterock Investments Nedafushi Maldives Private Limited	Maldives	Hospitality.	95%	95%
L Capital KDT Ltd. (ii)	Mauritius	Holding company.	99.10%	-
Alpha Mind Holding Limited (ii)	United Arab Emirates	Holding company.	51%	-
<u>Below are the subsidiaries of L Cap</u> Iconic Locations Ltd.	<u>pital KDT Ltd.:</u> Singapore	Holding company.	93%	-
Bm-Cb Investments Pte. Ltd.	Singapore	Sale of food and beverages.	100%	-
Iconic Locations Singapore Pte. Ltd.	Singapore	Sale of food and beverages.	100%	-
Clv Entertainment Pte. Ltd.	Singapore	Sale of food and beverages.	100%	-
Iconic Locations Hk Holding Ltd.	Hong Kong	Holding company.	100%	-
Iconic Locations Taipei Holding Ltd.	Hong Kong	Sale of food and beverages.	100%	-
Iconic Locations Taipei Ltd.	Taiwan	Sale of food and beverages.	51%	-
Iconic Locations Shanghai Holding Ltd.	Hong Kong	Sale of food and beverages.	100%	-
Iconic Locations Me Holding Co.Ltd	United Arab Emirates	Sale of food and beverages.	56%	-
Iconic Locations Skyview Restaurant & Lounge LLC	United Arab Emirates	Sale of food and beverages.	56%	-
Iconic Locations Hk Ltd.	Hong Kong	Sale of food and beverages.	95%	-
Below are the subsidiaries of Alpha				
Blue Lounge Ltd***	United Arab Emirates	Holding company.	39%	-
Iris Star Restaurants LLC***	United Arab Emirates	Sale of food and beverages.	39%	-



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ow interest and ve power hele	oting
	<b></b>		2024	2023
<u>Below are the subsidiaries of Alpha</u> Clap Restaurant & Bar Limited***	<i>u Mind Holding Limited</i> : contr United Arab Emirates	Sale of food and beverages.	30%	-
BA Restaurant Limited***	United Kingdom	Holding company.	33%	-
Sucre London***	United Kingdom	Sale of food and beverages.	33%	-
White Flower Event Management FZ***	United Arab Emirates	Sale of food and beverages.	38%	-
BDP restaurant & Cafe LLC***	United Arab Emirates	Sale of food and beverages.	30%	-
Level Eight Limited***	United Arab Emirates	Holding company.	44%	-
Sucre Below Restaurant & Bar Ltd***	United Arab Emirates	Sale of food and beverages.	44%	-
The White Collections Restaurant Management LLC***	United Arab Emirates	Holding company.	50%	-
Club Conde Duque***	Spain	Holding company.	50%	-
Cool Zone S.L***	Spain	Sale of food and beverages.	30%	-
Level Seven Limited	United Arab Emirates	Holding company.	100%	-
Akua & Litt Restaurant LLC	United Arab Emirates	Sale of food and beverages.	100%	-
K1 Restaurant Holding Ltd	United Kingdom	Holding company.	100%	-
CLP London Limited	United Kingdom	Sale of food and beverages.	100%	-
Alpha Mind Man Co Limited	United Arab Emirates	Management company.	100%	-
Below are the subsidiaries of Eltiza			1000/	10004
EAMG Services Holdings Limited	United Arab Emirates	Holding company.	100%	100%
Eltizam Asset Management Estate LLC	United Arab Emirates	Holding company.	100%	100%
Three 60 Communities Estate Services Egypt – Three 60 Communities Egypt	Republic of Egypt	Provision of management and supervision services for owners' associations.	100%	100%
Three 60 Communities Management for Owners Associations LLC	United Arab Emirates	Management and supervision services for owners' associations.	100%	100%
Fixis Technical Services LLC	United Arab Emirates	Facilities maintenance services.	100%	100%
Falcon Investments LLC	United Arab Emirates	Real estate lease and management services. Commercial enterprises investment, institution and management.	100%	100%
800TEK Facilities Management LLC	United Arab Emirates	Event management services, lifeguard services, façade cleaning, management and operation of public utilities.	100%	100%
Colliers International Property Consultancy Services JSC	Republic of Egypt	Consultancy services.	100%	100%
Colliers International Property Services - Doha LLC	Qatar	Interior design implementation works and real estate brokerage business.	100%	100%



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of ow interest and ve power hele	oting
			2024	2023
Below are the subsidiaries of Elfiza East-O Holdings Limited	United Arab Emirates	<u>Sole Proprietorship LLC:</u> continued Holding company.	100%	100%
Enterprise Solutions Company for Professional Consulting	Kingdom of Saudi Arabia	Real Estate services.	100%	100%
IFM Holdings Limited	United Arab Emirates	Holding company.	100%	100%
Inspire Building Management Services LLC	United Arab Emirates	Facilities management and buildings general maintenance.	100%	100%
Inspire Integrated Facilities Management LLC	United Arab Emirates	Facilities management and buildings general maintenance.	100%	100%
Inspire Integrated Services LLC (Abu Dhabi)	United Arab Emirates	Facilities management and buildings general maintenance.	100%	100%
Inspire Integrated Services LLC (Dubai)	United Arab Emirates	Facilities management and buildings general maintenance.	100%	100%
Inspire Integrated Solutions Holding Ltd	United Arab Emirates	Holding company.	100%	100%
Inspire Integrated Solutions Ltd	United Arab Emirates	Real estate management services.	100%	100%
IREC Holdings Limited	United Arab Emirates	Holding company.	100%	100%
King Field Owner Association Management Services - Sole Proprietorship LLC	United Arab Emirates	Management and supervision services for owners' associations.	100%	100%
Kingfield Communities Management LLC	United Arab Emirates	Community and property management services.	100%	100%
Kingfield Owners Association Management Services LLC	United Arab Emirates	Operation, management and maintenance of community and property.	100%	100%
MENA Real Estate Solutions LLC	United Arab Emirates	Real Estate services.	100%	100%
National Investor Property Management LLC	United Arab Emirates	Real Estate services.	100%	100%
Omnius Real Estate Brokerage Sole Proprietorship LLC	United Arab Emirates	Real Estate services.	100%	100%
Orion Systems Integrators LTD	United Kingdom	Information technology.	100%	100%
Oriontek Innovations for Technology Services Egypt - Oriontek Egypt	Republic of Egypt	Information technology.	100%	100%
Oriontek Innovations LLC	United Arab Emirates	Real estate services.	100%	100%
Data Intelligence Technology Consultancy LLC	United Arab Emirates	Information technology systems installation and maintenance.	100%	100%
Professional Realtors Company LLC	Kingdom of Saudi Arabia	Consultancy services.	100%	100%
Inspire Facilities Management Co LLC - Oman	Sultanate of Oman	Facilities management.	100%	100%
Inspire for Facilities Management Services Egypt - Inspire Egypt	Republic of Egypt	Facilities management.	100%	100%



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of o interest and power he	voting
		·	2024	2023
Below are the subsidiaries of Eltiza Teslam Asset Management Estate LLC	um Asset Management Estate - United Arab Emirates	- <u>Sole Proprietorship LLC:</u> continued Outsourcing and shared support services.	100%	100%
Teslam Business Services Philippines INC	Philippines	Outsourcing and shared support services.	100%	100%
Kingfield Community Management Co LLC - Oman	Sultanate of Oman	Provision of management and supervision services for owners' associations.	100%	100%
Below are the subsidiaries of Lond	on Square Developments Hold	lings Limited:		
LSQ HoldCo 2 Limited	United Kingdom	Information technology systems installation and maintenance.	100%	100%
LSQ HoldCo 3 Limited	United Kingdom	Information technology systems installation and maintenance.	100%	100%
London Square Limited	United Kingdom	Consulting services, research and questionnaire.	100%	100%
London Square Developments (Ventures) Limited	United Kingdom	Facilities management.	100%	100%
London Square (Staines) Limited	United Kingdom	Facilities management.	100%	100%
London Square (Holdings) Limited	United Kingdom	Outsourcing and shared support services.	100%	100%
London Square Developments Limited	United Kingdom	Management and supervision services for owners' associations.	100%	100%
London Square (Investments) Limited	United Kingdom	Management and supervision services for owners' associations.	100%	100%
London Square (Putney) Limited	United Kingdom	Real estate development.	100%	100%
London Square Living Ltd	United Kingdom	Real estate development.	100%	100%
London Square Works Limited	United Kingdom	Real estate development.	100%	100%
London Square (Streatham) Limited	United Kingdom	Holding company.	100%	100%
LSQ (Crimscott Street) Holdings Limited	United Kingdom	Holding company.	100%	100%
London Square (Crimscott Street) Limited	United Kingdom	Holding company.	100%	100%
London Square (Walton-on- Thames) Holdings Limited	United Kingdom	Holding company.	100%	100%
London Square (Walton-on- Thames) Limited	United Kingdom	Land developer and housebuilder.	100%	100%
London Square Development Management Limited	United Kingdom	Holding company.	100%	100%
London Square (Projects) Limited	United Kingdom	Land developer and housebuilder.	100%	100%
London Square (RSG) Limited	United Kingdom	Holding company.	100%	100%
London Square Partners Limited	United Kingdom	Land developer and housebuilder.	100%	100%
London Square (West Croydon) Holdings Limited	United Kingdom	Land developer and housebuilder.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of own interest and vo power held	ting
		· · · ·	2024	2023
<u>Below are the subsidiaries of Londo</u> London Square (West Croydon) Limited	on Square Developments Hold United Kingdom	Commercial land developer.	100%	100%
London Square (Bugsby Way) Holdings Ltd	United Kingdom	Land developer and housebuilder.	100%	100%
London Square (Bugsby Way) Ltd	United Kingdom	Holding company.	100%	100%
Square Roots Registered Provider Limited	United Kingdom	Land developer and housebuilder.	100%	100%
London Square (Hong Kong) Limited	Hong Kong	Holding company.	100%	100%
London Square PIC Partnership Ltd	United Kingdom	Land developer and housebuilder.	100%	100%
Charter Square Management Company Ltd	United Kingdom	Property development management service provider.	100%	100%
De Burgh, Tadworth Management Company Ltd	United Kingdom	Holding company.	100%	100%
Bassetts, Orpington Management Company Ltd	United Kingdom	Holding company.	100%	100%
Crimscott Street, Bermondsey Management Company Ltd	United Kingdom	Holding company.	100%	100%
Pewter N7 Management Company Ltd	United Kingdom	Holding company.	100%	100%
Amparo House, Greenwich London Management Company Ltd	United Kingdom	Land developer and housebuilder.	100%	100%
Albright Gardens, Walton on Thames Management Company Ltd	United Kingdom	Holding company.	100%	100%
425-455 St Albans Road, Watford Management Company Ltd	United Kingdom	Land developer and housebuilder.	100%	100%
London Square (St Michaels Croydon) (No. 1) Management Company Limited	United Kingdom	Housing association real estate.	100%	100%
St Michaels Croydon (Tower B) Management Company Ltd	United Kingdom	Selling and marketing services.	100%	100%
One Linear Place Management Company Ltd	United Kingdom	Land developer and housebuilder.	100%	100%
London Square (Crayford) Holdings Limited	United Kingdom	Holding company.	100%	100%
London Square (Crayford) Limited	United Kingdom	Property developer.	100%	100%
London Square (Springfield) Holdings Limited	United Kingdom	Holding company.	100%	100%
London Square (Springfield) Limited	United Kingdom	Property developer.	100%	100%
Plot F, Springfield Village Management Company Limited	United Kingdom	Residents' management company.	100%	100%



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportic ownership inte voting powe	erest and
			2024	2023
<u>Below are the subsidiaries of Lond</u> Plot G, Springfield Village Management Company Limited	<u>on Square Developments Hold</u> United Kingdom	<i>lings Limited</i> : continued Residents' management company.	100%	100%
Plot P&Q, Springfield Village Management Company Limited	United Kingdom	Residents' management company.	100%	100%
<u>Below are the subsidiaries of Mode</u> Al Qudra Real Estate LLC	on Holding PSC (formerly "Q United Arab Emirates	Holding PSC"): Real estate management.	100%	100%
Al Qudra Trading LLC	United Arab Emirates	Commercial project investment.	100%	100%
Q Investment RCS Ltd.	United Arab Emirates	Real estate investment.	100%	100%
Q Malls-Sole Proprietorship LLC	United Arab Emirates	Real estate lease & management services.	100%	100%
Ain Al Fayda Real Estate LLC	United Arab Emirates	Real estate management.	100%	100%
Manarah Bay Real Estate	United Arab Emirates	Real estate management.	100%	100%
Q International Limited	Cayman Island	General investment.	100%	100%
Al Qudra for Agriculture and Development LLC	United Arab Emirates	Agricultural development.	100%	100%
Emirates Simulation Academy LLC	United Arab Emirates	Construction, operation management and development of training centre.	60%	60%
Q for Commercial Markets Management	United Arab Emirates	Setup, ownership and development of commercial market, parks and entertainment facilities.	60%	60%
Q Active for Technologies LLC	United Arab Emirates	Telecommunication system installation and maintenance.	51%	51%
ABNIA for Industrial Holding LLC**	United Arab Emirates	Activities of cement, glass, iron, wood, and electromechanical industries.	50%	50%
Al Qudra Industrial LLC	United Arab Emirates	Consultancy in alternative power and industrial projects.	100%	100%
Q Construction LLC	United Arab Emirates	General contracting.	100%	100%
QP International LLC	United Arab Emirates	Project management.	60%	60%
Island Villas LLC	United Arab Emirates	Real estate management.	100%	100%
Marina Square Community Real Estate LLC	United Arab Emirates	Real estate management.	100%	100%
Team Builders LLC	United Arab Emirates	Real estate management.	51%	51%
Q Properties LLC	United Arab Emirates	Real estate management.	100%	100%
Q Companies Management LLC	United Arab Emirates	Real estate management.	100%	100%
Q Hospitality LLC	United Arab Emirates	Real estate management.	100%	100%
Reem Investments Sole Proprietorship PJSC	United Arab Emirates	Real estate management.	100%	100%
Q Parks Establishment	United Arab Emirates	Touristic resort management & entertainment investment.	100%	100%
Barary Ain Al Fayda Development LLC	United Arab Emirates	Real estate management.	100%	100%



### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

#### 2 **BASIS OF PREPARATION** continued

#### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of interest and power b	d voting
<u> </u>	X		2024	2023
Below are the subsidiaries of Moda Buhyarat Ain Al Fayda Real Estate LLC	on Holding PSC (formerly "Q United Arab Emirates	Holding PSC"): continued Real estate management.	100%	100%
Al Qudra Healthcare LLC	United Arab Emirates	Health care & hospitality.	100%	100%
Al Rayan Investment PSC	United Arab Emirates	Develop, manage and invest in real estate enterprises.	99.97%	99.97%
Al Qudra Holding – Morocco	Kingdom of Morocco	General investment.	100%	100%
Smart Hotel Management	Kingdom of Morocco	Hotel management.	100%	100%
Smart Hotel Properties	Kingdom of Morocco	Hotel management.	100%	100%
Al Qudra Holding International LLC	United Arab Emirates	Industrial enterprises and financial management.	100%	100%
Kasr Al Bahar	Kingdom of Morocco	Hospitality.	100%	100%
Atlantic Coast Hospitality	Kingdom of Morocco	General investment.	100%	100%
Al Qudra Holding Offshore	Kingdom of Morocco	Holding company.	100%	100%
Q General Investment Ltd.	British Virgin Islands	General investment.	100%	100%
Al Qudra Holding - Syria	Syrian Arab Republic	General investment	100%	100%
Al Qudra Real Estate	Syrian Arab Republic	Real estate management.	100%	100%
Al Qudra Holding – Algeria	Democratic Republic of Algeria	General investment.	100%	100%
Al Qudra Belarus Ltd.	Republic of Belarus	General investment.	100%	100%
Al Qudra Holding - Yemen	Republic of Yemen	General investment.	100%	100%
Al Tamouh Investments Company LLC	United Arab Emirates	Development, management and sale of real estate properties.	100%	100%
Q & Elevate LLC	United Arab Emirates	Hospitality services.	70%	70%
Insignia One Investment Sole Proprietorship LLC	United Arab Emirates	Commercial enterprises investment, institution and management, industrial enterprises investment, institution and management.	100%	100%
Viva Tourism Investment LLC	United Arab Emirates	Tourist enterprise investment.	100%	100%
Q Link Transport	United Arab Emirates	Transportation.	85%	85%
Modon Properties PJSC (ii)	United Arab Emirates	Infrastructure development and managing of completed operating properties.	100%	-
Abu Dhabi National Exhibition Company (ADNEC) PJSC (ii)	United Arab Emirates	Management of venues, events and exhibitions.	100%	-
MIZA Investments LLC (ii)	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	-
Sahel Restricted Limited (iii)	United Arab Emirates	Special purpose vehicle.	100%	-
Oryx Action Restricted Limited (iii)	United Arab Emirates	Special purpose vehicle.	100%	-
Below are the subsidiaries of Reem	Investments Sole Proprietors	hip PJSC:		
Reem Developers – Sole Proprietorship LLC	United Arab Emirates	Real estate management.	100%	100%
Reem for Energy Investment Services – Sole proprietorship LLC	United Arab Emirates	Oil and gas projects.	100%	100%

Reem for Energy Investment Services – Sole proprietorship LLC



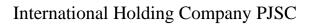
# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of own interest and vot power held	ting
Below are the subsidiaries of Al Tam	ouh Investments Company IIC		2024	2023
TSL Properties LLC	United Arab Emirates	• Real estate management.	100%	100%
Al Ain Adventures LLC	United Arab Emirates	Adventure park.	100%	100%
Green Mubazzarah Chalets LLC	United Arab Emirates	Resort and furnished residences leasing.	100%	100%
Tamouh National Contracting LLC	United Arab Emirates	Building projects contracting.	51%	51%
Arch Models Abu Dhabi LLC	United Arab Emirates	Designing and constructing architectural models.	60%	60%
Reem Hills -Sole Proprietorship LLC	United Arab Emirates	Real estate management.	100%	100%
Below are the subsidiaries of Al Raya	in Investment PSC:			
Construction Workers Residential City LLC	United Arab Emirates	Real estate investment.	65%	65%
Moon Flower Real Estate Development LLC	United Arab Emirates	Real estate investment.	100%	100%
Green Precast Systems Technology LLC	United Arab Emirates	General contracting.	60%	60%
Al Rayan Global Real Estate LLC	United Arab Emirates	Real estate investment.	100%	100%
Radiant & Moonflower Real Estate Development LLC	United Arab Emirates	Real estate investment.	65%	65%
Apex Residential LLC	United Arab Emirates	Real estate investment.	100%	100%
Winds Laundry – Sole Proprietorship LLC	United Arab Emirates	Laundry services.	100%	100%
Below are the subsidiaries of Modon				
Bab Al Nojoum Camp LLC	United Arab Emirates	Tourism and hospitality.	100%	-
Modon Leisure and Hospitality LLC	United Arab Emirates	Tourism and hospitality.	100%	-
Modon Real Estate Leasing Management LLC	United Arab Emirates	Real estate related activities.	100%	-
Modon Restaurants LLC OPC	United Arab Emirates	Tourism and hospitality.	100%	-
Hudayriyat Sports LLC	United Arab Emirates	Sports related activities.	100%	-
Surf Abu Dhabi LLC	United Arab Emirates	Hospitality, tourism and sports.	100%	-
Hudayriyat Development LLC	United Arab Emirates	Real estate related activities.	100%	-
MQREC RSC LLC	United Arab Emirates	Investments related activities.	100%	-
Below are the subsidiaries of Abu Dh				
ADCG Real Estate Sole Proprietorship LLC	United Arab Emirates	Investments and real estate related activities.	100%	-
ADNEC Exhibitions and Conferences LLC	United Arab Emirates	Venues.	100%	-
ADNEC Services LLC	United Arab Emirates	Events management and real estate related activities.	100%	-
LITE Consulting and Development Sole Proprietorship LLC	United Arab Emirates	Real estate related activities.	100%	-

42





### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership inte voting powe	erest and
			2024	2023
<u>Below are the subsidiaries of Abu Dh</u> Royal Arabian Management Consultancy Sole Proprietorship LLC	tabl National Exhibition Comp. United Arab Emirates	Real estate related activities.	100%	-
ADCG Holdings (Jersey) LTD	Jersey	Investments related activities.	100%	-
ADCG (UK) LTD	United Kingdom	Investments and real estate related activities.	100%	-
London International Exhibition Centre PLC	United Kingdom	Investments and real estate related activities.	100%	-
Excel London Eastern Hotel Limited	United Kingdom	Hotels.	100%	-
ADCG Hotels LTD	United Kingdom	Hotels.	100%	-
Capital Events LLC	United Arab Emirates	Events management and related activities.	100%	-
Capital Catering and Services Sole Proprietorship LLC	United Arab Emirates	Catering related activities.	100%	-
Toursim 365 Sole Proprietorship LLC	United Arab Emirates	Tourism related activities.	100%	-
Capital Experience - Sole Proprietorship LLC	United Arab Emirates	Tourism related activities.	100%	-
Capital Experience Limited SP	Kingdom of Saudi Arabia	Tourism related activities.	100%	-
Capital Experience Jordan LLC	Jordan	Tourism related activities.	100%	-
Capital Holidays - Sole Proprietorship LLC	United Arab Emirates	Tourism related activities.	100%	-
Capital Holidays (International) - Sole Proprietorship LLC	United Arab Emirates	Tourism related activities.	100%	-
Capital Holidays (Europe) GMBH	Germany	Tourism related activities.	100%	-
Capital Drive - Sole Proprietorship LLC	United Arab Emirates	Tourism related activities.	100%	-
TwoFour54 - FZ LLC	United Arab Emirates	Media related activities.	100%	-
Tourism Investment Assets - Sole Proprietorship LLC	United Arab Emirates	Investments, tourism and hotels related activities.	100%	-
Qasr Al Sarab Hotel - SP LLC	United Arab Emirates	Hotels.	100%	-
Al Liwan Qasr Al Sarab Restaurant - SP LLC	United Arab Emirates	Restaurant.	100%	-
Ghadeer Bar - SP LLC	United Arab Emirates	Restaurant.	100%	-
Suhail Qasr Al Sarab Restaurant - SP LLC	United Arab Emirates	Restaurant.	100%	-
Al Waha Qasr Al Sarab Restaurant – SP LLC	United Arab Emirates	Restaurant.	100%	-
Suhail Bar – SP LLC	United Arab Emirates	Restaurant.	100%	-
Qasr Al Sarab Cold Storage – SP LLC	United Arab Emirates	Restaurant.	100%	-



### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion ownership inter voting powe	erest and or held
Below are the subsidiaries of Abu Dh	nahi National Exhibition Comp	amy (ADNEC) PISC: continued	2024	2023
Ghadeer Qasr Al Sarab Restaurant – SP LLC	United Arab Emirates	Restaurant.	100%	-
Qasr Al Falaj Restaurant – SP LLC	United Arab Emirates	Restaurant.	100%	-
Qasr Al Sarab Restaurant – SP LLC	United Arab Emirates	Restaurant.	100%	-
Desert Island Resort and Spa – SP LLC	United Arab Emirates	Hotels.	100%	-
Desert Island Resort and Spa the Palm Restaurant – SP LLC	United Arab Emirates	Hotels.	100%	-
Al Shams Bar – SP LLC	United Arab Emirates	Restaurant.	100%	-
Amwaj Restaurant Desert Islands – SP LLC	United Arab Emirates	Restaurant.	100%	-
Anantara - Sir Bani Yas Island - Al Yamm Villa Resort – SP LLC	United Arab Emirates	Hotels.	100%	-
Al Yamm Lounge - SP LLC	United Arab Emirates	Hotels.	100%	-
Olio Restaurant Desert Islands – SP LLC	United Arab Emirates	Restaurant.	100%	-
Savanah Grill Restaurant – SP LLC	United Arab Emirates	Restaurant.	100%	-
Anantara - Sir Bani Yas Island - Al Sahel Villa Resort – SP LLC	United Arab Emirates	Hotels	100%	-
Al Sahel Lounge – SP LLC	United Arab Emirates	Restaurant.	100%	-
TFA FZ – LLC	United Arab Emirates	Media related activities.	100%	-
Media Zone Investments FZ - LLC	United Arab Emirates	Media related activities.	100%	-
Silla LLC	United Arab Emirates	Media related activities.	100%	-
ADNEC Investments – Sole Proprietorship LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	-
Orbis Sphere Limited	United Arab Emirates	Special purpose vehicle.	100%	-
Orbis Sphere Limited Jordan	Jordan	Owning and leasing transferrable and non- transferrable assets.	100%	-
KXL Acquisition LTD	United Kingdom	Investment and management services.	100%	-
KXL (France) LTD	France	Investment and management services.	100%	-
Riviera RSC Limited	United Arab Emirates	Special purpose vehicle.	100%	-
Capital Holidays (Ireland) Ltd	Ireland	Tourism related activities.	100%	-
Media Zone Real Estate FZ – LLC	United Arab Emirates	Real estate related activities.	100%	-
Storytrain Limited	United Kingdom	Media related activities.	100%	-
Story Train Distribution FZ – LLC	United Arab Emirates	Content production – Digital rights management and publications.	100%	-
Twofour54 Intaj FZ-LLC	United Arab Emirates	Media related activities.	100%	-



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion ownership inte voting powe	erest and
Below are the subsidiaries of Abu Dh	ahi National Exhibition Comn	amy (ADNEC) DISC: continued	2024	2023
Twofour54 Events FZ – LLC	United Arab Emirates	Events related activities.	100%	-
Aurora RSC Limited	United Arab Emirates	Special purpose vehicle.	100%	-
London International Exhibition Centre Holdings PLC	United Kingdom	Venues related activities.	100%	-
Excel London Hotel Group Limited	United Kingdom	Hotels.	100%	-
King LEP Limited	Jersey	Real estate related activities.	100%	-
LIEC Phase 3 EE1 LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 EE2 LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 EE4A LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 EE4B LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 WE4A LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 WE4B LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 WE8 LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 WE9A LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 WE9B LTD	United Kingdom	Commercial related activities.	100%	-
LIEC Phase 3 WE9C LTD	United Kingdom	Commercial related activities.	100%	-
Capital Protocol LLC*	United Arab Emirates	Holding company.	40%	-
Netherlands Plaza Venture Company B.V.	Netherlands	Holding company.	83.55%	-
Below is the subsidiary of Miza Grou	<u>p:</u>			
MIZA Investments LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	-
Below are the subsidiaries of Sahel R Sahel 1 Restricted Limited	Restricted Limited: United Arab Emirates	Special purpose vehicle.	100%	-
Sahel 2 Restricted Limited	United Arab Emirates	Special purpose vehicle.	100%	-
MMP for Real Estate Development	Arab Republic of Egypt	Establishing tourist villages, hotels, motels, apartments and complementary activities including recreational, sports, commercial and cultural activities.	100%	-
<u>Below are the subsidiaries of Reach</u> Reach Employment Services LLC – Abu Dhabi	a <u>Global Services Holding 1 S.</u> United Arab Emirates	<u>PV Limited:</u> Outsourcing of human resources.	100%	100%
Reach Employment Services LLC – Dubai	United Arab Emirates	Outsourcing of human resources.	100%	100%
Experts Computer Consultants – Sole Proprietorship LLC	United Arab Emirates	Information technology consultancy and computer repair and maintenance.	100%	100%
Reach Three C for Call Centers Services LLC	United Arab Emirates	Provision of call center services.	100%	100%
WFC Holding LLC	United Arab Emirates	Commercial enterprises investment, institution and management.	100%	100%



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership int voting powe	erest and
			2024	2023
<u>Below are the subsidiaries of WFC I</u> Reach BPO LLC OPC	Holding LLC: United Arab Emirates	Supply of on-demand labors, human service delivery of medical cadres and onshore and offshore oil and gas fields and facilities services.	100%	100%
Corporate Solutions Consultants – Sole Proprietorship LLC	United Arab Emirates	Human resources and administrative consultancy, onshore and offshore oil and gas fields and facilities services.	100%	100%
Multi Serve Typing and Transactions Follow Up – Sole Proprietorship LLC	United Arab Emirates	Typing, documents photocopying and transactions follow up services.	100%	100%
Tamouh Integrated Business Services – Sole Proprietorship LLC	United Arab Emirates	Resort and furnished residences leasing.	100%	100%
Reach Energy LLC OPC	United Arab Emirates	Employees provision services and onshore and offshore oil and gas fields and facilities services.	100%	100%
Below are the subsidiaries of Two Po	oint Zero Group LLC:			
Two Point Zero A LLC	United Arab Emirates	Commercial enterprise investment, institution and management.	100%	-
Two Point Zero B RSC Ltd.	United Arab Emirates	Special Purpose Vehicle - holding ownership of equity and non-equity assets, including shares, debentures, bonds, other forms of security. Holding ownership of real property, intellectual property, other tangible and intangible assets.	100%	-
<u>Below are the subsidiaries of Two Pa</u> Chimera Investment LLC	oint Zero A LLC: United Arab Emirates	Commercial enterprise, real state enterprise investment and private funds management	100%	-
Sagasse Investment Holding RSC Ltd.	United Arab Emirates	Holding ownership of real property, intellectual property, other tangible and intangible assets.	100%	-
<u>Below are the subsidiaries of Two Po</u> International Resource Holding RSC Ltd	oint Zero B RSC Ltd.: United Arab Emirates	Mining and exploration activities and trading of metals and minerals.	90%	-
Lumen Aegis Enterprises SPV RSC Ltd	United Arab Emirates	Special Purpose Vehicle - holding ownership of equity and non-equity assets, including shares, debentures, bonds, other forms of security. Holding ownership of real property, intellectual property, other tangible and intangible assets.	100%	-
Below are the subsidiaries of Chime	ra Investment LLC:			
Canopus Commercial Investment LLC	United Arab Emirates	Commercial enterprises investments, institution and management.	51%	-
Lunate Holding RSC Ltd	United Arab Emirates	Special purpose vehicle.	100%	-
Chimera Properties – Sole Proprietorship LLC	United Arab Emirates	Real estate enterprises investments, development, institution and management and land and real estate purchase and sale.	100%	-
C H Link Real Estate Investment – Sole Proprietorship LLC	United Arab Emirates	Real estate enterprises investments, development, institution and management.	100%	-
OPG Holding RSC Ltd	United Arab Emirates	Special purpose vehicle.	100%	-
Chimera I One SPV RSC Ltd	United Arab Emirates	Special purpose vehicle.	100%	-



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

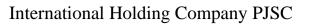
### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportion of o interest and power he	voting
·	^	^	2024	2023
<u>Below are the subsidiaries of Chimer</u> Suhail Holding Ltd	ra Investment LLC: continued United Arab Emirates	Special purpose vehicle.	100%	-
Chimera Group Holding RSC Ltd.	United Arab Emirates	Special purpose vehicle.	100%	-
ChimeTech Holding Ltd	United Arab Emirates	Special purpose vehicle.	100%	-
Realeco Limited LLC	United Arab Emirates	Real estate lease and management services, private fund investments.	100%	-
Chimera W&I Company	United Arab Emirates	Warranty and indemnity insurance services.	100%	-
<b>Below are the subsidiaries of Lunate</b> Lunate Capital Limited	<u><b>Holding RSC Ltd:</b></u> United Arab Emirates	Manage investment fund, assets and advisory service.	100%	-
Lunate Capital LLC	United Arab Emirates	To establish and manage funds	100%	-
Chimera Credit Carry LTD	Cayman Islands	General partner company.	100%	-
ChimFin I Stars GP	Cayman Islands	General partner company.	100%	-
ChimFin I Stars LP	Cayman Islands	Carried interest partnership	100%	-
Chimera Global Fund II Carry LP	Cayman Islands	Carried interest partnership	100%	-
Chimera Ventures II Carry GP	Cayman Islands	General partner company.	100%	-
Chimera Growth Debt I Carry GP	Cayman Islands	Carried interest partnership	100%	-
Lunate Partners EIP GP LTD	United Arab Emirates	General partner company.	100%	-
Lunate Partners EIP LP	United Arab Emirates	Limited partner company.	100%	-
Lunate Climate Holding RSC Limited	United Arab Emirates	Restricted scope company	100%	-
<u>Below are the subsidiaries of Lunate</u> Chimera Capital (US) LLC	<u>e Capital Limited:</u> Delaware, USA	Special purpose vehicle.	100%	-
Chimera Capital (Cayman) Ltd	Cayman Islands	Special purpose vehicle.	100%	-
Chimera Ventures I (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Chimera Capital (US) Credit LLC	Delaware, USA	Special purpose vehicle.	100%	-
CHIMFIN I PE (GP) SPV LTD	United Arab Emirates	General partner company.	100%	-
Chimera Ventures II GP SPV LTD	United Arab Emirates	General partner company.	100%	-
Chimera Global Opportunity I	Cayman Islands	General partner company.	100%	-
Chimera Growth Debt I (GP) Ltd	Cayman Islands	General partner company.	100%	-
Lunate Legacy I (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Lunate Legacy II (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Lunate Legacy III (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Lunate Legacy IV (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Lunate Direct Investments I (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-



### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportic ownership inte voting powe	erest and
	X		2024	2023
<u>Below are the subsidiaries of Lunate</u> Lunate Fund of Funds I (GP) SPV Ltd	<u>e Capital Limited</u> : continued United Arab Emirates	General partner company.	100%	-
Lunate Special Investments I (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Lunate Long-Term Capital I (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Lunate Special Opportunities I (GP) SPV Ltd	United Arab Emirates	General partner company.	100%	-
Below are the subsidiaries of Lunate				
Alterra Management Limited	United Arab Emirates	Asset manager.	100%	-
Alterra Partners EIP GP LTD	United Arab Emirates	Asset manager.	100%	-
Alterra Partners EIP LP	United Arab Emirates	Asset manager.	100%	-
Below are the subsidiaries of Alterra	Management Limited:			
Alterra Acceleration GP LTD	United Arab Emirates	Asset manager.	100%	-
Alterra Transformation GP LTD	United Arab Emirates	Asset manager.	100%	-
Below are the subsidiaries of Chime	ra Group Holding RSC LTD:			
ChimVen Investment RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE Investment RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimFin Investment RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimProp Investment RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
Below are the subsidiaries of ChimV	en Investment RSC LTD:			
ChimVen 1 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimVen 2 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimVen 3 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
Below are the subsidiaries of ChimF Beltone Financial Holding S.A.E	<u>PE Investment RSC LTD</u> : Arab Republic of Egypt	To provide brokerage, asset management, investment banking, leasing, mortgage, consumer finance and venture capital service.	55.9%	-
ChimPE 1 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 2 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 3 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 4 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 5 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 6 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-





### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership inte voting powe	erest and
		^	2024	2023
<u>Below are the subsidiaries of ChimF</u> ChimPE 7 Investment SPV RSC LTD	<u>PE Investment RSC LTD</u> : contin United Arab Emirates	ued Special purpose vehicle.	100%	-
ChimPE 8 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 9 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
ChimPE 10 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-
Below are the subsidiaries of Belton				
Beltone Asset Management S.A.E	Arab Republic of Egypt	Asset management.	100%	-
Beltone Investment Banking SAE	Arab Republic of Egypt	Investment banking.	100%	-
Beltone Free Zone	Arab Republic of Egypt	Investment banking and asset management.	100%	-
Beltone Real state. S.A.E	Arab Republic of Egypt	Real estate investment.	100%	-
New Frontier Securities	Arab Republic of Egypt	Securities brokerage.	100%	-
Beltone Information Technology. S.A.E	Arab Republic of Egypt	Information technology.	100%	-
Beltone Securities Holding. S.A.E	Arab Republic of Egypt	Participate in companies issuing shares.	100%	-
Beltone Financial Holding	Arab Republic of Egypt	Securities brokerage.	100%	-
Beltone Financial for shares	Arab Republic of Egypt	Securities brokerage.	100%	-
Beltone Fixed Income. S.A.E	Arab Republic of Egypt	Fixed income securities brokerage.	100%	-
Beltone Libya ***	State of Libya	Securities brokerage.	49%	-
Beltone Market Maker. S.A.E	Arab Republic of Egypt	Market maker.	100%	-
Beltone Mortgage. S.A.E	Arab Republic of Egypt	Mortgage	100%	-
Beltone Leasing. S.A.E	Arab Republic of Egypt	Leasing	100%	-
Beltone Consumer Finance. S.A.E	Arab Republic of Egypt	Consumer finance	100%	-
Beltone Venture Capital S.A.E	Arab Republic of Egypt	Venture capital	100%	-
Cash Microfinance Company	Arab Republic of Egypt	Microfinancing business	100%	-
National Seeds	Arab Republic of Egypt	Agriculture business.	100%	-
Below are the subsidiaries of ChimH	in Investment RSC LTD:			
ChimFin 1 Investment SPV RSC LTD ***	United Arab Emirates	Special purpose vehicle.	42.5%	-
ChimFin 2 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	60.5%	-
ChimFin 3 Investment SPV RSC LTD ***	United Arab Emirates	Special purpose vehicle.	34%	-
ChimFin 4 Investment SPV RSC LTD	United Arab Emirates	Special purpose vehicle.	100%	-



### 2 BASIS OF PREPARATION continued

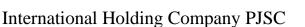
Delow are the subidiaries of Linking Investment RSCLED:         Other Section purpose vehicle.         100%           ChinFin 6 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           ChinFin 6 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           ChinFin 6 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           ChinFin 6 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           LTD         ChinFin 6 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           LTD         ChinFop 2 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           LTD         ChinFop 2 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           LTD         ChinFop 2 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           LTD         ChinFop 3 Investment SPV RSC         United Arab Emirates         Special purpose vehicle.         100%         .           LTD         United Arab Emirates         Special purpose vehicle	Name of subsidiary	Place of incorporation and operation	Principal activities	Proportic ownership int voting powe	erest and
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Delta Mining Ltd     United Arab Emirates     Exploration services for minerals.     100%	Beta Mining Ltd	United Arab Emirates	Exploration services for minerals.	100%	-
	-	United Arab Emirates	•	100%	-
			•		-



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 2 BASIS OF PREPARATION continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportio ownership inte voting powe	erest and
			2024	2023
<u>Below are the subsidiaries of IRH M</u> Lambda Mining Ltd	<u>Mining RSC Ltd:</u> continued United Arab Emirates	Exploration services for minerals.	100%	-
Primera Mining Ltd	United Arab Emirates	Exploration services for minerals.	100%	-
Omega Mining Ltd	United Arab Emirates	Exploration services for minerals.	100%	-
Sigma Mining Ltd	United Arab Emirates	Exploration services for minerals.	100%	-
Zeta Mining Ltd	United Arab Emirates	Exploration services for minerals.	100%	-
<u>Below are the subsidiaries of IRH 1</u> Alpha Metals Trading Ltd	Trading RSC Ltd: United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Beta Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Delta Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Gamma Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Lambda Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Primera Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Sigma Gold CAR	Central African Republic	Trading of metals	100%	-
Omega Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Sigma Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Zeta Metals Trading Ltd	United Arab Emirates	Wholesale of iron, non-ferrous metals and metals.	100%	-
Below is the subsidiary of Delta Min Mopani Copper Mines PLC (ii)	ning Ltd: Republic of Zambia	Copper mining.	51%	-
<u>Below is the subsidiary of IRH Geo</u> BMRC International Geological LLC	<i>logy and Technology RSC Ltd:</i> United Arab Emirates	Mines and mining engineering consultancy and geological engineering.	60%	-
<u>Below is the subsidiary of BMRC In</u> BMRC Zimbabwe (Private) Ltd	<i>tternational Geological LLC:</i> Zimbabwe	Mines and mining engineering consultancy and geological engineering.	60%	-
<u>Below are the subsidiaries of Sigma</u> Sigma Resource CAR 1 SA	<u>Mining Ltd:</u> Central African Republic	Explorations of minerals and metals.	85%	-
Sigma Resource CAR 2 SA	Central African Republic	Explorations of minerals and metals.	85%	-
Sigma Minerals CAR SA	Central African Republic	Explorations of minerals and metals.	85%	-
Below are the subsidiaries of Omeg				
Munenga Resources Lda	Angola	Exploration services including exploration of minerals.	75%	-
Kassala Resources Lda	Angola	Exploration services including exploration of minerals.	75%	-





### 2 BASIS OF PREPARATION continued

### 2.2 Basis for consolidation continued

Name of subsidiary	Place of incorporation and operation	Principal activities	Proportic ownership inte voting powe	erest and
			2024	2023
<u>Discontinued operations:</u> Paragon Malls LLC	United Arab Emirates	Ownership and leasing of retail property.	100%	100%
Dana Hospitality LLC / Holiday Inn Hotel	United Arab Emirates	Hotel management.	100%	100%
Reem Investment Overseas Limited (ix)	Republic of Mauritius	Investment holding.	100%	100%
Mega Mart Establishment UAE (ix)	United Arab Emirates	Retail trading of fast-moving consumer products.	100%	100%
Transcend Blocker, INC (x)	United States of America	Power enterprise investment, institution and management.	-	100%
Apex Investment PSC and its subsidiaries (x)	United Arab Emirates	Holding company.	-	51.50%
Qausar Energy Limited (xi)	United Arab Emirates	Consultancy, research and development and testing with respect of energy generation.	-	50%

\* Subsidiaries consolidated based on de-facto control.

\*\* Subsidiaries consolidated by virtue of contractual arrangements between the shareholders.

\*\*\* The Group's ownership in shares with voting rights exceeds 50%.

(i) These are subsidiaries of the Group, incorporated during the period.

(ii) Subsidiaries acquired during the period (note 12.1 & 12.2).

(iii) Subsidiaries acquired during the period, that were accounted for as acquisition of assets (note 12.3).

(iv) Century Village Real Estate Investment LLC is a 70% subsidiary of ESG Capital Holding LLC, with the remaining 30% being held by Al Tamouh Investments Company LLC.

(v) Century Real Estate Investment LLC is a 87% subsidiary of ESG Capital Holding LLC, with the remaining 13% being held by National Projects and Construction LLC.

(vi) NRTC International Investment – Sole Proprietorship LLC is a 60% subsidiary of Ghitha Holding PJSC by virtue of an assignment agreement.

(vii) PAL 4 Solar Energy LLC is a 80% subsidiary of MG Utilities Holding LLC, with the remaining 20% being held by Alpha Dhabi Industries Holding LLC.

(viii) Aldar Estates Holding Limited is a 65.1% subsidiary of Aldar Properties PJSC, with an additional 17.45% being held directly by each of the IHC Real Estate Holding LLC and Abu Dhabi National Exhibition Company (ADNEC) PJSC.

(ix) Subsidiaries under liquidation.

(x) Subsidiaries derecognised during the period (note 12.4)

(xi) Subsidiary liquidated during the period.



### 3 SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION

#### 3.1 New standards, interpretations and amendments adopted by the Group

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2023, except for the adoption of the following amendments effective as of 1 January 2024. The Group has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

- Amendments to IFRS 16: Lease Liability in a Sale and Leaseback
- Amendments to IAS 1: Classification of Liabilities as Current or Non-current
- Amendments to IAS 7 and IFRS 7: Supplier Finance Arrangements

These amendments had no significant impact on the interim condensed consolidated financial statements of the Group.

In addition to the accounting policies applied by the Group in its consolidated financial statements as at and for the year ended 31 December 2023, the Group has adopted the following accounting policies in the preparation of the interim condensed consolidated financial statements due to the acquisition of a new subsidiary during the period.

#### Mine development costs

Exploration and associated costs relating to non-specific projects or properties are expensed in the period in which they are incurred. Significant property acquisition costs and development costs relating to specific properties for which economically recoverable reserves are believed to exist and are deferred until the project to which they relate is sold, abandoned, or placed into production. No costs are deferred on a property believed to be impaired in value.

Mine development and property acquisition costs, including costs incurred during production to expand ore reserves within existing mine operations, are deferred, and amortised over the life of the mines.

Reviews are undertaken regularly to evaluate the carrying values of operating mines and development properties. If it is determined that the net recoverable amount is significantly lower than the carrying value, and the impairment in value is likely to be permanent, a write-down to the net recoverable amount is made by a charge to profit or loss.

#### **Environmental restoration**

Provision is made for costs associated with the restoration and rehabilitation of mining sites as soon as the obligation to incur such costs arises. Such restoration and closure costs are typical of the extractive industry and are normally accrued to reflect the Group's obligations at that time. The costs are estimated on the basis of mine closure plans and the estimated costs of dismantling and removing these facilities and the costs of restoration are capitalised when incurred, reflecting the Group's obligations at that time. A corresponding provision is created on the liability side. The capitalised asset is charged to the profit or loss over the life of the asset through depreciation over the life of the operation and the provision is reviewed annually. Management estimates are based on local legislation and the work of an independent expert. The actual costs and cash outflows may differ from estimates because of changes in laws and regulations, changes in prices, analysis of site conditions and changes in restoration technology.

Changes in the estimated timing of rehabilitation or changes to the estimated future costs are dealt with prospectively by recognising an adjustment to the rehabilitation liability and a corresponding adjustment to the asset to which it relates if the initial estimate was originally recognised as part of an asset measured in accordance with IAS 16.

Over time, the discounted liability is increased for the change in present value based on the discount rates that reflect current market assessments and the risks specific to the liability. The periodic unwinding of the discount is recognised in the interim consolidated statement of profit or loss as part of finance costs. For closed sites, changes to estimated costs are recognised immediately in the interim consolidated statement of profit or loss.

The Group is required to make contributions to the Government for future rehabilitation work relating to its production activities. The contributions are based on an environmental assessment that is performed by environmental auditors.



### 3 SUMMARY OF MATERIAL ACCOUNTING POLICY INFORMATION continued

#### **3.2** Significant accounting estimates and judgements

The preparation of the interim condensed consolidated financial statements in conformity with the International Financial Reporting Standards requires management to make judgment, estimates and assumptions that affect the application of accounting policies and reported amounts of financial assets and liabilities and the disclosure of contingent liabilities. These judgments, estimates and assumptions also affect the revenue, expenses and provisions as well as fair value changes. Actual results may differ from these estimates.

These judgments, estimates and assumptions may affect the reported amounts in subsequent financial years. Estimates and judgments are currently evaluated and are based on historical experience and other factors.

In preparing these interim condensed consolidated financial statements, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainty are the same as those applied to the consolidated financial statements as at and for the year ended 31 December 2023, except for the following significant judgments, which management has applied to the acquisition of a new subsidiaries during the period.

### Exploration and evaluation expenditure

The application of the Group's accounting policy for exploration and evaluation expenditure requires judgement to determine whether future economic benefits are likely, from either future exploration or sale, or whether activities have not reached a stage that permits a reasonable assessment of the existence of reserves.

### Identifying whether an acquisition is a business or an asset

The Group has assessed whether the acquisition of Oryx Action Restricted Limited, Sahel Restricted Limited constitutes a business or acquisition of assets under IFRS 3. In making the assessment, the Group applied the definition of business under IFRS 3 which requires that, to be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs. Accordingly, the Group assessed that the entities acquired do not have substantive process that together significantly contribute to the ability to create outputs, hence classified as acquisition of assets.



### 4 PROPERTY, PLANT AND EQUIPMENT

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Balance at the beginning of the period / year	20,885,783	19,502,124
Acquired through business combinations (note 12.1 & 12.2)	9,653,541	1,005,057
Additions during the period / year	1,247,853	3,866,910
Transfer from investment properties (note 5)	-	34,374
Transfer from development work-in-progress	33,000	22,597
Transfer to development work-in- progress	(40,290)	-
Transfer to intangible assets	-	(1,090)
Disposals during the period / year	(43,211)	(63,223)
Write-off during the period / year	(37)	(155)
Depreciation charge for the period / year	(458,269)	(1,656,373)
Impairment loss <sup>(i)</sup>	(416,213)	(7,006)
Reversal of impairment	-	2,726
Derecognition of subsidiaries (note 12.4)	(346,769)	(1,780,095)
Foreign exchange translation	(159,934)	(40,063)
Balance at the end of the period / year	<u>30,355,454</u>	20,885,783

(i) During the period, the Group conducted impairment assessments on ongoing projects classified under capital work in progress and concluded that an impairment amounting to AED 416,213 thousand is required against Kasr Al Bahr hotel located in Morocco. The impairment was determined by reference to a discounted cash flow method, using a growth rate of 2% and a discount rate of 10.5%.

### 5 INVESTMENT PROPERTIES

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Balance at the beginning of the period / year	30,675,823	29,602,126
Acquired through business combinations (note 12.1 & 12.2)	25,468,670	-
Additions during the period / year <sup>(i)</sup>	621,273	2,022,497
Transfer to property, plant and equipment (note 4)	-	(34,374)
Transfer from development work in progress	-	316,531
Disposals during the period / year	(165,372)	(348,368)
Depreciation charge for the period / year	(229,547)	(894,281)
(Impairment loss) reversal of impairment	(20,367)	85,338
Derecognition of subsidiaries	-	(3,145)
Foreign exchange translation	(110,322)	(70,501)
Balance at the end of the period / year	<u>56,240,158</u>	<u>30,675,823</u>

(i) During the period, Aldar Investment Properties LLC, a subsidiary, entered into a sale and purchase agreement to exchange a property with plots of land. The fair value of the plots of land received amounted to AED 180,400 thousand while the carrying value of the property and consideration settled were AED 129,166 thousand, resulting in a gain of AED 51,234 thousand.



## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 6 INVESTMENT IN ASSOCIATES AND JOINT VENTURES

Details of the Group's associates and joint ventures are as follows:

Name of entity	Principal activities	Place of incorporation and operation	Owner inter	-
			2024	2023
Associates: Reem Investments Company PJSC	Bottling and selling mineral water, carbonated soft drinks and evaporated milk, as well as manufacturing plastic bottles and containers.	UAE	21%	21%
Canal Sugar S.A.E	Sugar farming and production.	Egypt	33%	33%
Principia SAS	Engineering and consultancy services.	France	33%	33%
Al Jazira Technical Solutions & Consulting LLC	Consulting in computer devices and equipment.	UAE	35%	35%
Response Plus Holding PJSC	Healthcare services and medical facilities.	UAE	36.20%	36.15%
Sawaeed Holding PJSC	Manpower and investment solutions.	UAE	42.25%	36.69%
BGI for Commercial Investment LLC	Agriculture enterprise investment.	Mozambique	30%	30%
Iskandar Holdings Limited	Real estate enterprise.	Cayman Islands	19%	19%
Al Sdeirah Real Estate Investment	Real estate enterprise.	UAE	30%	30%
Abu Dhabi Finance PJSC	Finance company.	UAE	32%	32%
Invictus Investment Company PLC	Trading of agricultural commodities, food products, non-manufactured precious metal trading and other general items.	UAE	22.96%	22.96%
Royal Gardens for Investment Property Co.	Real estate development.	Egypt	20%	20%
Deco Vision Company – WLL (i)	Interior design implementation works (decor), retail sale of wallpaper, decor and partitions material and importing.	UAE	-	45%
Burjeel Holdings PLC	Medical related services.	UAE	14.54%	14.48%
Lulo Bank S.A	Online banking services.	Columbia	46.16%	46.16%
Safeen Survey and Subsea Services LLC	Survey and diving business.	UAE	49%	49%
EHC Investment LLC	Holding company.	UAE	34.57%	34.57%
Kizad Communities Development and Services Company LLC	Real estate lease and management services.	UAE	23.91%	23.91%
NICC Infrastructure Construction LLC	Construction and infrastructure activities.	UAE	49%	49%
Presight AI Holding PLC	Artificial intelligence research and information technology related services.	UAE	15.36%	15.35%
WISY Holding Cyprus Ltd	Holding company.	Cyprus	44.4%	44.4%
Nammos World SARL	Hospitality management.	Monaco	44.4%	44.4%
WISY Management Cyprus Ltd	Hospitality management.	Cyprus	44.4%	44.4%
Anina Culinary Art Ltd.	Development of a technology that prepares a nutritionally balanced meal from fresh ugly produce that otherwise would have been discharged.	Israel	45%	45%



### 6 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

Name of entity	Principal activities	Place of incorporation and operation	Owner inter	-
	<b>I</b> = 0.00		2024	2023
Associates: continued National Corporation for Tourism and Hotels PJSC	Own, manage and invest in hotels and leisure complexes and to undertake other related business.	UAE	36.39%	36.39%
Yas Projects LLC	Construction.	UAE	49%	49%
Ta'ziz UAE Investment Company RSC Limited	Investment in chemical projects.	UAE	25.07%	25.07%
Pure Health Holding PJSC	Hospitals and other healthcare related services, including health insurance.	UAE	41.61%	41.61%
Modon Properties PJSC (i)	Infrastructure development and managing of completed operating properties.	UAE	-	49%
Apex Investment PSC (ii)	Holding company	UAE	48.50%	-
Em Sherif Holding Ltd. (iii)	Holding company.	Lebanon	35.10%	-
Electronic Asset Management Services for Investment Funds*	Asset management.	Egypt	20%	-
Axes Holding Company*	Asset management.	Egypt	33.9%	-
International Administration Services for Investment Funds*	Asset management.	Egypt	20%	-
Bayanat Engineering Maro*	Supply, installation and maintenance of equipment's in the field of transport and airport.	Morocco	48%	-
B2B Hotels and Properties LLC*	Hotel owner.	UAE	20%	-
Park Hospitality Investment LLC*	Hotel owner.	UAE	20%	-
Narrative Visualization OU* (vi)	Media services and data visualisation.	UAE	6.77%	-
Qaryat Al Beri Resort Development Company LLC*	Hotel owner.	UAE	20%	-
Emirates Pearl for Development and Investment LLC*	Hotel owner.	UAE	20%	-
<i>Joint ventures:</i> Lazio Real Estate Investment LLC	Real estate enterprise investment, development, institution and management.	UAE	65%	65%
China Railway Construction	Construction.	UAE	49%	49%
ORA Developers Investment Holding Limited	Develop, finance, own and operate, lease or sell directly or indirectly, the Plots or any of its components.	UAE	20%	30%
The Challenge Egyptian Emirates Marine Dredging Company	Dredging and associated land reclamation works, civil engineering, port contracting and marine construction.	Egypt	49%	49%
EDE Research Institute LLC	Diagnostics, imaging & IT, information systems consultancy & workflow & solutions.	UAE	50%	50%
Al Qudra Sports Management LLC	Sport enterprises investment, institution and management.	UAE	50%	50%



### 6 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

Name of entity	Principal activities	Place of incorporation and operation	Owner inter	-
			2024	2023
<i>Joint ventures:</i> continued Al Qudra Addoha pour L'Investissement Immobilier	Import and export and trading of oil and gas related material.	UAE	50%	50%
ABGC DMCC	Activities related to shipping lines of freight and passenger transportation, ship charter, sea freight and passenger charters, sea cargo services, ship management and operation and freight broker.	UAE	51%	51%
WIO Holding Restricted Ltd.	Digital banking services.	UAE	51%	51%
Exceed Holding for Sports LLC	Sport enterprises investment, institution and management.	UAE	50%	50%
Al Raha International Integrated Facilities Management LLC	Facilities management.	UAE	50%	50%
Royal House LLC	Hotel operations.	UAE	50%	50%
Palmyra SODIC Real Estate Development	Real estate development.	Syria	50%	50%
Deyafah Holding Limited	Special purpose vehicle.	UAE	50%	50%
Kalyon Enerjij Yatirimlari A.S	Clean and renewable energy related projects.	Turkey	50%	50%
Sky Go Transport of Goods LLC**	Engaged in air transportation for goods using unmanned aerial vehicles (Drones).	UAE	-	50%
MW Energy	Development and renewal of energy related projects.	UAE	50%	50%
Trojan General Contracting and Six Construct Limited – Guggenheim Museum	Construction.	UAE	50%	50%
Trojan General Contracting and Six Construct Limited –Zayed National Museum	Construction.	UAE	50%	50%
Micad Credit JV RSC LTD (iv)	Investment holding company	UAE	20%	20%
Impact Nation Research Institute Limited	Carbon management, control and mitigation of emissions and energy generation.	UAE	50%	50%
DTEC Industries Limited	Providing independent and specialist industrial participation and offset services for the global defense and security market primarily in the maritime industry.	UAE	57.50%	57.50%
NT Energies	Engineering and consulting services.	UAE	51%	51%
Mawarid Intelligent Irrigation Technologies LLC	Agriculture enterprise investment.	UAE	50%	50%
Avobar Restaurant - Sole Proprietorship LLC	Restaurant.	UAE	30%	30%
APHE Restaurants Management LLC**	Restaurant management.	UAE	-	50%
South Development One DWC LLC (iv)	General warehousing.	UAE	50%	50%
Richmond Hill Developments (Jersey) Limited	Real estate development.	Jersey	15%	15%
Vulcan Wharf Holdings LLP	Real estate development.	United Kingdom	50%	50%
VST JV	Construction.	UAE	33%	33%
Chimhaeres Investment Holding Limited*	Proprietary asset management company.	UAE	50%	-



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### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 6 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

Name of entity	Principal activities	Place of incorporation and operation		Ownership interest	
			2024	2023	
<i>Joint ventures:</i> continued API Capital Management Limited *	Managing a collective investment fund.	UAE	50%	-	
Alpha Wave Ventures GP, Ltd* (iv)	General partner of a fund.	Cayman Islands	50%	-	
Alpha Wave Ventures Carry, Ltd* (vi)	Limited partner of a fund.	Cayman Islands	2%	-	
Alpha Wave Credit GP, Ltd* (iv)	General partner of a fund.	Cayman Islands	50%	-	
Nerve Investment SPV Ltd*	Managing a collective investment fund.	UAE	50%	-	
Gilded (AD) JV Holdings Limited*	Special purpose vehicle.	UAE	49%	-	
Twickenham Reach LLP (v)	Education related activities.	United Kingdom	50%	-	
Iconic Locations Japan Limited*	Sale of food and beverages.	Japan	50%	-	
Enersol RSC Ltd (iii)	Own, manage and invest in businesses with interest in oil field services technology sector.	UAE	49%	-	
Mount Anvil*	Property development.	United Kingdom	50%	-	
ICON Hotel Investment LTD (v)	Hospitality.	Egypt	40.50%	-	
Jetex Al Bateen FBO Aviation Services LLC (v)	Organisation of airports ground operations.	UAE	50%	-	

\* These became associates and joint ventures of the Group during the period as a result of business combinations.

\*\* Derecognised as a result of the derecognition of Apex Investment PSC as a subsidiary (note 12.4).

#### (i) Deco Vision Company – WLL ("Deco Vision") and Modon Properties PJSC ("Modon")

During the period, the Group obtained control over Deco Vision and Modon effective from 1 January 2024 and 27 February 2024 respectively, and accordingly the investment in associate was derecognised and the fair value of the previously held interest was transferred to investment in subsidiaries as follows:

	Deco Vision	Modon	Total
	AED'000	AED'000	AED'000
Fair value of previously held equity interest (note 12.2)	69,054	13,141,968	13,211,022
Carrying value of previously held equity interest	(39,137)	( <u>12,710,376</u> )	( <u>12,749,513</u> )
Fair value gain on revaluation of previously held equity interest	<u>    29,917 </u>	431,592	461,509

#### (ii) Apex Investment PSC ("Apex")

Effective 30 January 2024, Apex, previously a subsidiary, became an associate of the Group due to loss of control (note 12.4). The Group retains significant influence in Apex, through its board representation (i.e. two out of five board members) and its participation in decisions over the relevant activities.

#### (iii) Em Sherif Holding Ltd and Enersol RSC Ltd

During the period, the Group acquired a 35.10% shareholding interest in Em Sherif Holding Ltd for a cash consideration of AED 137,455 thousand. Further, the Group acquired 49% shareholding interest in Enersol RSC Ltd as a form of consideration for the disposal of a subsidiary, namely Transcend Blocker INC, which was recorded as a joint venture at its fair value amounting to AED 309,449 thousand (note 12.4).



### 6 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

### (iv) MICAD Credit JV RSC LTD ("MICAD"), South Development One DWC LLC ("South Development"), Alpha Wave Ventures GP, Ltd ("AWV") and Alpha Wave Credit GP, Ltd ("AWC"),

The Group injected additional cash in Micad, South Development, AWV and AWC, amounting to AED 21,007 thousand, AED 13,776 thousand, AED 735 thousand and AED 184 thousand respectively.

### (v) Twickenham Reach LLP ("Twickenham"), ICON Hotel Investment LTD ("ICON") and Jetex Al Bateen FBO Aviation Services LLC ("Jetex")

Twickenham, ICON and Jetex were incorporated by the Group during the period by injecting cash of AED 3,318 thousand, AED 1,622,371 thousand and AED 150 thousand respectively.

#### (vi) Narrative Visualization OU and Alpha Wave Ventures Carry Ltd

During the period, as a result of business combinations, Narrative Visualization OU and Alpha Wave Ventures Carry Ltd were acquired and accordingly recorded as an associate and joint venture respectively. Although the Group's shareholding interest in Narrative Visualization OU amounts to 6.77%, it has been classified as an associate as the Group exerts significant influence by representation on the board of directors and participation in decisions over the relevant activities. Further, the ownership structure of Alpha Wave Ventures Carry Ltd is split between ordinary shares and carry shares. Although the Group holds a 2% ownership interest in the ordinary share, it holds equal rights/ ownership to the carry shares, which gives the Group joint control.

Movements in investment in associates and joint ventures are as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
At the beginning of the period / year	38,060,257	7,654,312
Acquired in business combination (note 12.1 & 12.2)	917,144	416,801
Additions during the period / year <sup>(i)</sup>	5,555,798	19,174,156
Transferred from investment in financial assets (note 7.2)	43,187	-
Disposals during the period / year	(6,069)	(908,763)
Derecognition of subsidiaries (note 12.4)	(18,912)	(46,273)
Transferred to investment in subsidiaries <sup>(ii)</sup>	(13,222,751)	(198,555)
Transferred to investment in financial assets	-	(469,575)
Transferred to assets held for sale	-	(626,061)
Share of profit for the period / year <sup>(iii)</sup>	912,433	13,233,218
Share of other comprehensive (loss) income for the period / year	(23,696)	80,573
Foreign exchange translation	(7,958)	(8,530)
Dividend received during the period / year		(241,046)
At the end of the period / year	<u>32,209,433</u>	<u>38,060,257</u>

- (i) Included in additions during the period are:
  - AED 3,446,901 thousand, being the fair value of the retained interest in Apex Investment PSC at the date on which the Group lost control (i.e. 30 January 2024) (note 12.4).
  - AED 309,449 thousand, relating to Enersol RSC Ltd, being the fair value of the consideration received as part of disposal of Transcend Blocker INC (note 12.4).





### 6 INVESTMENT IN ASSOCIATES AND JOINT VENTURES continued

(ii) Included in transfer to investments in subsidiaries during the period are:

		(Unaudited) 31 March 2024 AED'000
	Deco Vision Company – WLL (note 6(i)) Modon Properties PJSC (note 6(i)) Aldar Estate Holding LLC shares acquired through business combination (note 12.6(A))	39,137 12,710,376 <u>473,238</u>
		<u>13,222,751</u>
(iii)	Included in share of profit for the period ended 31 March 2024 and 31 March 2023:	
	(Unaudited) 31 March 2024 AED'000	(Unaudited) 31 March 2023 AED'000
	Gain on increase in equity of an associate*659,048Share of profit for the period253,385	<u>    69,254</u> <u>    69,254</u>

\* During the period, Pure Health Holding PJSC ("Pure Health") acquired 75% shareholding in Sheikh Shakhbout Medical City LLC – OPC ('SSMC') from one of its shareholders for nil consideration. This resulted in an increase in the Group's share of Pure Health net assets by AED 659,048 thousand, which was recognised as an increase in the investment in Pure Health with a corresponding gain.

Included in the interim consolidated statement of profit or loss for the period ended 31 March 2024 and 31 March 2023 is as follows:

	(Unaudited) 31 March 2024 AED'000	(Unaudited) 31 March 2023 AED'000
Gain on partial disposals of investment in associates Share of profit for the period Fair value gain on revaluation of previously held equity interest (note 6(i))	2,999 912,433 <u>461,509</u>	1,213 69,254 
	<u>1,376,941</u>	70,677



### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 7 INVESTMENTS IN FINANCIAL ASSETS

	Notes	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Investments carried at fair value through other			
comprehensive income	7.1	1,481,638	1,391,383
Investments carried at fair value through profit or loss	7.2	77,274,000	60,237,417
Investments carried at amortised cost	7.3	108,733	124,320
		78,864,371	61,753,120

Disclosed in the interim consolidated statement of financial position as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Current Non-current	58,827,371 <u>20,037,000</u>	39,912,437 <u>21,840,683</u>
	<u>78,864,371</u>	<u>61,753,120</u>

The investments are recorded at fair value using the valuation techniques as disclosed in note 21.

### 7.1 Investments carried at fair value through other comprehensive income

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Quoted equity investments Unquoted equity investments	126,817 <u>1,354,821</u>	176,872 <u>1,214,511</u>
	<u>1,481,638</u>	<u>1,391,383</u>

The geographical distribution of investments is as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Inside the UAE Outside the UAE	507,431 <u>974,207</u> 1,481,638	464,237 <u>927,146</u> 

As of 31 March 2024, investment in shares with a fair value of AED 750 thousand (31 December 2023: AED 745 thousand) were held in the name of a related party under common control, for the beneficial interest of the Group.



### 7 INVESTMENTS IN FINANCIAL ASSETS continued

### 7.1 Investments carried at fair value through other comprehensive income continued

Movement in investments in financial assets carried at fair value through other comprehensive income is as follows:

	31 March 2024 (Unaudited)		31 December 2023 (Audited		udited)	
	Debt instruments AED'000	Equity securities AED'000	Total AED'000	Debt instruments AED '000	Equity securities AED'000	Total AED '000
At the beginning of the period / year Acquired in business combinations (note 12.1) Additions Disposals Derecognition of subsidiaries (note 12.4) Transfer to investment in subsidiaries <sup>(i)</sup>	- - - - -	1,391,383 23,382 8,310 (2,059) (294)	1,391,383 23,382 8,310 (2,059) (294)	89,141 2,040 (1,778) (90,504)	1,698,894 399,140 (3,443) (147,929) (13,025)	1,788,035 401,180 (5,221) (238,433) (13,025)
Foreign exchange loss Changes in fair value At the end of the period / year	- 	(9,199) <u>70,115</u> <u>1,481,638</u>	(9,199) <u>70,115</u> <u>1,481,638</u>			

(i) During the period, the Group obtained control over Learn Educational Investment LLC thorough acquiring the remaining 99% ownership interest. Accordingly, the fair value of the previously held interest amounting to AED 294 thousand was transferred to investment in subsidiaries (note 12.1).

### 7.2 Investments carried at fair value through profit or loss

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Quoted equity investments Unquoted equity investments Unquoted debt instruments	44,443,899 31,699,993 <u>1,130,108</u>	47,059,273 12,562,340 <u>615,804</u>
	<u>77,274,000</u>	<u>60,237,417</u>
The geographical distribution of investments is as follows:		
	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Inside the UAE	36,328,827	39,380,125

Inside the UAE Outside the UAE

<u>77,274,000</u> <u>60,237,417</u>

20,857,292

40,945,173



### 7 INVESTMENTS IN FINANCIAL ASSETS continued

### 7.2 Investments carried at fair value through profit or loss continued

Movement in investments in financial assets carried at fair value through profit or loss is as follows:

	31 March 2024 (Unaudited)		31 March 2024 (Unaudited) 31 December 2023 (A		Audited)	
	Debt	Equity		Debt	Equity	
	instruments	securities	Total	instruments	securities	Total
	AED '000	AED'000	AED'000	AED '000	AED '000	AED '000
At the beginning of the period / year	615,804	59,621,613	60,237,417	191,925	56,582,742	56,774,667
Acquired in business combinations (note 12.1)	141	19,308,959	19,309,100	-	-	-
Additions <sup>(i)</sup>	515,169	2,619,921	3,135,090	413,964	5,656,492	6,070,456
Derecognition of subsidiaries (note 12.4)	-	(15,826)	(15,826)	-	(343,085)	(343,085)
Disposals	(4,961)	(795,928)	(800,889)	(1,562)	(4,398,922)	(4,400,484)
Transferred to investment in subsidiaries(ii)	-	(815,193)	(815,193)	-	-	-
Transferred from investment in associates	-	-	-	-	1,287,202	1,287,202
Transferred to investment in associates (note 6)	-	(43,187)	(43,187)	-	-	-
Foreign exchange loss	-	(24,408)	(24,408)	-	(19,304)	(19,304)
Changes in fair value (note 17)	3,955	<u>(3,712,059</u> )	<u>(3,708,104</u> )	11,477	856,488	867,965
At the end of the period / year	<u>1,130,108</u>	<u>76,143,892</u>	<u>77,274,000</u>	<u>615,804</u>	<u>59,621,613</u>	<u>60,237,417</u>

(i) Included within additions is an amount of AED 77,123 thousand, being the fair value of the retained interest in Quantum Wealth Holding SPV Limited at the date on which the Group lost control (i.e. 22 March 2024) (note 12.4).

AED'000
417,554
349,010
37,600
<u>11,029</u>
815,193

### 7.3 Investments carried at amortised cost

(ii) Represents the following:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED '000
Debt instruments	<u>108,733</u>	<u>124,320</u>

Debt instruments are stated at amortised cost using the effective profit rate method.

The geographical distribution of investments is as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED '000
Inside the UAE Outside the UAE	47,499 <u>61,234</u>	47,733 <u>76,587</u>
	<u>108,733</u>	<u>124,320</u>



### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 7 INVESTMENTS IN FINANCIAL ASSETS continued

### 7.3 *Investments carried at amortised cost* continued

Movement in investments in financial assets carried at amortised cost is as follows:

	(Unaudited) 31 March 2024	(Audited) 31 December 2023
	AED'000	AED '000
At the beginning of the period / year	124,320	229,509
Additions	68,203	586,336
Disposals	(54,113)	(652,149)
Reversal of allowance (allowance for) expected credit losses	395 (20.072)	(372)
Foreign exchange loss	(30,072)	(39,004)
At the end of the period / year	<u>    108,733 </u>	124,320
8 INVENTORIES		
	(Unaudited)	(Audited)
	31 March	31 December
	2024	2023
	AED'000	AED '000
Land plots held for sale <sup>(i)</sup>	16,240,359	10,808,105
Real estate properties	2,531,621	2,793,809
Spares and consumables	741,607	803,462
Other finished goods	393,107	328,006
Packing and raw material	440,872	290,025
Food and its related non-food items	170,434	122,003
Household furniture	99,725	114,452
Fish and fish products	27,273	40,281
Animal feed Medical supplies	29,683 26,037	24,116 16,904
Poultry products	20,037	213
Tourity products		
	20,700,974	15,341,376
Goods in transit	5,056	10,819
Work in progress	701,864	80,943
Less: allowance for slow moving inventories	(348,851)	(111,234)
	<u>21,059,043</u>	15,321,904

(i) During the period, Modon Holding PSC *(formerly "Q Holding PSC")*, a subsidiary, acquired a 100% ownership interest in both Oryx Action Restricted Limited and Sahel Restricted Limited, resulting in additions to land plots held for sale of AED 827,000 thousand. In accordance with the requirements of IFRS 3 Business Combinations, the acquisitions were accounted for as asset acquisitions (note 12.3).



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### International Holding Company PJSC

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 8 **INVENTORIES** continued

Movement in allowance for slow moving inventories is as follows:

	(Unaudited)	(Audited)
	31 March	31 December
	2024	2023
	AED'000	AED '000
At beginning of the period / year	111,234	487,127
Acquired in business combinations	234,000	4,100
Charge for the period / year	9,604	57,201
Write-off during the period / year	(12)	(41,598)
Derecognition of subsidiaries	<u>(5,975</u> )	(395,596)
At the end of the period / year	<u>348,851</u>	111,234

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#### 9 DISCONTINUED OPERATIONS AND ASSETS HELD FOR SALE

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Assets held for sale - discontinued operations	683,328	<u>1,348,827</u>
Liabilities directly associated with discontinued operations	<u> </u>	41,986

#### Paragon Malls LLC ("Paragon")

On 31 October 2020, the Group signed a sale and purchase agreement to sell a subsidiary, Paragon Mall LLC. During 2021, a loan amounting to AED 242,422 thousand was settled, in order to meet one of the conditions precedent set in the sale and purchase agreement. As at 31 March 2024, the sale was not completed.

#### Holiday Inn Abu Dhabi ("Holiday Inn")

Holiday Inn Abu Dhabi, a subsidiary classified as held for sale, became part of the Group as a result of the acquisition of Modon Holding PSC *(formerly "Q Holding PSC")* in 2021. Prior to acquisition, the buyer and Modon Holding PSC *(formerly "Q Holding PSC")* entered into a sale and purchase agreement for the sale of Holiday Inn and accordingly, the subsidiary was classified under discontinued operations. The sale of Holiday Inn was not completed at 31 March 2024.

#### Transcend Blocker. INC ("Transcend")

During the prior year, the Group decided to dispose of Transcend Blocker INC., a subsidiary, therefore classifying it under discontinued operations. During the period, the sale was completed on 9 January 2024 and Transcend was disposed (note12.4).

The results of operations of the discontinued subsidiaries were not segregated on the face of the interim consolidated statement of profit or loss, as the amounts are insignificant.



(Auditad)

(Unaudited)

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 10 CASH AND BANK BALANCES

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Cash on hand	38,566	45,112
Bank balances: Current and call accounts Group's bank accounts for clients' deposits <sup>(i)</sup> Term deposits Margin accounts and treasury bills Wakala deposits with Islamic financial institutions Less: allowance for expected credit loss	23,428,637 1,736,922 11,502,052 120,244 490,900 (31,059)	16,618,902 5,485,675 11,142,343 94,242 563,286 (31,001)
Cash and bank balances Less: term deposits and margin accounts with an original maturity of more than three months Less: restricted cash <sup>(ii)</sup> Less: Wakala deposits with Islamic financial institutions Less: Group's bank accounts for clients' deposits Less: bank overdrafts	37,286,262 (3,290,581) (11,099,294) (149,900) (1,736,922) (1,961,757)	33,918,559 (3,335,165) (8,020,227) (242,572) (5,485,675) (787,676)
Add: cash and bank balances attributable to a subsidiary held for sale Cash and cash equivalents	19,047,808 	16,047,244 <u>36,394</u> 16,083,638

- (i) In accordance with the regulations issued by the Emirates Securities and Commodities Authority ("ESCA"), a subsidiary of the Group maintains separate bank accounts for advances received from its customers ("clients' deposits"). The clients' deposits are not available to the Group other than to settle transactions executed on behalf of the customers. Although the use of the clients' deposits by the Group is restricted, they have been presented on the interim consolidated statement of financial position as notified by ESCA.
- (ii) Restricted cash mainly includes an amount of AED 9,948,171 thousand (31 December 2023: AED 6,624,183 thousand), which are deposited into escrow accounts representing cash received from customers against the sale of development properties. The remaining balance of restricted cash mainly represent balances designated against government projects and dividends payable for which separate bank accounts are maintained.

### 11 OTHER EQUITY INSTRUMENTS

Other equity instruments comprise of hybrid equity instruments issued by Aldar Investment Properties LLC, a subsidiary, with a balance of AED 1,815,646 thousand as at 31 March 2024 (2023: AED 1,815,646 thousand) and an advance of AED 3,123,750 thousand received during the period from potential investor by Two Point Zero Group LLC ("Two Point Zero"), a subsidiary, that will be converted into Two Point Zero shares at a future date. The advance does not guarantee any specific yield or return, and the investor will not be able to claim back the advance or any return thereon. Therefore, the advance is classified as an equity instrument in line with the requirements of IAS 32 Financial Instruments: Presentation.

### 12 BUSINESS COMBINATIONS

#### 12.1 Business combination under common control

During the period, the Group acquired the following entities under common control. These acquisitions are excluded from the scope of International Financial Reporting Standard 3 (IFRS 3) "Business Combinations" as these are business combination of entities under common control, given that the Company and the acquired entities are ultimately controlled by the same party before and after the acquisition. The acquisitions have been accounted for in the interim condensed consolidated financial statements using the pooling of interest method, which reflects the economic substance of the transaction. The Group has elected to consolidate the income, expenses, assets and liabilities of acquired entities from the date of acquisition.



### 12 BUSINESS COMBINATIONS continued

#### 12.1 Business combination under common control continued

#### **Two Point Zero Group LLC**

Effective 1 January 2024, the Company acquired 87% equity interest in Two Point Zero Group LLC ("Two Point Zero") for nil consideration. Two Point Zero, a limited liability company registered in Abu Dhabi, is an investment holding company, which at acquisition date, is mainly engaged in investments & funds management, mining, exploration and trading of metals & minerals. From the date of acquisition, Two Point Zero contributed revenue and profit to the Group amounting to AED 612,765 thousand and 527,019 thousand respectively.

#### Learn Educational Investment LLC OPC

Effective 3 January 2024, Palms Sports PJSC, a subsidiary, acquired a 99% equity interest in Learn Educational Investment LLC OPC ("Learn") for nil consideration. Learn is registered in Abu Dhabi and is engaged in educational related services. From the date of acquisition, Learn contributed revenue and loss to the Group amounting to AED 15,162 thousand and AED 704 thousand respectively.

The amounts recognised in respect of the identifiable assets acquired and liabilities assumed are set out below:

	Two Point		
	Zero	Learn	Total
	AED '000	AED '000	AED '000
Assets			
Property, plant and equipment	202,927	52,369	255,296
Intangible assets and goodwill	83,306	-	83,306
Right-of-use assets	57,943	5,331	63,274
Investment properties	894,770	-	894,770
Investment in associates and joint ventures	67,376	-	67,376
Investment in financial assets carried at fair value through			
other comprehensive income	23,382	-	23,382
Investment in financial assets carried at fair value through profit or loss	19,309,100	-	19,309,100
Loans receivable	8,280,398	-	8,280,398
Inventories	11,060	-	11,060
Trade and other receivables	2,052,711	37,024	2,089,735
Due from related parties	472,245	3	472,248
Assets held for sale	164,763	-	164,763
Cash and bank balances	3,541,067	1,668	3,542,735
	<u>35,161,048</u>	<u>96,395</u>	<u>35,257,443</u>
Liabilities			
Employees' end of service benefits	5,571	3,794	9,365
Lease liabilities	60,158	5,508	65,666
Borrowings	10,425,716	39,241	10,464,957
Loans from related parties	1,011,000		1,011,000
Deferred tax liabilities	4,472	-	4,472
Due to related parties	266,013	2,702	268,715
Liabilities directly associated with assets held for sale	28,764	2,702	28,764
Trade and other payables	772,135	46,723	818,858
Trade and outer payables	112,135	40,725	010,000
	<u>12,573,829</u>	<u>97,968</u>	<u>12,671,797</u>
N-44-(1-1-1-1-1-4)	22 287 210	(1 572)	22 585 646
Net assets (liabilities)	22,587,219	(1,573)	22,585,646
Less: non-controlling interest	<u>(3,638,627</u> )	337	(3,638,290)
Proportionate share of identifiable net assets acquired	18,948,592	(1,236)	18,947,356
Previously held equity interest transferred from investment in			
financial assets (note 7.1)		(294)	(294)
Merger, acquisition and other reserves	<u>18,948,592</u>	<u>(1,530</u> )	<u>18,947,062</u>



### 12 BUSINESS COMBINATIONS continued

#### 12.2 Acquisitions under IFRS 3 Business Combination

During the period, the Group acquired the following entities, which were accounted for using the acquisition method under IFRS 3 Business Combination:

### **Deco Vision Company – WLL**

Effective 1 January 2024, ESG Capital Holding LLC, a subsidiary, acquired an additional 40% equity interest in Deco Vision Company – WLL ("Deco Vision"), previously accounted for as investment in associate, for consideration of AED 61,381 thousand, thereby increasing the Group's ownership to 85%. The fair value of the previously held equity interest in Deco Vision, on the date of obtaining control, amounted to AED 69,054 thousand. Deco Vision is a limited liability company, registered in Abu Dhabi and is engaged in retail sale of wallpaper, decor & partitions material, interior design implementation works and management services. From the date of acquisition, Deco Vision contributed revenue and profit to the Group amounting to AED 93,519 thousand and AED 17,243 thousand respectively.

### L Capital KDT Ltd

Effective 1 January 2024, ADMO Lifestyle Holding Limited, a subsidiary, acquired a 99.1% equity interest in L Capital KDT Ltd ("L Capital") for consideration of AED 190,815 thousand. L Capital is a limited company, registered in Mauritius, and is engaged in sale of food and beverages. From the date of acquisition, L Capital contributed revenue and profit to the Group amounting to AED 64,080 thousand and 10,091 thousand respectively.

#### Fly Victor Holding Ltd

Effective 1 January 2024, Serenity Aviation Holding LLC, a subsidiary, acquired a 100% equity interest in Fly Victor Holding ("Fly Victor") for consideration of AED 53,498 thousand. Fly Victor is a limited company, registered in United Kingdom, and is engaged in private aviation services. From the date of acquisition, Fly Victor contributed revenue and loss to the Group amounting to AED 42,556 thousand and 2,758 thousand respectively.

#### **Alpha Mind Holding Limited**

Effective 31 January 2024, ADMO Lifestyle Holding Limited, a subsidiary, acquired a 51% equity interest in Alpha Mind Holding Limited ("Alpha Mind") for consideration of AED 179,135 thousand. Alpha Mind is a limited company, registered in Abu Dhabi, and is engaged in sale of food and beverages. From the date of acquisition, Alpha Mind contributed revenue and profit to the Group amounting to AED 50,064 thousand and AED 1,062 thousand respectively. If the acquisition had taken place at the beginning of the period, Alpha Mind would have contributed revenue and profit to the Group amounting to AED 713 thousand respectively.

#### Al Manal Dental Centre LLC

Effective 31 January 2024, Sky Light Corporate Management LLC, a subsidiary, acquired a 70% equity interest in Al Manal Dental Centre LLC ("Al Manal") for consideration of AED 7,000 thousand. Al Manal is a limited liability company, registered in Abu Dhabi and is engaged in provision of dental services. From the date of acquisition, Al Manal contributed revenue and loss to the group amounting to AED 314 thousand and AED 428 thousand respectively. If the acquisition had taken place at the beginning of the period, Al Manal would have contributed revenue and loss to the group amounting to AED 1,416 thousand respectively.

### Modon Properties PJSC, Abu Dhabi National Exhibition Company (ADNEC) PJSC and MIZA Investments LLC ("Miza")

Effective 27 February 2024, Modon Holding PSC *(formerly "Q Holding PSC")*, a subsidiary, acquired a 100% equity interest in Modon Properties PJSC ("Modon"), Abu Dhabi National Exhibitions Company (ADNEC) PJSC ("ADNEC"), MIZA Investments LLC ("Miza") and other real estate assets (note 12.3) for a consideration in the form of 9,491,481 thousand new shares of Modon Holding PSC issued as follows:

- 3,162,677 thousand shares were issued to IHC Real Estate Holding LLC, a subsidiary, in return of acquiring its 49% ownership interest in Modon. The Group's fair value of the previously held interest (i.e. 49% of Modon) on transaction date amounted to AED 13,141,968 thousand.



### 12 BUSINESS COMBINATIONS continued

#### 12.2 Acquisitions under IFRS 3 Business Combination continued

### Modon Properties PJSC, Abu Dhabi National Exhibition Company (ADNEC) PJSC and MIZA Investments LLC ("Miza") continued

- 6,328,804 thousand shares were issued to a third party, in return of acquiring 51% ownership interest in Modon, 100% ownership interest in both ADNEC and Miza, and other real estate assets. The consideration has been allocated to the acquired businesses as follows:

Modon	AED 9,513,205 thousand
ADNEC	AED 7,950,037 thousand
Other assets	AED 827,000 thousand (note 12.3)

No consideration has been allocated against Miza.

#### Modon:

Modon Properties PJSC is a private joint stock company registered in Abu Dhabi and is engaged in real estate development and the sale and investment in real estate in the UAE. From the date of acquisition, Modon contributed revenue and profit to the Group amounting to AED 45,427 thousand and AED 24,206 thousand respectively. If the acquisition had taken place at the beginning of the period, Modon would have contributed revenue and profit to the Group amounting to AED 66,534 thousand respectively.

#### ADNEC:

ADNEC is a private joint stock company registered in Abu Dhabi and is engaged in operating venues for international and local exhibitions events in the UAE and London including provision of catering at exhibitions and third parties. It has ownership in hotels, and is engaged in tourism business, media, protocol, production and rigging, and consultancy services. From the date of acquisition, ADNEC contributed revenue and profit to the Group amounting to AED 296,216 thousand and AED 20,263 thousand respectively. If the acquisition had taken place at the beginning of the period, ADNEC would have contributed revenue and profit to the Group amounting to AED 980,543 thousand and AED 109,098 thousand respectively.

#### Miza:

Miza Investments LLC is a limited liability company registered in Abu Dhabi and is currently engaged in development activities within the Mina Zayed region of Abu Dhabi. The Government has mandated MIZA to develop the Mina Zayed area while maintaining low commercial rates. From the date of acquisition, Miza has not contributed any revenue and profit to the Group.

#### **Derby Group Holding Ltd.**

Effective 1 March 2024, Sirius International Holding Limited, a subsidiary, acquired a 70% equity interest in Derby Group Holding Ltd. ("Derby") for consideration of AED 99,310 thousand. Derby is a limited company, registered in Abu Dhabi and is engaged in debt collection, marketing and other ancillary activities. From the date of acquisition, Derby contributed revenue and profit to the Group amounting to AED 28,273 thousand and AED 1,813 thousand respectively. If the acquisition had taken place at the beginning of the period, Derby would have contributed revenue and profit to the Group amounting to AED 5,706 thousand respectively.

#### **Backlite Media LLC**

Effective 1 March 2024, MG Communication Holding LLC, a subsidiary, acquired a 100% equity interest in Backlite Media LLC ("Backlite") for consideration of AED 468,728 thousand. Backlite is a limited liability company, registered in Dubai, and is engaged in provision of outdoor media solutions. From the date of acquisition, Backlite contributed revenue and profit to the Group amounting to AED 29,138 thousand and AED 11,695 thousand respectively. If the acquisition had taken place at the beginning of the period, Backlite would have contributed revenue and profit to the Group amounting to AED 19,346 thousand respectively.



### 12 BUSINESS COMBINATIONS continued

#### 12.2 Acquisitions under IFRS 3 Business Combination continued

#### **United Trans General Trading LLC**

Effective 1 March 2024, Easy Lease Motorcycle Rentals PSC, a subsidiary, acquired a 60% equity interest in United Trans General Trading LLC ("United Trans") for consideration of AED 17,018 thousand. United Trans is a limited liability company, registered in Dubai and is engaged in trains and railway construction & fabrication, trains spare parts trading & maintenance and security systems & equipment trading. From the date of acquisition, United Trans contributed revenue and profit to the Group amounting to AED 7,094 thousand and AED 5,227 thousand respectively. If the acquisition had taken place at the beginning of the period, United Trans would have contributed revenue and profit to the Group amounting to AED 4,764 thousand respectively.

#### **Mopani Copper Mines PLC**

Effective 20 March 2024, Delta Mining Ltd, a subsidiary, acquired a 51% equity interest in Mopani Copper Mines PLC ("Mopani") for consideration of AED 2,276,950 thousand. Mopani is a public limited company, registered in the Republic of Zambia, and is engaged in mining, production and marketing of copper. From the date of acquisition, Mopani contributed revenue and loss to the Group amounting to AED 79,241 thousand and AED 2,504 thousand respectively. If the acquisition had taken place at the beginning of the period, Mopani would have contributed revenue and loss to the Group amounting to AED 321,051 thousand respectively.

#### **Infraports Holding Ltd**

Effective 31 March 2024, Sirius International Holding Limited, acquired a 60% equity interest in Infraports Holding Ltd. ("Infraports") for consideration of AED 31,206 thousand. Infraports is a limited company, registered in Abu Dhabi and is engaged in navigation, surveillance, meteorological systems and other airport services. If the acquisition had taken place at the beginning of the period, Infraports would have contributed revenue and loss to the Group amounting to AED 11,849 thousand and AED 2,097 thousand respectively.



#### 12 BUSINESS COMBINATIONS continued

### 12.2 Acquisitions under IFRS 3 Business Combination continued

#### Assets acquired and liabilities assumed

The fair values of the identifiable assets and liabilities of the acquired entities as at the date of acquisition were as follows:

	Deco Vision AED '000	L Capital AED '000	Fly Victor AED'000	Alpha Mind AED '000	Al Manal AED '000	Modon AED'000	ADNEC AED '000	Miza AED '000	Derby AED'000	Backlite AED'000	United Trans AED '000	Mopani AED '000	Infraports AED '000	Total AED'000
Assets Property, plant and equipment Intangible assets Right-of-use assets Investment properties Investment in associates and joint ventures	250 33,319 7,102	18,633 109,971 59,734 - 704	698 16,914 69	138,277 2,672 29,049	2,285 1,086 1,589	14,397 4,573 3,326 22,701,744	5,634,481 329,189 206,819 1,859,661 848,737	204,429	12,269 1,250 3,054 12,495	62,198 - 399,747 -	64 2,551	3,309,888	376 5,263 515 - 327	9,398,245 504,237 713,555 24,573,900 849,768
Inventories Deferred tax assets Due from related parties Trade and other receivables	20,467 121,681	4,943	762 19,497	7,596 36,293 34,081	641 	3,813,645 32,589 2,845,754	615,237 315,624 1,413,046	420	7,954 102,280	89,031	8,465	585,308 1,469,173 253,705	328 6,783 57,907	5,027,698 315,624 1,574,021 4,979,298
Contract assets Cash and bank balances	106,463	30,591	<u>30,778</u>	17,100		852,000	1,407,356	437,124	13,127	52,333	672	807,950	34,710 20,838	34,710 <u>3,776,500</u>
Total assets	289,282	257,643	<u>68,718</u>	265,068	<u>6,133</u>	30,268,028	12,630,150	<u>641,973</u>	152,429	603,309	<u>11,752</u>	6,426,024	127,047	<u>51,747,556</u>
Liabilities Employees' end of service benefits Borrowings Lease liabilities Due to related parties Deferred tax liabilities Contract liabilities Trade and other payables	3,886 28,555 2,999 <u>136,551</u>	66,365 444 6,206 40,783	76 - 1,539 <u>34,533</u>	1,918 29,747 43,203 - 101,319	19 1,600 - - 562	6,353 33,814 3,244 35,573 - - - - - -	73,630 878,555 269,374 693,773 1,879,263	126 - 1,045 - - -	8,371 25,046 2,975 2,604 	2,608 487,288 	880 2,605 	29,428 1,578,433 477,425 - - - - - -	4,862 26,997 518 29 12,233 51,930	132,157 2,542,845 863,716 588,434 698,755 18,439 7,539,348
Total liabilities	<u>171,991</u>	<u>113,798</u>	36,148	176,187	<u>2,181</u>	3,502,147	3,794,595	<u>641,973</u>	95,818	580,627	8,567	3,163,093	96,569	12,383,694
Net assets Less: non-controlling interests	117,291	<b>143,845</b> 12,121	32,570	<b>88,881</b> (15,781)	3,952	26,765,881	<b>8,835,555</b> (69,376)	-	56,611	22,682	3,185	3,262,931	<b>30,478</b> (1,076)	<b>39,363,862</b> (74,112)
Total identifiable net assets at fair value	<u>117,291</u>	<u>155,966</u>	32,570	73,100	<u>3,952</u>	26,765,881	8,766,179	<u> </u>	56,611	22,682	3,185	3,262,931	29,402	39,289,750
Proportionate share of identifiable net assets acquired Goodwill arising on acquisition Gain on bargain purchase	99,697 30,738	154,562 36,253	32,570 20,928	37,281 141,854	2,766 4,234	26,765,881 (4,110,708)	8,766,179	- - 	39,628 59,682	22,682 446,046	1,911 15,107	1,664,095 612,855	17,641 13,565	37,604,893 1,381,262 (4,926,850)
Purchase consideration	130,435	<u>190,815</u>	53,498	179,135	7,000	22,655,173	7,950,037	<u> </u>	99,310	468,728	17,018	2,276,950	31,206	34,059,305
Non-controlling interest on acquisition	17,594	<u>(10,717</u> )	<u> </u>	<u> </u>	<u>1,186</u>	<u> </u>	69,376		16,983	<u> </u>	1,274	<u>1,598,836</u>	12,837	1,758,969

The net assets recognised are based on a provisional assessment of their fair values as at the acquisition date. The Group will finalise the purchase price allocation exercise of the acquisitions before the end of 2024.



#### 12 BUSINESS COMBINATIONS continued

#### 12.2 Acquisitions under IFRS 3 Business Combination continued

#### Details of purchase consideration on acquisitions is as follows:

	Deco Vision AED '000	L Capital AED '000	Fly Victor AED '000	Alpha Mind AED '000	Al Manal AED '000	Modon AED'000	ADNEC AED'000	Miza AED '000	Derby AED '000	Backlite AED '000	United Trans AED '000	Mopani AED '000	Infraports AED'000	Total AED'000
Cash paid for the acquisition Consideration payable Contingent consideration <sup>(i)</sup> Fair value of previously held equity interest	61,381	190,815	53,498	179,135	7,000	-	- -	- -	68,500 30,810	468,728	15,000 2,018	807,950 1,469,000	31,206	1,761,507 1,590,706 32,828
transferred from investment in associates and joint venture (note 6) Fair value of consideration transferred <sup>(ii)</sup>	69,054					13,141,968 <u>9,513,205</u>	- <u>7,950,037</u>		- 					13,211,022 <u>17,463,242</u>
Total purchase consideration	<u>130,435</u>	<u>190,815</u>	<u>53,498</u>	<u>179,135</u>	<u>7,000</u>	22,655,173	7,950,037		<u>99,310</u>	468,728	17,018	2,276,950	31,206	<u>34,059,305</u>

(i) Contingent consideration represents the following:

- For the acquisition of Derby, an additional cash consideration of AED 36,750 thousand is to be paid to the previous owner, subject to Derby achieving a minimum net profit of AED 21,000 for each of the years ending 31 December 2023 and 31 December 2024. As at the acquisition date, the contingent consideration with an estimated fair value of AED 30,810 thousand was recorded, as it is highly probable that the targeted profits will be achieved.
- For the acquisition of United Trans, an additional cash consideration of AED 3,000 thousand is to be paid to the previous owner, subject to United Trans achieving a minimum net profit of AED 35,000 in the next five years. As at the acquisition date, the contingent consideration with an estimated fair value of AED 2,018 thousand was recorded, as it is highly probable that the targeted profit will be achieved.
- (ii) Modon Holding PSC (formerly "Q Holding PSC"), a subsidiary, issued 9,491,481 thousand new shares at a fair value of AED 27,430,381 thousand, of which 6,328,804 shares with a fair value of AED 18,290,242 thousand were issued to a third party as a form of consideration. The non-controlling interest share of the newly issued shares amounted to AED 16,104,876 thousand.

#### Analysis of cashflows on acquisitions is as follows:

	Deco Vision AED '000	L Capital AED '000	Fly Victor AED '000	Alpha Mind AED '000	Al Manal AED '000	Modon AED'000	ADNEC AED '000	Miza AED '000	Derby AED '000	Backlite AED '000	United Trans AED '000	Mopani AED '000	Infraports AED'000	Total AED '000
Cash paid for the acquisition Net cash acquired on business combination	61,381 <u>(106,463</u> )	190,815 (30,591)	53,498 (30,778)	179,135 <u>(17,100</u> )	_(168)		( <u>1,407,356</u> )	( <u>437,124</u> )	<u>(13,127</u> )	468,728 (52,333)	(672)	807,950 <u>(807,950</u> )	( <u>20,838</u> )	1,761,507 (3,776,500)
Acquisition of operating business – net of cash paid (acquired) (included in cash flows from investing activities) Transaction costs of the acquisition	(45,082)	160,224	22,720	162,035	(168)	(852,000)	(1,407,356)	(437,124)	(13,127)	416,395	(672)	-	(20,838)	(2,014,993)
(included in cash flows from operating activities)	120	3,947		2,233		3,979	<u> </u>		528	58		10,378	<u> </u>	21,959
Net cash (acquired) paid on acquisition	<u>(44,962</u> )	<u>164,171</u>	22,720	164,268	<u>(168</u> )	<u>(848,021</u> )	( <u>1,407,356</u> )	( <u>437,124</u> )	( <u>12,599</u> )	416,453	<u>(672</u> )	10,378	( <u>20,122)</u>	<u>(1,993,034</u> )



### 12 BUSINESS COMBINATIONS continued

#### 12.3 Acquisitions of assets

During the period, the Group acquired the following entities, which are accounted for as asset acquisitions, since substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset. The details of the assets acquired are as follows:

	Oryx Action	Sahel	
	Restricted Limited	Restricted Limited	Total
	AED '000	AED '000	AED '000
Inventories* (note 8)	<u>227,000</u>	600,000	827,000
Net assets acquired at fair value Less: purchase consideration	<b>227,000</b> ( <u>227,000</u> )	<b>600,000</b> ( <u>600,000</u> )	<b>827,000</b> ( <u>827,000</u> )
	_	_	_

\* The real estate assets acquired are partial developed and undeveloped land parcels in UAE and Egypt, which are recorded as inventories. The fair value of Oryx Action Restricted Limited land acquired amounted to AED 300,000 thousand (note 8), which is stated above as net of trade and other payables of AED 73,000 thousand.

### 12.4 Derecognition of subsidiaries

During the period, the Group derecognised the following subsidiaries, that were previously classified as discounted operations held for sale:

#### **Transcend Blocker, INC**

During 2023, the Group entered into a sale and purchase agreement with a buyer for the sale of Transcend Blocker, INC ("Transcend"), resulting in its classification as discontinued operations held for sale (note 9). The disposal was completed during the period with effect from 9 January 2024, being the date control of Transcend was passed to the acquirer, for a total consideration of AED 631,529 thousand.

#### **Quantum Wealth Holding SPV Limited**

Quantum Wealth Holding SPV Limited ("Quantum"), a subsidiary classified as held for sale, became part of the Group as a result of the acquisition of Two Point Zero Group LLC (note 6.1). During the period, the sale of 34.39% ownership interest in Quantum was completed with an effective date of 22 March 2024. The fair value of retained interest in Quantum amounting to AED 77,123 thousand was classified as investment in financial assets carried at fair value through profit or loss (note 7.2).



### 12 BUSINESS COMBINATIONS continued

### 12.4 Derecognition of subsidiaries continued

The carrying value of the identifiable assets and liabilities derecognised are as follows:

	Transcend AED'000	Quantum AED'000	Total AED'000
Assets			
Property, plant and equipment	-	1,702	1,702
Intangible assets	-	51,428	51,428
Right-of-use assets	-	2,793	2,793
Investment in associates and joint ventures	626,061	-	626,061
Deferred tax assets	5,093	-	5,093
Trade and other receivables	-	3,916	3,916
Cash and bank balances	34,346	92,849	127,195
Total assets	<u>665,500</u>	<u>152,688</u>	<u>818,188</u>
Liabilities			
Lease liabilities	-	2,768	2,768
Trade and other payables	33,971	16,302	50,273
Total liabilities	33,971	19,070	53,041
Net assets	631,529	133,618	765,147
Less: non-controlling interest		(1,074)	(1,074)
Net assets attributable to the owners	631,529	132,544	764,073
Consideration received	<u>631,529</u>	156,449	<u>787,978</u>
Gain on derecognition (A)	<u> </u>	23,905	23,905

Further during the period, the Group derecognised the following subsidiary:

#### **Apex Investments PSC**

Effective 30 January 2024, Ghitha Holding PJSC, a subsidiary, lost control over Apex Investment PSC ("Apex") due to the disposal of 3% shareholding against a cash consideration of AED 213,192 thousand and losing majority in the board. The retained shareholding interest of 48.5% was classified as an investment in associate at its fair value on the date of loss of control amounting to AED 3,446,901 thousand (note 6).



### 12 BUSINESS COMBINATIONS continued

### 12.4 Derecognition of subsidiaries continued

The carrying value of the identifiable assets and liabilities derecognised on the respective dates are as follows:

	Apex AED'000
Assets	
Property, plant and equipment	346,769
Intangible assets and goodwill	6,911
Right-of-use assets	16,065
Investment in associates and joint ventures <sup>(i)</sup>	44,861
Investments carried at fair value through other comprehensive income <sup>(i)</sup>	145,261
Investments carried at fair value through profit or loss <sup>(i)</sup>	442,560
Inventories	75,462
Due from related parties	186,413
Trade and other receivables	256,836
Cash and bank balances	681,472
Total assets	<u>2,202,610</u>
Liabilities	
Employees' end of service benefits	8,324
Lease liabilities	1,532
Borrowings	14,142
Deferred tax liabilities	619
Due to related parties	61,692
Trade and other payables	164,234
Total liabilities	250,543
Net assets	1,952,067
Less: non-controlling interest	(946,626)
	<u>() () () () () () () () () () () () () (</u>
Net assets attributable to the owners	1,005,441
Consideration received	<u>3,660,093</u>
Gain on derecognition (B)	<u>2,654,652</u>
Total gain on derecognition (A+B)	<u>2,678,557</u>

(i) Included within Apex's investment in associates and joint ventures ("Associates & JV's"), investments carried at fair value through other comprehensive income ("FVTOCI") and investments carried at fair value through profit or loss ("FVTPL"), are shareholding in certain subsidiaries on Group level. Accordingly, the loss of control over Apex, increased the Group's non-controlling interest in the following subsidiaries (note 12.5(A)).

	Associates & JV's AED'000	FVTOCI AED'000	FVTPL AED'000	Total AED'000
Modon Holding PSC (formerly "Q Holding PSC")	-	136,904	352,875	489,779
Multiply Group PJSC	-	-	57,800	57,800
Reem Ready Mix LLC	25,949	-	-	25,949
Alpha Dhabi Holding PJSC	-	6,298	10,447	16,745
Pure Health Holding PJSC (associate)	-	-	5,612	5,612
Others (non-subsidiaries and non-associates)	<u>18,912</u>	2,059	15,826	36,797
	<u>44,861</u>	<u>145,261</u>	<u>442,560</u>	<u>632,682</u>



### 12 BUSINESS COMBINATIONS continued

#### 12.4 Derecognition of subsidiaries continued

Details of consideration received on derecognition of subsidiaries is as follows:

	Transcend AED'000	Apex AED'000	Quantum AED'000	Total AED'000
Cash received from sale	322,080	213,192	79,326	614,598
Fair value of in-kind consideration received*	309,449	-	-	309,449
Fair value of retained interest in Apex (note 6)	-	3,446,901	-	3,446,901
Fair value of retained interest in Quantum (note 7.2)			77,123	77,123
Total consideration received	<u>631,529</u>	<u>3,660,093</u>	<u>156,449</u>	<u>4,448,071</u>

\* Represents the fair value of 49% ownership interest in Enersol RSC Ltd received as part of the disposal of Transcend, which is classified as an investment in joint venture (note 6).

#### The net cash flows generated from the sale of the above subsidiaries are as follows:

	Transcend	Apex	Quantum	Total
	AED'000	AED '000	AED '000	AED'000
Cash received from sale	322,080	213,192	79,326	614,598
Cash sold as part of the sale	<u>(34,346</u> )	(681,472)	<u>(92,849</u> )	<u>(808,667</u> )
Net cash inflow (outflow)	<u>287,734</u>	<u>(468,280</u> )	<u>(13,523</u> )	<u>(194,069</u> )

The results of the operations of the above mentioned disposed subsidiaries were not segregated on the face of the interim consolidated statement of profit or loss, as the amounts are insignificant.

#### 12.5 Reduction in shareholding of subsidiaries without a loss of control

#### (A) Partial disposal of shareholding in subsidiaries due to derecognition of a subsidiary

During the period, as a result of the derecognition of Apex Investment PSC (note 12.4), the Group's shareholding in certain subsidiaries reduced (i.e. shareholding interest held by Apex in subsidiaries of the Group). Following is a summary of the reduction in shareholding:

	Alpha Dhabi Holding PJSC	Modon Holding PSC	Multiply Group PJSC	Reem Ready Mix LLC	Total
Reduction in shareholding (%)	0.005%	1.01%	0.12%	20%	
Carrying value of the shareholding disposed-off (AED'000)	2,310	137,841	21,334	4,196	165,681
Less: fair value of disposed shareholding (AED '000)	(16,745)	<u>(489,779</u> )	( <u>57,800</u> )	( <u>25,949</u> )	( <u>590,273</u> )
Difference recognised directly in merger, acquisition and other reserves (AED '000)	l <u>(14,435</u> )	<u>(351,938</u> )	<u>(36,466</u> )	( <u>21,753</u> )	( <u>424,592</u> )



### 12 BUSINESS COMBINATIONS continued

### 12.5 Reduction in shareholding of subsidiaries without a loss of control continued

#### (B) Partial disposal of shareholding in a subsidiary against consideration

During the period, Modon Holding PSC *(formerly "Q Holding PSC")* issued new shares to a third party as a consideration to acquire businesses, which diluted the Group's shareholding in Modon Holding PSC *(formerly "Q Holding PSC")*. Following is a summary of the reduction in shareholding:

	Modon Holding PSC
Reduction in shareholding (%)	30.38%
Carrying value of the shareholding disposed-off ( <i>AED</i> '000) Less: consideration received ( <i>AED</i> '000)	4,116,127 ( <u>11,325,505</u> )
Difference recognised directly in merger, acquisition and other reserves (AED '000)	<u>(7,209,378</u> )

Further, the Group's shareholding in the following subsidiaries decreased, as a result of the dilution in the Group's ownership in Modon Holding PSC *(formerly "Q Holding PSC")*. Following is a summary of the reduction in shareholding:

	Multiply Group PJSC	Aldar Properties PJSC	Total
Reduction in shareholding (%)	0.03%	0.07%	
Carrying value of the shareholding disposed-off (AED'000)	<u>8,375</u>	23,619	<u>31,994</u>
Difference recognised directly in merger, acquisition and other reserves (AED '000)	<u>8,375</u>	<u>23,619</u>	<u>31,994</u>

#### (C) Partial disposal of shareholding in a subsidiary due to reorganisation

During the period, the Group transferred a portion of its shareholding in Lunate Holding RSC Limited to a related party under common control. Following is a summary of the reduction in shareholding, with corresponding increase in non-controlling interest:

	Lunate Holding RSC Limited
Reduction in shareholding (%)	22%
Carrying value of the shareholding disposed-off (AED '000)	<u>221,974</u>
Difference recognised directly in merger, acquisition and other reserves (AED'000)	<u>221,974</u>

The decrease in shareholding of the above subsidiaries resulted in an increase in non-controlling interest by AED 4,535,776 thousand.



### 12 BUSINESS COMBINATIONS continued

#### 12.6 Increase in shareholding of subsidiaries (acquisition of NCI)

#### (A) Increase of shareholding in subsidiaries due to business combination

During the period, the Group's shareholding in certain subsidiaries increased as a result of business combinations. Following is the summary of the increase in shareholding:

	Alpha Dhabi Holding PJSC	Aldar Properties PJSC	Modon Holding PSC	Multiply Group PJSC	Aldar Estates Holding LLC	Total
Increase in shareholding (%)	0.03%	0.06%	1.42%	1.02%	17.45%	
Carrying value of the shareholding acquired ( <i>AED</i> '000) Less: fair value of shareholding	13,924	17,032	193,898	296,107	203,947	724,908
acquired (AED '000)	( <u>37,600</u> )	( <u>11,029</u> )	( <u>349,010</u> )	( <u>417,554</u> )	( <u>473,238</u> )	( <u>1,288,431</u> )
Difference recognised directly in merger, acquisition and other reserves (AED'000)	( <u>23,676</u> )	<u> </u>	( <u>155,112</u> )	( <u>121,447</u> )	( <u>269,291</u> )	<u>(563,523</u> )

#### (B) Increase of shareholding in subsidiaries against cash consideration

During the period, the Group increased its shareholding in the following subsidiaries for a total consideration of AED 99,119 thousand. Following is the summary of the increase in shareholding:

	Vision Furniture & Decoration Factory LLC	Multiply Group PJSC	Al Ain Farms for Livestock Production	Total
Increase in shareholding (%)	40%	0.002%	12%	
Carrying value of the shareholding acquired (AED'000) Less: cash consideration paid (AED'000)	20,579 ( <u>37,619</u> )	386 (500)	87,485 ( <u>61,000</u> )	108,450 <u>(99,119</u> )
Difference recognised directly in merger, acquisition and other reserves (AED'000)	( <u>17,040</u> )	<u>(114</u> )	<u>26,485</u>	<u>9,331</u>

(C) Increase of shareholding in subsidiaries against consideration

During the period, the Group increased its shareholding in Modon Holding PSC *(formerly "Q Holding PSC")* by 19.35% as a result of transferring its 49% shareholding in Modon Properties PJSC. Following is the summary of the increase in shareholding:

	Modon Holding PSC
Increase in shareholding (%)	19.35%
Carrying value of the shareholding acquired (AED '000) Less: consideration (AED '000)	2,621,537 ( <u>9,140,139</u> )
Difference recognised directly in merger, acquisition and other reserves (AED'000)	( <u>6,518,602</u> )

The increase in shareholding of the above subsidiaries resulted in a decrease in non-controlling interest by AED 3,454,895 thousand.



# 13 SHARE CAPITAL

	(Unaudited)	(Audited)
	31 March	31 December
	2024	2023
	AED'000	AED '000
Authorised, issued and fully paid		
2,193,540 thousand shares of AED 1 each		
(31 December 2023: 2,193,540 thousand shares of AED 1 each)	<u>2,193,540</u>	<u>2,193,540</u>

### 14 RELATED PARTY BALANCES AND TRANSACTIONS

The Group enters into transactions with companies and entities that fall within the definition of a related party as contained in the International Accounting Standard (IAS) 24 *Related Party Disclosures*. These represent transactions with related parties, i.e. shareholders, associates, affiliates, directors and key management personnel of the Group, and entities controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

#### 14.1 Balances

Balances with related parties included in the interim consolidated statement of financial position are as follows:

	(Unaudited) 31 March 2024	(Audited) 31 December 2023
Due from related parties:	AED '000	AED '000
Current:		
Entities under common control	846,098	564,200
Joint ventures	584,114	302,072
Joint operations	243	234
Associates	596,633	232,507
Entities managed by key management personnel	605,319	635,298
Ultimate Parent	4,114	4,161
Other related parties	916,150	826,618
Less: allowance for expected credit losses on current portion	3,552,671 (746,798) 2,805,873	2,565,090 (737,493) 1,827,597
Non-current:		
Joint ventures Entities under common control <sup>(i)</sup>	212,278 951	210,999 951
Less: allowance for expected credit losses on non-current portion	213,229 (212,278)	211,950 (210,999)
	<u> </u>	951
Total due from related parties, net	<u>2,806,824</u>	<u>1,828,548</u>

(i) This balance pertains to retention receivables on contracts signed with related parties.



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

# 14 RELATED PARTY BALANCES AND TRANSACTIONS continued

### 14.1 Balances continued

Loans to related parties:	Nature of relationship	Interest rate	Instalment	Maturity	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Related party loan 1	Joint venture	10.5%	Quarterly	September 2031	613,145	616,505
Related party loan 2	Joint venture	3%	Bullet payment	January 2024	-	1,400
Related party loan 3	Other related party	3%	Bullet payment	December 2024	4,300	4,300
Related party loan 4 <sup>(i)</sup>	Joint venture	15%	Bullet payment	March 2030	69,961	
					<u>687,406</u>	622,205

(i) The loan was acquired during the period as part of a business combination.

Disclosed in the interim consolidated statement of financial position as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED '000
Non-current	683,106	616,505
Current	4,300	5,700
	<u>687,406</u>	622,205
	(Unaudited)	(Audited)
	31 March	31 December
	2024	2023
Due to related parties:	AED'000	AED '000
Current:		
Entities under common control	893,454	595,373
Joint ventures	3,479	11,181
Associates	990,420	74,962
Entities managed by key management personnel	86,926	81,945
Ultimate Parent	1,934	2,418
Other related parties	564,348	583,014
	<u>2,540,561</u>	<u>1,348,893</u>
Non-current:		
Ultimate Parent	2,520	2,520
Total due to related parties	<u>2,543,081</u>	<u>1,351,413</u>



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

## 14 RELATED PARTY BALANCES AND TRANSACTIONS continued

#### 14.1 Balances continued

					(Unaudited)	(Audited)
					31 March	31 December
		Interest			2024	2023
Loans from related parties:	Nature of relationship	rate	Instalment	Maturity	AED'000	AED '000
Related party loan 1	Ultimate Parent	5%	Annually	December 2026	32,185	31,785
Related party loan 2	Other related party	2.5%	Monthly	May 2026	31,575	34,860
Related party loan 3	Entity under common control	Interest free	Bullet payment	On demand	13,300	13,300
Related party loan 4(i)	Other related party	2.5%	Semi-annually	June 2029	-	78,571
Related party loan 5	Other related party	13%	Monthly	April 2024	433	1,662
Related party loan 6(ii)	Other related party	3M EBIOR+1.65%	Semi-annually	December 2024	400,000	-
Related party loan 7(ii)	Other related party	2.92%	2 equal instalments	September 2025	611,000	-
Related party loan 8	Entity managed by key		•	•		
	management personnel	7%	Bullet payment	February 2033	1,622,371	
					2,710,864	

- (i) Prior to its acquisition by the Group, Al Ain Farms for Livestock Production, obtained a loan from one of its existing shareholders, Abu Dhabi Fund for Development. During the period, Abu Dhabi Fund for Development is no longer classified as a related party, due to disposing its entire shareholding interest in Al Ain Farm to the Group.
- (ii) The loans were acquired during the period as part of a business combination.

Disclosed in the interim consolidated statement of financial position as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Non-current Current	2,277,796 	122,118 <u>38,060</u>
	<u>2,710,864</u>	

### 14.2 Transactions

During the period, the Group entered into the following transactions with related parties:

	Three months period ended	
	(Unaudited)	(Unaudited)
	31 March	31 March
	2024	2023
	AED'000	AED '000
Revenue:		
Entities under common control	351,983	135,776
Joint ventures	107,072	146,166
Joint operations	16,565	-
Associates	1,386,685	8,992
Entities managed by key management personnel	21,048	15,733
Other related parties	604,605	132,748
	<u>2,487,958</u>	<u>439,415</u>



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

### 14 RELATED PARTY BALANCES AND TRANSACTIONS continued

### 14.2 Transactions continued

	Three months period ended		
	(Unaudited) 31 March	(Unaudited) 31 March	
	2024	2023	
	AED'000	AED '000	
Cost of revenue:			
Entities under common control	5,297	941	
Joint ventures	-	855	
Joint operations	21,266	-	
Associates	11,437	4,629	
Entities managed by key management personnel	12,388	354	
Other related parties	<u> </u>	21,309	
	<u> </u>	28,088	
General and administrative expenses:			
Entities under common control	1,955	1,919	
Joint ventures	-	2,745	
Joint operations	3	-	
Associates	4,144	18	
Other related parties	2,436		
	8,538	4,682	
Investment and other income (interest income):			
Joint venture	<u> </u>		
Key management remuneration:			
Salaries and other benefits	<u>    10,019</u>	9,119	

#### **Other transactions:**

During the period, the Group made additional equity contribution of AED 98,246 thousand to Al Ain Farms for Livestock Production against which no contribution was made by the non-controlling interest. This transaction resulted in an increase in non-controlling interest by AED 44,668 thousand, representing 37% of the contribution made. The impact was recorded as other equity movement in the interim consolidated statement of changes in equity.



# NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 31 March 2024 (Unaudited)

## 14 RELATED PARTY BALANCES AND TRANSACTIONS continued

#### Balances and transactions with a financial institution (other related party):

**Balances:** 

	(Unaudited) 31 March	(Audited) 31 December
	2024 AED'000	2023 AED'000
Balances with a financial institution	<u>17,503,737</u>	<u>18,434,217</u>
Borrowings	<u>34,050,109</u>	<u>32,970,889</u>

Transactions:

	Three month	Three months period ended		
	(Unaudited)	(Unaudited)		
	31 March	31 March		
	2024	2023		
	AED'000	AED '000		
Interest expense	<u>380,804</u>	274,964		
Interest income	<u>     62,530 </u>	27,506		
Drawdown	<u>2,391,498</u>	3,517,092		
Repayment of borrowings	<u>1,409,122</u>	352,942		

### 15 BORROWINGS

Movement in borrowings during the period / year is as follows:

	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000
Balance at the beginning of the period / year	42,995,027	36,319,442
Acquired in business combinations (note 12.1 & 12.2)	13,007,802	913,801
Drawdowns during the period / year	5,867,713	18,088,956
Derecognition of subsidiaries (note 12.4)	(14,142)	(293,131)
Foreign exchange difference	(369,728)	(119,911)
Repayments during the period / year	(3,071,944)	( <u>11,914,130</u> )
Less: unamortised transaction cost	58,414,728 (57,339)	42,995,027 (59,711)
Balance at the end of the period / year	<u>58,357,389</u>	<u>42,935,316</u>



### 15 BORROWINGS continued

Disclosed in the interim consolidated statement of financial position as follows:

	(Unaudited) 31 March	(Audited) 31 December
	2024 AED'000	2023 AED'000
Non-current portion Current portion	43,592,348 <u>14,765,041</u>	36,613,733 <u>6,321,583</u>
	<u>58,357,389</u>	42,935,316

Major updates during the period:

- During the period, Multiply Group PJSC, a subsidiary, signed a loan facility with a limit of AED 1,000,000 thousand for the purpose of funding the purchase of investments. During the period, a drawdown of AED 975,000 thousand was utilised from the facility. The loan carries an interest of EBIOR plus 1.5% and is repayable in the form of a bullet payment on maturity date, which is 5 years from the drawdown date.
- During the period, Al Seer Marine Supplies and Equipment Company PJSC, a subsidiary, signed a loan facility with a limit of AED 800,000 thousand for the purpose of investments and acquisition of vessels. During the period, a drawdown of AED 302,568 thousand was utilised from the facility. The loan carries an interest of EBIOR plus 1.55% and is repayable in two equal instalments, with the first being three years from the drawdown date and the final on maturity (i.e. five years from the drawdown date).
- The remaining movement represents drawdowns and repayments of existing facilities and borrowings acquired through business combinations.

#### 16 REVENUE

10 REVENUE	Three months period ended		
	(Unaudited)	(Unaudited)	
	31 March	31 March	
	2024	2023	
	AED '000	AED '000	
Type of goods or services			
Marine and dredging revenue	5,606,612	3,459,818	
Developing of properties	3,607,227	1,451,566	
Construction and related services revenue	2,753,353	2,125,151	
Food and related non-consumable items	1,306,741	748,214	
Rental income	1,008,898	940,198	
Hospitality and leisure revenue	894,677	369,926	
Management of properties, facilities, and development projects	871,585	683,753	
Manpower and consultancy services	658,768	386,713	
Revenue from management of funds and advisory fees	556,292	-	
Information technology related revenue	551,729	390,008	
Coaching and training services	201,309	166,089	
Sale of furniture	200,328	107,687	
Education and related services	199,219	153,618	
Media and marketing services	139,828	28,118	
Revenue from brokerage services	108,344	68,815	
Healthcare and other medical supplies	100,265	2,790,195	
Sale of cosmetics and related personal care services	96,368	90,329	
Sale of copper and other related metals	79,240	-	
District cooling services	57,555	55,790	
Sale of cement and other related items	55,115	70,987	
Delivery services	41,377	38,236	
Leasing factoring income	37,299	-	
Sale of properties and land	7,402	80,211	
Premiums and other insurance related revenue	-	1,466,282	
Others	148,141	72,124	
	<u>19,287,672</u>	<u>15,743,828</u>	



### 16 **REVENUE** continued

	Three months period ended		
	(Unaudited) 31 March	(Unaudited) 31 March	
	2024 AED'000	2023 AED '000	
Timing of revenue recognition			
Revenue at a point in time	4,167,220	5,545,728	
Revenue over time	<u>15,120,452</u>	<u>10,198,100</u>	
	<u>19,287,672</u>	<u>15,743,828</u>	
Geographical markets			
UAE	16,803,510	14,142,787	
Outside the UAE	2,484,162	1,601,041	
	<u>19,287,672</u>	<u>15,743,828</u>	

### 17 INVESTMENT AND OTHER LOSSES, NET

Investment and other losses, net mainly comprises of fair value losses from financial assets carried at fair value through profit or loss of AED 3,708,104 thousand (note 7.2) (31 March 2023: AED 5,031,999 thousand), netted off by interest and dividends income of AED 1,035,503 thousand (31 March 2023: AED 614,376 thousand).

### 18 BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share are calculated by dividing the profit for the period attributed to the owners of the Company by the weighted average number of shares in issue throughout the period.

Diluted earnings per share is calculated by dividing the profit for the period attributed to the owners of the Company by the weighted average number of shares in issue throughout the period, adjusted for the effects of dilutive instruments.

	Three months period ended		
	(Unaudited) 31 March 2024 AED'000	(Unaudited) 31 March 2023 AED'000	
Profit attributable to owners of the Company (AED'000)	4,755,230	2,610,436	
Weighted average number of shares (shares in '000)	2,193,540	2,193,540	
Basic earnings per share for the period (AED)	2.17	<u> </u>	

As of 31 March 2024 and 31 March 2023, the Company has not issued any instruments that have a dilutive impact on earnings per share when exercised.



## **19 TAXATION**

On 9 December 2022, the UAE Ministry of Finance released Federal Decree-Law No 47 of 2022 on the Taxation of Corporations and Businesses, Corporate Tax Law ("CT Law") to enact a new CT regime in the UAE. Furthermore, on 16 January 2023, a Cabinet Decision was published specifying the threshold of AED 375,000 of taxable income above which taxable entities would be subject to a 9% corporate tax rate.

As the Group's accounting year ends on 31 December, the first tax period will be the period from 1 January 2024 to 31 December 2024, with the respective tax return to be filed on or before 30 September 2025.

It is not currently foreseen that the Group's UAE operations will be subject to the application of the Global Minimum Tax rate of 15% in the financial year 2024. The application is dependent on the implementation of Base Erosion Profit Shifting (BEPS 2) - Pillar Two rules by the countries where the Group operates and the enactment of Pillar Two rules by the UAE MoF.

The major components of taxation disclosed in the interim consolidated statement of profit or loss are:

	Three months period ended		
	(Unaudited) 31 March 2024	(Unaudited) 31 March 2023	
Consolidated statement of profit or loss Income tax:	AED'000	AED '000	
Charge for the period	(297,889)	(5,159)	
Deferred tax:		(2,102)	
Relating to origination and reversal of temporary differences	<u> </u>	(3,192)	
Total income tax expense reported	<u>(291,383</u> )	<u>(8,351</u> )	
Deferred tax			
Reconciliation of deferred tax (liabilities) assets:	(Unaudited) 31 March 2024 AED'000	(Audited) 31 December 2023 AED'000	
Balance at 1 January Acquired in business combination (note 12.1 & 12.2) Foreign currency translation adjustment Eliminated on disposal of a subsidiary (note 12.4) Prior year adjustment Tax income (expense) recognised in profit or loss during the period / year Tax income recognised in OCI during the period / year	(739,483) (387,603) 9,298 619 3,548 6,506	41,209 (45,434) (16,923) (723,095) <u>4,760</u>	
Balance at end of the period / year – (liabilities)	( <u>1,107,115</u> )	( <u>739,483</u> )	
Provision for taxation Balance at 1 January Acquired in business combination Charge for the period / year Paid during the period / year Foreign currency translation adjustment Eliminated on disposal of a subsidiary	224,939 297,889 (4,332) (52,887)	225,630 244 144,229 (120,669) (23,691) <u>(804)</u>	
Balance at end of the period / year – tax payable	465,609	<u>224,939</u>	



### 20 CONTINGENT LIABILITIES AND COMMITMENTS

	(Unaudited) 31 March	(Audited) 31 December
	2024	2023
	AED'000	AED '000
Letters of guarantee	<u>30,235,163</u>	<u>29,642,137</u>
Letters of credit	<u>2,714,555</u>	856,128
Capital commitments	<u>93,990,920</u>	<u>36,095,449</u>
Commitments for investments	<u>68,631,524</u>	<u>17,426,891</u>

The Group in the normal course of business is involved from time to time in litigations and claims from third parties. The Group undertakes periodic review of its potential exposure to litigations and claims made against it. The Group believes that no material liability will result from those litigations and claims that require to be accrued for as of 31 March 2024.

### 21 FAIR VALUE MEASUREMENT

#### Fair value of the Group's assets that are measured at fair value on recurring basis

Some of the Group's financial assets are measured at fair value at the end of the reporting period. The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable and gives information about how the fair value of these financial assets are determined.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	Fair value as at					
	31 March 2024 (Unaudited) AED'000	31 December 2023 (Audited) AED'000	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable input	Relationship of unobservable inputs to fair value
Financial assets			2	-	-	•
Quoted equity investments – investment in financial assets	44,570,716	47,236,145	Level 1	Quoted bid prices in an active market.	None	Not applicable
Unquoted equity investments – investment in financial assets	33,054,814	13,776,851	Level 3	Discounted cash flow method, latest transaction price and net assets value.	Net assets value	Higher the net assets value of the investees, higher the fair value.
Unquoted debt investments – investment in financial assets	1,130,108	615,804	Level 3	Discounted cash flow method and latest transaction price.	Net assets value	Higher the net assets value of the investees, higher the fair value.
Derivative financial assets	30,631	32,913	Level 2	Significant observable inputs	None	Not applicable
<i>Financial liabilities</i> Derivative financial liabilities	3,629	12,138	Level 2	Significant observable inputs	None	Not applicable
<i>Non-financial assets</i> Biological assets	49,017	50,450	Level 2	Significant observable inputs	None	Not applicable



## 21 FAIR VALUE MEASUREMENT continued

There were no transfers between each of the levels during the year. The fair values of all other financial assets and liabilities, other than the below, are not materially different from their carrying values at the reporting date.

#### Financial liabilities at amortised cost:

	(	(Unaudited) 2024 AED'000		udited) 4ED '000
	Gross carrying amount	Fair value	Gross carrying amount	Fair value
Sukuk 1 Sukuk 2 Sukuk 3	1,831,034 1,857,373 <u>1,834,989</u>	1,817,005 1,720,171 <u>1,797,744</u>	1,852,144 1,839,102 <u>1,811,708</u>	1,820,844 1,722,890 <u>1,782,319</u>
	<u>5,523,396</u>	<u>5,334,920</u>	<u>5,502,954</u>	<u>5,326,053</u>

The non-convertible sukuk are categorised under Level 1 in the fair value hierarchy.

#### 22 SEGMENTAL ANALYSIS

For operating purposes, the Group is organised into business segments as follows:

**Real estate and construction** includes construction, development and management of real estate, contracting services, landscaping design and execution, labour camp management and sale of properties.

**Food** includes freezing fish and seafood, preparing and packing food products, trading in general trading of foodstuff. It also includes sourcing, processing and sales of forage and animal feed to securing the food from milk, meat and poultry industry.

**Technology** includes the supply and maintenance of computer equipment, in addition to cyber risk management services.

**Financial services** includes brokerage services provided with respect to securities, including private funds management (prior period also included health insurance solutions).

Marine and dredging includes the maintaining and trading of marine machinery and equipment, retail sale of ships and boats and sale of spare parts. Also included are dredging and its associated land reclamation works.

Healthcare includes healthcare and other medical supplies, rental of medical equipment income and sale of medical equipment.

Utilities includes the installation of district cooling and air conditioning, repair district cooling and investment in infrastructure projects.

**Services and other segments** mainly comprise of education, leisure & hospitality, communication and entertainment segments, mining & exploration activities, investments in financial assets and its related financing activities, as well as a variety of other ancillary activities (i.e. retail trade of household and office furniture and other head office expenses).



### 22 SEGMENTAL ANALYSIS continued

	Real estate and construction 31 March 31 Ma 2024 20 AED'000 AED'0	23 <b>2024</b> 2023	Technology           31 March         31 March           2024         2023           AED'000         AED'000	Financial services 31 March 31 March 2024 2023 AED'000 AED'000	Marine and dredging           31 March         31 March           2024         2023           AED'000         AED'000	Healthcare 31 March 31 March 2024 2023 AED'000 AED'000	Utilities 31 March 31 March 2024 2023 AED'000 AED'000	Services and           other segments           31 March         31 March           2024         2023           AED'000         AED'000	Inter-segment elimination 31 March 31 March 2024 2023 AED'000 AED'000	<u>Total</u> 31 March 31 March 2024 2023 AED'000 AED'000
Revenue Cost of revenue	<b>7,841,245</b> 4,578,0 (5,925,511) (3,528,0		<b>631,839</b> 386,268 (438,210) (340,762)	<b>697,300</b> 1,587,379 (146,295) (1,307,099)	<b>5,607,529</b> 3,469,316 (4,756,552) (3,113,020)	<b>100,154</b> 2,879,601 (71,407) (2,173,065)	<b>61,957</b> 57,881 (27,233) (25,463)	<b>3,302,249</b> 2,108,481 (2,127,747) (1,415,897)	(183,664) (182,491) 104,560 166,494	<b>19,287,672</b> 15,743,828 (14,379,925) (12,435,648)
Gross profit	1,915,734 1,050,0	<u>237,533</u> 160,552	<b>193,629</b> 45,506	551,005 280,280	850,977 356,296	28,747 706,536	34,724 32,418	1,174,502 692,584	( <b>79,104</b> ) (15,997)	4,907,747 3,308,180
General and administrative expenses Selling and distribution expenses Investment and other income (losses), net Share of profit (loss) from investment in	(1,005,585) (531,5 (41,584) (5 512,189 (207,5)	( <b>65,399</b> ) (17,189	(2,262) (1,113)	(149,286) (27,400) (55) - 200,772 196,499	(126,153) (63,739) (132,521) 223,823	(43,053) (1,020,239) (1,240) (118) 4,833 345,230	(5,755) (10,038) - (53) 13,985 7,724	(695,015)         (783,338)           (43,195)         (31,023)           (2,582,826)         (4,413,703)	71,94713,2141,2962,06142,80736,521	(2,232,347) (2,534,529) (152,439) (47,784) (2,347,139) (3,797,283)
Share of profit (toss) from investment in associates and joint ventures Gain on acquisition of subsidiaries Gain on derecognition of subsidiaries Fair value gain on revaluation of previously	<b>29,943</b> 16,1	<b>6,046</b> 20,075	<b>14,406</b> 3,291	(8,583) 402	<b>21,669</b> 13,668	127,754 19,660	271 (1,666)	720,927(2,296)4,926,8508252,678,5577,770,740		912,43369,2544,926,8508252,678,5577,770,740
held equity interest Gain on partial disposal of investment	29,917	0 -					· ·	431,592 -		<b>461,509</b> 210
in associates Finance costs Taxation	(238,959) (178,5 (103,647) (6,5	(16,856) (12,194		(152,069) (7,918) 3,247	(83,415) (38,591) (64,818) 6,459	(7,390) (38,463) (425)	( <b>4,759</b> ) (4,859)	<b>2,999</b> 182 ( <b>334,444</b> ) (207,731) (115,622) (7,905)	<b>6,661</b> 6,957	2,9991,213(849,755)(490,098)(291,383)(8,351)
Profit (loss) for the period	<b>1,098,008</b> 142,1	<u>60,580</u> 99,586	<u>(407,950)</u> <u>(6,333</u> )	<u>445,031</u> <u>441,863</u>	465,739 497,916	<u>109,226</u> <u>12,606</u>	<u>38,466</u> <u>23,526</u>	<u>6,164,325</u> <u>3,018,335</u>	<u>43,607</u> <u>42,756</u>	<u>8,017,032</u> <u>4,272,377</u>
	(Unaudited) (Audit 31 March 31 Decem 2024 20 AED'000 AED'0	er 31 March 31 December 3 2024 2023	(Unaudited) (Audited) <b>31 March</b> <sup>3</sup> 1 December <b>2024</b> 2023 <b>AED'000</b> AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'000	(Unaudited) (Audited) 31 March 31 December 2024 2023 AED'000 AED'00049
Segment assets	154,082,664 106,234,0	<u>66 <b>9,015,984</b> 5,857,068</u>	<u>6,072,767</u> <u>5,980,547</u>	41,785,378 9,313,525	<u>32,421,937</u> <u>28,758,291</u>	9,035,321 8,561,073	4,406,498 4,310,681	101,805,522 112,690,090	( <b>20,176,182</b> ) ( <u>17,430,988</u> )	<u>338,449,889</u> <u>264,274,953</u>
Segment liabilities	<u></u>	<u>15 <b>3,505,349</b> 3,062,183</u>	<u>4,119,786</u> <u>3,622,915</u>	<u>17,177,096</u> <u>7,581,582</u>	<u>21,012,241</u> <u>17,503,900</u>	<u>1,125,618</u> <u>1,024,648</u>	<u>1,230,462</u> <u>1,218,742</u>	<u>49,106,388</u> <u>45,324,659</u>	( <b>20,341,236</b> ) ( <u>17,216,142)</u>	131,929,357 107,538,082

\* Gain from derecognition of subsidiaries, bargain gain on acquisition of subsidiaries and gain on increase in equity of an associate amounting to AED 2,678,557 thousand (31 March 2023: AED 7,770,740 thousand), AED 4,926,850 thousand (31 March 2023: AED 825 thousand) and AED 659,048 thousand (31 March 2023: nil) respectively, have been included within "services and other segments."



# 23 SUBSEQUENT EVENTS

Subsequent to the period end, the Group acquired controlling shareholding interests in the following entities:

- Marmum Dairy Farms LLC & United Sales Partner LLC (Dairy production entity with focus being across UAE, including manufacturing and branding)
- Group 42 Holding Ltd (Technology group with a focus in artificial intelligence)
- WAS Four Investment Sole Proprietorship LLC (Investment holding company, including crypto currency investments)
- Sawaeed Holding PJSC (Holding company with a focus in manpower services and management of labour accommodation)

Further, subsequent to the period end, the Group sold 49% shareholding interest in Alpha Dhabi Construction Holding LLC with effect from 16 April 2024. The Group will retain control due to being the majority shareholder and through its majority representation on the Board of Directors.